

SENQU LOCAL MUNICIPALITY
SINCE 2000



SDBIP 2024/2025 FINANCIAL YEAR

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MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Thembinkosi Mawonga , in my capacity as the Municipal Manager of Senqu Municipality submit this Service Delivery and Budget Implementation Plan (SDBIP) for the 2024/2025 financial year for approval by the Mayor. This SDBIP has been prepared in terms of the stipulated requirements as documented in Local Government: Municipal Finance Management Act 56 of 2003.

T Mawonga

Date

MAYOR'S APPROVAL

I, **Velile Victor Stokhwe**, in my capacity as the Mayor of Senqu Local Municipality, hereby approve the Service Delivery and Budget Implementation Plan (SDBIP) for the 2024/2025 financial year as required in terms of Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act 56 of 2003.

CIlr Velile V Stokwe

Date

PART1

1. INTRODUCTION

Senqu Municipality's goal is to enhance service delivery aimed at improving the quality of life for all people within the Senqu Municipality. Budgeting is primarily about the choices that the municipality has to make between competing priorities and fiscal realities. The challenge is to do more with the available resources. We need to remain focused on the effective delivery of the core municipal services through the application of efficient and effective service delivery mechanisms.

These priorities are the culmination of the extensive public participation process the municipality embarked on in its endeavour to ensure that development in the municipality is people driven.

This is therefore a 12-month plan on the implementation of the 5-year IDP of the municipality for the 2024/2025 municipal financial year.

2. LEGISLATIVE IMPERATIVES

In terms of Section 1(i) of the Local Government: Municipal Finance Management Act 56 of 2003 (MFMA), the SDBIP is defined as: *"a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the toplayer)*

the following:

- (a) projections for each month of-*
 - (i) revenue to be collected by source; and*
 - (ii) operational and capital expenditure, by vote;*
- (b) service delivery targets and performance indicators for each quarter; and*
- (c) any other matters that may be prescribed."*

In addition to the requirements as per the MFMA, Circular 13 as published by National Treasury requires the submission of a capital works plan. **Therefore, the SDBIP must contain the following information:**

- Monthly projections of revenue to be collected by source;
- Monthly projections of expenditure (operating and capital) and revenue by vote;
- Quarterly projections of service delivery targets and performance indicators by vote;
- Ward information for expenditure and delivery; and
- Detailed capital works plan broken down by ward.

In terms of the MFMA, the process for the finalisation of the SDBIP is as follows:

- The Mayor is expected to approve the SDBIP within 28 days of the approval of the Budget;
- The Accounting Officer (Municipal Manager) is required to submit a draft SDBIP to the Mayor within 14 days of the approval of the Budget; and
- The Mayor is required to make public the SDBIP no later than 14 days after its approval.

The SDBIP for the 2024/2025 financial year is based on the IDP and Budget as approved by the Council of the Senqu Local Municipality on **29 May 2024**. This SDBIP shall inform the manner in which the departmental scorecards for the 2024/2025 financial year will be structured.

PART 2

EC142 Senqu - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		5,221	5,221	5,221	5,221	5,221	5,221	5,221	5,221	5,221	5,221	5,221	5,221	62,647	65,466	68,740
Service charges - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management		888	888	888	888	888	888	888	888	888	888	888	888	10,658	11,191	11,751
Sale of Goods and Rendering of Services		24	24	24	24	24	24	24	24	24	24	24	24	291	305	320
Agency services		128	128	128	128	128	128	128	128	128	128	128	128	1,538	1,615	1,680
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		472	472	472	472	472	472	472	472	472	472	472	472	5,659	5,886	6,121
Interest earned from Current and Non Current Assets		2,626	2,626	2,626	2,626	2,626	2,626	2,626	2,626	2,626	2,626	2,626	2,626	31,509	32,769	34,080
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		0	0	0	0	0	0	0	0	0	0	0	0	3	3	3
Rental from Fixed Assets		146	146	146	146	146	146	146	146	146	146	146	146	1,751	1,830	1,912
Licence and permits		126	126	126	126	126	126	126	126	126	126	126	126	1,508	1,569	1,632
Operational Revenue		67	67	67	67	67	67	67	67	67	67	67	67	805	837	871
Non-Exchange Revenue																
Property rates		7,746	923	923	923	923	923	923	923	923	923	923	923	17,901	18,617	19,361
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		7	7	7	7	7	7	7	7	7	7	7	7	507	613	637
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		78,375	835	3,652	125	706	60,403	125	125	64,817	325	1,253	3,914	214,655	207,044	201,395
Interest		157	157	157	157	157	157	157	157	157	157	157	157	1,880	1,955	2,034
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations																
Total Revenue (excluding capital transfers and cont)		95,983	11,620	14,436	10,910	11,491	71,187	10,910	10,910	75,602	11,110	12,038	15,199	351,394	349,700	350,535
Expenditure																
Employee related costs		10,840	10,840	10,840	10,840	17,420	10,840	10,840	10,840	10,840	10,840	10,840	20,848	146,669	153,418	160,459
Remuneration of councillors		1,231	1,231	1,231	1,231	1,231	1,231	1,231	1,231	1,231	1,231	1,231	1,231	14,776	15,441	16,136
Bulk purchases - electricity		4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	55,383	58,153	61,060
Inventory consumed		2,112	2,112	2,112	2,112	2,112	2,112	2,112	2,112	2,112	2,112	2,112	2,112	25,339	24,067	27,323
Debt impairment		-	-	-	-	-	7,991	-	-	-	-	-	7,991	15,983	16,782	17,621
Depreciation and amortisation		-	-	-	-	-	9,812	-	-	-	-	-	9,812	19,624	20,606	21,636
Interest		-	-	285	-	-	-	-	-	285	-	-	5,536	6,106	12,231	12,821
Contracted services		6,040	6,040	6,165	6,165	6,040	6,040	6,040	6,040	6,040	6,040	6,040	6,040	72,726	64,682	67,927
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	49	49	44	45
Irrecoverable debts written off		-	-	-	-	-	1,050	-	-	-	-	-	1,050	2,100	2,205	2,315
Operational costs		4,439	4,439	4,439	4,439	4,439	4,439	4,439	4,439	4,439	4,439	4,439	4,439	53,270	49,145	50,141
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	2,100	2,100	2,205	2,315
Other Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		29,277	29,277	29,687	29,402	35,857	48,131	29,277	29,277	29,562	29,277	29,326	65,774	414,124	418,977	439,800
Surplus/(Deficit)		66,706	(17,657)	(15,251)	(18,492)	(24,366)	23,057	(18,367)	(18,367)	46,039	(18,167)	(17,288)	(50,576)	(62,730)	(69,278)	(89,265)
Transfers and subsidies - capital (monetary allocations)		2,895	4,734	16,477	-	9,237	6,858	-	-	6,858	-	-	8,725	55,783	41,588	46,249
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		69,600	(12,924)	1,226	(18,492)	(15,128)	29,915	(18,367)	(18,367)	52,897	(18,167)	(17,288)	(41,851)	(6,946)	(27,690)	(43,015)
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		69,600	(12,924)	1,226	(18,492)	(15,128)	29,915	(18,367)	(18,367)	52,897	(18,167)	(17,288)	(41,851)	(6,946)	(27,690)	(43,015)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		69,600	(12,924)	1,226	(18,492)	(15,128)	29,915	(18,367)	(18,367)	52,897	(18,167)	(17,288)	(41,851)	(6,946)	(27,690)	(43,015)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inter-company/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	69,600	(12,924)	1,226	(18,492)	(15,128)	29,915	(18,367)	(18,367)	52,897	(18,167)	(17,288)	(41,851)	(6,946)	(27,690)	(43,015)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

EC142 Senqu - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																
<i>Governance and administration</i>		57,375	3,863	4,168	3,863	4,444	38,432	3,863	3,863	44,146	4,063	3,989	3,863	175,931	177,205	175,477
Executive and council		-	-	-	-	-	-	-	7,550	-	-	-	-	7,550	7,490	7,231
Finance and administration		57,375	3,863	4,168	3,863	4,444	38,432	3,863	3,863	36,596	4,063	3,989	3,863	168,381	169,715	168,246
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		457	457	457	457	457	457	457	457	457	457	457	457	5,481	5,658	5,826
Community and social services		141	141	141	141	141	141	141	141	141	141	141	141	1,690	1,698	1,708
Sport and recreation		0	0	0	0	0	0	0	0	0	0	0	0	2	2	2
Public safety		316	316	316	316	316	316	316	316	316	316	316	316	3,789	3,957	4,116
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		3,337	3,337	19,707	9	9,246	9,653	9	9	9,653	9	804	12,316	68,088	46,977	50,856
Planning and development		8	8	2,390	8	8	2,390	8	8	2,390	8	803	3,185	11,209	8,246	8,924
Road transport		3,330	3,330	17,318	1	9,238	7,264	1	1	7,264	1	1	9,131	56,879	38,731	41,931
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		37,704	8,693	6,578	6,578	6,578	29,499	6,578	6,578	28,200	6,578	6,785	7,285	157,631	161,398	164,573
Energy sources		20,880	7,432	5,317	5,317	5,317	16,778	5,317	5,317	16,128	5,317	5,317	5,317	103,756	107,506	111,212
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		16,824	1,261	1,261	1,261	1,261	12,721	1,261	1,261	12,072	1,261	1,468	1,968	53,875	53,892	53,362
<i>Other</i>		4	4	4	4	4	4	4	4	4	4	4	4	48	50	52
Total Revenue - Functional		98,877	16,353	30,914	10,910	20,728	78,045	10,910	10,910	82,459	11,110	12,038	23,924	407,178	391,288	396,785
Expenditure - Functional																
<i>Governance and administration</i>		12,135	12,135	12,325	12,135	15,287	16,114	12,135	12,135	12,325	12,135	12,135	20,988	161,981	157,858	165,465
Executive and council		2,996	2,996	2,996	2,996	3,437	3,071	2,996	2,996	2,996	2,996	2,996	4,267	37,737	38,588	40,307
Finance and administration		8,722	8,722	8,913	8,722	11,298	12,616	8,722	8,722	8,913	8,722	8,722	16,121	118,914	113,971	120,344
Internal audit		417	417	417	417	552	427	417	417	417	417	417	600	5,330	5,299	4,814
<i>Community and public safety</i>		2,273	2,273	2,273	2,273	3,259	3,542	2,273	2,273	2,273	2,273	2,273	4,769	32,026	32,953	35,315
Community and social services		1,474	1,474	1,474	1,474	2,123	2,326	1,474	1,474	1,474	1,474	1,474	3,150	20,862	21,338	23,012
Sport and recreation		184	184	184	184	392	442	184	184	184	184	184	507	2,998	3,082	3,375
Public safety		615	615	615	615	744	775	615	615	615	615	615	1,113	8,166	8,533	8,928
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		4,852	4,852	4,852	4,852	5,959	9,197	4,852	4,852	4,852	4,852	4,852	12,580	71,407	76,271	78,353
Planning and development		2,643	2,643	2,643	2,643	3,389	2,702	2,643	2,643	2,643	2,643	2,643	4,116	33,993	33,344	31,008
Road transport		2,176	2,176	2,176	2,176	2,537	4,662	2,176	2,176	2,176	2,176	2,176	8,373	36,956	42,550	47,282
Environmental protection		33	33	33	33	33	33	33	33	33	33	33	91	458	377	63
<i>Trading services</i>		9,727	9,727	9,822	9,727	11,010	18,984	9,727	9,727	9,822	9,727	9,727	27,012	144,738	148,664	158,139
Energy sources		6,162	6,162	6,257	6,162	6,824	12,586	6,162	6,162	6,257	6,162	6,162	15,753	90,811	94,477	100,997
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		299	299	299	299	299	959	299	299	299	299	299	2,296	6,249	6,696	7,035
Waste management		3,266	3,266	3,266	3,266	3,886	5,440	3,266	3,266	3,266	3,266	3,266	8,963	47,678	47,491	50,107
<i>Other</i>		290	290	415	415	343	293	290	290	290	290	339	426	3,973	3,231	2,528
Total Expenditure - Functional		29,277	29,277	29,687	29,402	35,857	48,131	29,277	29,277	29,562	29,277	29,326	65,774	414,124	418,977	439,800
Surplus/(Deficit) before assoc.		69,600	(12,924)	1,226	(18,492)	(15,128)	29,915	(18,367)	(18,367)	52,897	(18,167)	(17,288)	(41,851)	(6,946)	(27,690)	(43,015)
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	69,600	(12,924)	1,226	(18,492)	(15,128)	29,915	(18,367)	(18,367)	52,897	(18,167)	(17,288)	(41,851)	(6,946)	(27,690)	(43,015)

References

-1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

EC142 Senqu - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		1,030	2,615	6,543	1,350	1,340	-	360	920	548	-	-	-	14,706	3,913	2,572
Executive and council		130	200	-	-	200	-	-	126	-	-	-	-	656	126	-
Finance and administration		900	2,415	6,543	1,350	1,140	-	360	794	548	-	-	-	14,050	3,786	2,572
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		3,790	3,390	4,664	3,850	5,450	2,778	2,370	2,200	2,950	800	1,000	1,650	34,892	4,586	6,067
Community and social services		1,200	1,350	950	1,500	1,100	100	-	-	-	-	-	-	6,200	2,806	5,178
Sport and recreation		1,090	1,250	1,300	1,800	2,050	1,300	1,020	1,250	1,650	-	-	-	12,710	1,229	178
Public safety		1,500	790	2,414	550	2,300	1,378	1,350	950	1,300	800	1,000	1,650	15,982	550	711
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		10,630	9,495	9,695	6,400	6,246	6,200	5,700	5,965	6,113	5,650	5,000	5,000	82,093	74,376	30,546
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		10,630	9,495	9,695	6,400	6,246	6,200	5,700	5,965	6,113	5,650	5,000	5,000	82,093	74,376	30,546
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		1,500	400	415	2,369	2,443	523	130	1,689	500	600	200	0	10,769	31,927	24,084
Energy sources		1,500	400	415	1,925	2,143	400	-	589	-	-	-	-	7,372	5,520	5,506
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	244	-	-	-	1,100	500	600	-	-	2,444	25,152	-
Waste management		-	-	-	200	300	123	130	-	-	-	200	-	953	1,255	18,578
<i>Other</i>		-	530	-	-	-	-	-	-	-	-	-	-	530	-	178
Total Capital Expenditure - Functional	2	16,950	16,430	21,317	13,969	15,479	9,501	8,560	10,774	10,111	7,050	6,200	6,650	142,990	114,802	63,448
Funded by:																
National Government		6,090	4,150	6,024	4,750	6,446	4,200	2,450	4,689	4,250	1,400	1,000	1,650	47,100	41,588	46,249
Provincial Government		2,895	2,895	2,895	-	-	-	-	-	-	-	-	-	8,684	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		8,985	7,045	8,919	4,750	6,446	4,200	2,450	4,689	4,250	1,400	1,000	1,650	55,783	41,588	46,249
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	55,000	-
Internally generated funds		7,965	9,385	12,398	9,219	9,033	5,301	6,110	6,085	5,861	5,650	5,200	5,000	87,207	18,213	17,198
Total Capital Funding		16,950	16,430	21,317	13,969	15,479	9,501	8,560	10,774	10,111	7,050	6,200	6,650	142,990	114,802	63,448

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

PART 3

SENQU MUNICIPALITY
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (JULY - JUNE) 2024-2025



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To enforce, renew and ensure compliance of drivers and vehicles with traffic legislation	TRAFFIC - BSD01	TRAFFIC	BSD01-01	Construction of a DLTC in Sterkspruit by 30 June 2025	Foundations of Office Buildings and 2/3 of Bulk earthworks	Completion of buildings works. (Completion of the project)	Director Technical Services/PMU Manager/ R 14 474 000.00	DLTC constructed in Sterkspruit	Improved conditions of DLTC services for Sterkspruit community. To increase revenue collection for the municipality.	Completion of bulk earthworks and a building works superstructure to roof level(excluding plastering and other auxiliaries)	Perimeter fencing, roofing and other auxiliaries	Paving, mechanical work and electrical works completion	Snag listing and practical completion	Progress report signed by Director: Technical Services. Practical completion	Director Technical Services
			BSD01-02	Number of people tested on Learners License by 30 June 2025	753 of people tested for learners License	1000 people tested for Learners' Licence	Community Services/ Registered Traffic Officers / E Nats / Face Values	People legally tested for Learners' Licence	Increased numbers of legally registered drivers within the municipality	250 people tested for Learners' Licence	250 people tested for Learners' Licence	250 people tested for Learners' Licence	250 people tested for Learners' Licence	1. Enets System generated report, 2. 12 Monthly Report Approved by the Director for Standing Committee Consideration	Director Community Services
			BSD01-03	Number of people tested on Drivers License by 30 June 2025	2316 people tested for Drivers License.	2500 people tested for Drivers' Licences	Director Community Services/ Registered Traffic Officers / E Nats / Face Values	People legally tested for Drivers' Licence	Increased numbers of legally registered drivers within the municipality	625 people tested for Drivers' Licences	625 people tested for Drivers' Licences	625 people tested for Drivers' Licences	625 people tested for Drivers' Licences	1. Enets System generated report, 2. 12 Monthly Report Approved by the Director for Standing Committee Consideration	Director Community Services
			BSD01-04	Number of Road Offense Tickets issued within Senqu Municipality to road users by 30 June 2025	12 Reports submitted in 2021/2022. 200 Road offence tickets issued. 200 Road Offense Tickets issued	300 Road Offense Tickets issued	Director Community Services/ Ticket Books/ Traffic Patrol Officers/ Speed Equipment	Road Offense Traffic issued	Improved adherence to traffic rules	50 Road Offense Tickets issued	100 Road Offense Tickets issued	50 Road Offense Tickets issued	50 Road Offense Tickets issued	1. 12 Monthly Consolidated reports of traffic fines Approved by the Director for Standing Committee Consideration	Director Community Services

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT																
STRATEGY	BIP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON	
										Q1	Q2	Q3	Q4			
To ensure that residents can reach the services required	ROADS,BRIDGES AND TRANSPORT INFRASTRUCTURE-BSDU2	ACCESS ROADS	BSD/02/01	Construction of interlock paved streets (8km) in Khwezi Naledi (Steve Tswele) W 14 by June 2026	Completion of 4.2km roadbed	Practical completion of construction of interlock paved streets (8km) in Khwezi Naledi (Steve Tswele) W 14	Director Technical/ PMU Manager/ R12 409 000,00	Paved Streets Constructed in Khwezi Naledi	Improved sustainable access to services	Completion of 1.2km basecourse layer works and 200m of stormwater control	Completion of 1.5km basecourse layer works, 1.2km paving plus 300m of stormwater control	Completion of 1.5km paving, 1.8km roadbed completion, 500m of stormwater control	Completion of 3.3km paving and road furniture	Progress report signed by Director/ Technical Services. Practical completion	Director Technical Services	
			BSD/02/02	Removal and Replacement of old Paving with new one in Mogesi Village of Ward 10 by 30 June 2025	1. Advert 2. Appointment of the Contractor 3. Site Establishment	Practical completion of reconstruction of 6 km of access roads in Ntabamhlophe in Ward 5	MM/ R 15 000 000.00	Replaced paving of Mogesi Village	Improved sustainable access to services	1. Road works(Site establishment, Clearing and grubbing, Setting out and Excavation) 2. Stormwater culverts(Setting out, Excavation, Compaction and testing, bedding and laying of pipes) R 9 466 488,20	1. Road works (Excavation, Road Layer works and Completion of sub base layer) 2. Stormwater culverts/ bedding and laying of pipes, pipe testing and approval, Compaction and testing of blankets/ backfill. Construction of headwalls) R 13 371 414.59	1. Road works (Completion of sub base layer, installation and completion of kerbing). 2. Stormwater culverts (Construction of headwalls) 3. Stormwater open drains(Settingout,excavation & placement of selected base material, Installation of formwork and re-enforcement) 4. Ancillary work(Installation of road signs) R 10 578 800.57	1. Roadworks(Paving) 2. Stormwater culverts/ Construction of headwalls) 3. Stormwater Open drains(Installation of formwork and re-enforcement, Casting of Concrete, Testing and approval). 4. Ancillary work(Installation of road signs, Installation of road markings, Finishing the road & reserve and treading old roads) R 10 578 800.57	1. Engineering report approved by Director/ Technical Services. Practical Completion Certificate	MM	
			BSD/02/03	Replacement of Tar with Paving in Khwezi Naledi Ward 14 by June 2025	1. Advert 2. Appointment of the Contractor 3. Site Establishment	Practical completion of reconstruction of access roads in Kwanbyi and Zwelitha in Ward 12	MM/ R 15 000 000.00	Replaced tar with paving in Khwezi Naledi	Improved sustainable access to services	1. Road works(Site establishment, Clearing and grubbing, Setting out and Excavation) 2. Stormwater culverts(Setting out, Excavation, Compaction and testing, bedding and laying of pipes)R 9 229 043.15	1. Road works (Excavation, Road Layer works and Completion of sub base layer) 2. Stormwater culverts/ bedding and laying of pipes, pipe testing and approval, Compaction and testing of blankets/ backfill. Construction of headwalls)R 13 036 023.44	1. Road works (Completion of sub base layer, installation and completion of kerbing). 2. Stormwater culverts (Construction of headwalls) 3. Stormwater open drains(Settingout,excavation & placement of selected base material, Installation of formwork and re-enforcement) 4. Ancillary work(Installation of road signs)R 13 556 693.42	1. Roadworks(Paving) 2. Roadmarking and signage R10 578 800.57 2. Stormwater culverts/ Construction of headwalls) 3. Stormwater Open drains(Installation of formwork and re-enforcement, Casting of Concrete, Testing and approval). 4. Ancillary work(Installation of road signs, Installation of road markings, Finishing the road & reserve and treading old roads) R 10 578 800.57	1. Engineering report approved by Director/ Technical Services. Practical Completion Certificate	MM	
			BSD/02/04	Replacement of Tar with Paving in Lulama Barkly East by June 2025	1. Advert 2. Appointment of the Contractor 3. Site Establishment	Replacement of Tar with Paving in Lulama Barkly East	MM/ R 15 000 000.00	Replaced tar with paving in Lulama	Improved sustainable access to services	1. Road works(Site establishment, Clearing and grubbing, Setting out and Excavation) 2. Stormwater culverts(Setting out,Excavation,Compaction and testing, bedding and laying of pipes)R 9 155 794.46	1. Road works (Excavation, Road Layer works and Completion of sub base layer) 2. Stormwater culverts/ bedding and laying of pipes, pipe testing and approval, Compaction and testing of blankets/ backfill. Construction of headwalls)R 12 932 559.67	1. Road works (Completion of sub base layer, installation and completion of kerbing). 2. Stormwater culverts (Construction of headwalls) 3. Stormwater open drains(Settingout,excavation & placement of selected base material, Installation of formwork and re-enforcement) 4. Ancillary work(Installation of road signs)R 13 459 017.85	1. Roadworks(Paving) 2. Stormwater culverts/ Construction of headwalls) 3. Stormwater Open drains(Installation of formwork and re-enforcement, Casting of Concrete, Testing and approval). 4. Ancillary work(Installation of road signs, Installation of road markings, Finishing the road & reserve and treading old roads)R 10 231 600.31	1. Engineering report approved by Director/ Technical Services. Practical Completion Certificate	MM	
			BSD/02/05	Rehabilitation of Roads & Stormwater in Ward 10 by 30 June 2025	1. Advert 2. Appointment of the Contractor 3. Site Establishment	Rehabilitation of Roads & Stormwater in Ward 10	MM/ R 15 000 000.00	Replaced tar with paving in Ward 10	Improved sustainable access to services	1. Road works(Site establishment, Clearing and grubbing, Setting out and Excavation) 2. Stormwater culverts(Setting out,Excavation,Compaction and testing, bedding and laying of pipes)R 8 128 223.78	1. Road works (Excavation, Road Layer works and Completion of sub base layer) 2. Stormwater culverts/ bedding and laying of pipes, pipe testing and approval, Compaction and testing of blankets/ backfill. Construction of headwalls)R 11 681 116.09	1. Road works (Completion of sub base layer, installation and completion of kerbing). 2. Stormwater culverts (Construction of headwalls) 3. Stormwater open drains(Settingout,excavation & placement of selected base material, Installation of formwork and re-enforcement) 4. Ancillary work(Installation of road signs)R 11 948 488.96	1. Roadworks(Paving) 2. Stormwater culverts/ Construction of headwalls) 3. Stormwater Open drains(Installation of formwork and re-enforcement, Casting of Concrete, Testing and approval). 4. Ancillary work(Installation of road signs, Installation of road markings, Finishing the road & reserve and treading old roads) R9 083 290.07	1. Engineering report approved by Director/ Technical Services. Practical Completion Certificate	MM	
			BSD/02/06	Reconstruction of 6 km of access roads in Ntabamhlophe in Ward 5 by 30 June 2025	Site establishment	Practical completion of reconstruction of 6 km of access roads in Ntabamhlophe in Ward 5	Director Technical/ PMU Manager/ R 3 652 000,00	Reconstruction of roads in Ntabamhlophe in Ward 5	Improved sustainable access to services	Complete 3km re-gravelling and 1km stormwater control	Complete 3km re-gravelling and 1km stormwater control with practical completion	Not a target	Not a target	Not a target	Progress report signed by Director/ Technical Services. Practical completion	Director Technical Services
			BSD/02/07	Reconstruction of access roads in Kwanbyi and Zwelitha in Ward 12 by 30 June 2025	Site establishment	Practical completion of reconstruction of access roads in Kwanbyi and Zwelitha in Ward 12	Director Technical/ PMU Manager/ R 2 686 000,00	Reconstruction of gravel roads in Kwanbyi and Zwelitha in Ward 12	Improved sustainable access to services	Complete 2.5km re-gravelling and 500m stormwater control	Practical Completion of 2.5km re-gravelling and 500m stormwater control with practical completion	Not a target	Not a target	Not a target	Progress report signed by Director/ Technical Services. Practical completion	Director Technical Services

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
	ROADS BRIDGES AND TRANSPORT INFRASTRUCTURE- BSD02	ROADS	BSD 02:08	Reconstruction of 4.5 km gravel roads and stormwater channels in Zava, Mdlokovana and Thaba Kolo (Ward 13) by 30 June 2025	Procurement Stage (Awaiting appointment letter)	Practical completion of reconstruction of 4.5 km gravel roads and stormwater channels in Zava, Mdlokovana and Thaba Kolo (Ward 13)	Director Technical/ PMU Manager R 2 346 000.00	Reconstruction of 4.5 km gravel roads and stormwater channels in Zava, Mdlokovana and Thaba Kolo (Ward 13)	Improved sustainable access to services	Appointment letter	Complete 2km re-gravelling and 700m stormwater control	Practical completion of 2.9km re-gravelling and 500m stormwater control	Not a target	Progress report signed by Director, Technical Services. Practical completion	Director Technical Services
BSD 02:09			Construction of 180 accesses to properties in Tienbank by June 2025	Procurement Stage (Bid Evaluation Stage)	Practical completion of construction of 180 accesses to properties in Tienbank	Director Technical/ PMU Manager R135 000.00	70 accesses to properties constructed in Tienbank	Improved sustainable access to services	Appointment letter	Practical Completion of construction of 180 accesses to properties in Tienbank	Not a target	Not a target	Progress report signed by Director, Technical Services. Practical completion	Director Technical Services	
BSD 02:10			Maintenance of Roads in identified Wards as per the Council Approved Maintenance Schedule by 30 June 2025	100% Completion of Maintenance of roads as per the approved maintenance plan in 2023 2024	100% (16 kms) Completion of Maintenance of roads as per the approved maintenance plan	Director Technical/ Manager Roads/ R9 451 986,00 OPEX	Maintained road infrastructure	Extended life of access roads within the Senqu Municipality	4Km	4 Km	4KM	4KM	Monthly Reports / Job Cards	Director Technical Services	
BSD 02:11		Construction of a pedestrian bridge between Estindini and Frans (W12) by 30 June 2025	New indicatr	EIA approval	Director Technical Services /PMU Manager/R650 000,00	EIA Record of Decisions	Improved sustainable access to services	Appointment of EIA consultant	EIA application	EIA application	EIA application approval & record of decision	Appointment letter & EIA application approval record	Director Technical Services		
BSD 02:12		Lining, fencing and upgrading of primary storm water channel through Khwez Naledi and upgrade of two motor bridges by June 2025.	New indicatr	EIA approval	Director Technical Services /PMU Manager/R2 444 000,00	EIA Record of Decisions	Improved sustainable access to services	Appointment of EIA consultant	EIA application	EIA application	EIA application approval & record of decision	Appointment letter & EIA application approval record	Director Technical Services		

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	IP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To ensure effective management and construction of indoor recreational community facilities	INDOOR RECREATIONAL COMMUNITY FACILITIES - BS003	COMMUNITY HALLS	BS003-01	Construction of the Herschel Community Hall by 30 June 2025	New	Completion of construction of the Herschel Community Hall	Director Technical/ PMU Manager/ R4 900 000.00	Constructed Herschel Community Hall	Ensure asset lifespan	Appointment of contractor	Site establishment and demolishes	Foundation and surface bed	super structure and practical completion	Progress report signed by Director Technical Services. Practical completion	Director Technical Services
To ensure effective management of construction and maintenance of cemeteries	CEMETERIES AND BURIAL - BS004	CEMETERIES	BS004-01	Fencing of existing cemeteries at Jovelani, Hinana and Voyizana by 30 June 2025	new indicator	Completion of Fencing of existing cemeteries at Jovelani, Hinana and Voyizana	Director Technical/ PMU Manager/ R 900 000.00	Provide plots for burials	Sufficient burial area for 10 years	Appointment of contractor	fencing of hinana and Jovelani	fencing of Voyizana and practical completion	Not a target	Progress report signed by Director Technical Services. Practical completion	Director Technical Services
			BS004-02	Lady Grey and Herschel Cemetery Layout Plans (EIA) (W13 & 14) by 30 June 2025	Appointment of EIA consultant	Completion of Lady Grey and Herschel Cemetery Layout Plans and EIA approval	Director Technical/ PMU Manager/ R200 000.00	EIA Record of Decisions	Sufficient burial area for 10 years	Appointment of Civil consultant	EIA application and layout plans submissions	EIA application	EIA application & record of decision	appointment letter & EIA application	
To ensure effective management and construction of recreational community facilities	SPORTS FACILITIES BS005	SPORTS FACILITIES	BS005-01	Construction of Bluegums Sportsfield by 30 June 2025	Site establishment	Completion of construction of Bluegums Sportsfield	Director Technical/ PMU Manager/ R 12 710 000.00	Constructed sportsfield	Improved Sports development	Bulk earth works - soccer field and track, perimeter fencing	Combo courts and grand stand	Irrigation, planting of grass and practical completion	Not a target	Progress report signed by Director Technical Services. Practical completion	Director Technical Services
Average number of library visits per library quarterly	LIBRARIES – BS006	LIBRARIES	BS006-01	Report on the Implementation of Library Services SLA with DSRAC by 30 June 2025	4 Quarterly Reports on the Implementation of the SLA were submitted in 2023/2024	4 Quarterly Reports on the Implementation of the SLA.	Director Community Services/Manager Amenities	Compliance with the signed SLA	Improved literacy levels within the Senqu Communities	Quarterly Report on the Implementation of the SLA submitted to DSRAC	Quarterly Report on the Implementation of the SLA submitted to DSRAC	Quarterly Report on the Implementation of the SLA submitted to DSRAC	Quarterly Report on the Implementation of the SLA submitted to DSRAC	1. Signed SLA by the Municipal Manager, 2. Quarterly reports submitted to DSRAC	Director Community Services

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To construct, control, manage and maintain animals in pounds and urban areas and on the commonage	LICENSING AND CONTROL OF ANIMAL - BSD08	LICENSING AND CONTROL OF ANIMAL	BSD08-01	Updated stock animal register by 30 June 2025	stock Registers were updated in 2023/2024	Stock Register Quarterly Updated for all Commonages	Director Community Services/Manager Amenities	Stock Register updated	Improved management of animals	1 Quarterly Stock Register updated.	1 Quarterly Stock Register updated.	1 Quarterly Stock Register updated.	1 Quarterly Stock Register updated.	Updated stock Register for the quarters	Director Community Services
			BSD0802	Upgraded Animal pound in Lady Grey by 30 June 2025	Lady Grey animal Pound	Upgrading of Animal pound in Lady Grey	Director Community Services/Manager Amenities R400 000,00	Animal Pound upgraded	Improved management of animals	Not a target	Not a target	Appointment of Service provider for the upgrading of Lady Grey Pound	Upgrading of the animal holding facilities	Appointment letter for the Service Provider Progress Report signed by Director	Director Community Services
			BSD08-03	Construction of Barkly East & Lady Grey Boundary Fence by 30 June 2025	Appointed services provider for fencing material provision	Construction of Barkly East & Lady Grey Boundary Fence	Director Community Services/Manager Amenities R408 000,00	Boundary fence constructed	Improved management of animals	Quarterly report on the construction of Boundary fence at Barkly East	Quarterly report on the construction of Boundary fence at Barkly East	Quarterly report on the construction of Boundary fence at Barkly East	Boundary Fence construction report	1. Annual implementation plan 2. Quarterly Reports on the implementation signed by the director.	Director Community Services
			BSD08-04	Upgraded of the animal holding facilities by 30 June 2025	New indicator	Upgrading of the animal holding facility in Sterkspruit	Director Community Services/Manager Amenities R200 000,00	Upgraded Animal holding facility	Improved management of animals	Not a target	Not a target	Appointment of Service provider	Upgrading of the animal holding facilities	Appointment letter for the Service Provider Report on the Upgraded Animal facility in Sterkspruit report signed by the Director.	Director Community Services

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To effectively manage the removal, processing, reduction and recycling of waste	WASTE MANAGEMENT- RECYCLING BSD09	Building of both waste sites	BSD09-01	Construction of Transfer Station in Rhodes by 30 June 2025	Design report	Site establishment	Director Technical/ PMU Manager R 350 000.00	Waste Site Upgraded to be NEMA Compliant	Improved Management of Waste Material	Not a target	Not a target	Procurement of contractor	Site establishment	Appointment letter and signed progress report	Director Technical Services
			BSD09-02	Management, operation, and maintenance of landfill sites by June 2025	New indicator	Management and Operation of Sterkspruit and Herschel Landfill Sites	Director Community Services, Manager Waste Services R900 000	Appointment of service provider, Management, operation, and maintenance of landfill sites (Sterkspruit & Herschel Landfill Site)	Improved Management of landfill sites	Advertisement and appointment of service provider	Signing of SLA and Site Establishment	Management, Operation and Maintenance of Sterkspruit and Herschel Landfill Sites	Management, Operation and Maintenance of Sterkspruit and Herschel Landfill Sites	1. Signed SLA 2. Quarterly report on the operation and management of the Sterkspruit and Lady Grey landfill sites	Director Community Services
		Collection of refuse	BSD09-03	37% of households receiving refuse removal by June 2025	15.94% of refuse removal on households	37% of refuse removal on households	Director Community Services/Manager Waste	Number of households with access to free basic refuse removal	Fair level of services	Not a target	Not a target	Not a target	Annual Report on the percentage households receiving refuse removal, 37%	Annual Report signed by the Director	Director Community Services
To provide refuse removal services to existing and new settlements and to reduce amount of waste disposed at landfill sites	5-year Integrated Waste Management Plan	Review of the Integrated Waste Management Plan by June 2025	BSD09-04	2013/2018 Integrated Waste Management Plan	Integrated Waste Management Plan reviewed	Director Community Services/Manager Waste	Council Approved Integrated Waste Management Plan	Fair level of services	Draft Integrated Waste Management Plan	Submission of draft Integrated Waste Management Plan	Submission of Council Approved Integrated Waste Management Plan for MEC endorsement	Not a target	1. Approved Integrated Waste Management Plan 2. Council Resolution	Director Community Services	
FREE BASIC SERVICES BSD10			Increase the access to indigent services	BSD10-01	Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services by 30 June 2025	1 Annual Report was tabled - 31,04 % of our serviced consumers are registered as Indigent consumers in 2022/2024	3 quarterly reports and 1 Annual Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services	CFOManager Revenue/	Number of indigent people approved for free basic electricity	Equal delivery of service to the community of Senqu Municipality	1 Quarterly Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services	1 Quarterly Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services	1 Quarterly Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services	1 Annual Report on the percentage number of household earning less than 2 state pension fund per month with access to free basic services	4 Report on the number of households approved by the Director for Standing Committee Consideration

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
STRATEGY	BIP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To maintain the existing electrical infrastructure through replacement of outdated equipment and installation of new equipment to reduce losses and ensure compliance	ELECTRICITY AND STREET LIGHTING BSD11	ELECTRICAL LOSSES	BSD11-01	% of electricity losses reduced by June 2024	New indicator	Reduce electricity losses by 0.5%	Director Technical/Electro Technical Controller	Reduced electricity losses	Reducing financial losses envisaged due to electricity losses	Not a target	Not a target	Not a target	Reduction of electricity losses by 0.5%	Appointment Letter Consultant, Appointment Letter Contractor.	Director Technical Services
			BSD11-02	Replacement of conventional and faulty prepaid meters	Conventional and faulty prepaid meters	Replacement of 220 conventional and faulty prepaid meters	Director Technical Services/Electricity Manager/ R 3 115 000.00	New meters installed	Better management of electricity losses to improve revenue	Not a target	Appointment of the Consultant	Appointment of the Contractor	Installation of 220 conventional and faulty prepaid meters	Progress report signed by Director Technical Services	Director Technical Services
		HOUSEHOLD CONNECTION	BSD11-03	Electrification of Households at Mountain View Ward 10 by 30 June 2025	New indicator	Completion of electrification of 83 Households connections in Ward 10	Director Technical Services/Electricity Manager/ R 1 839 000.00	Connection of electricity to households	Service Delivery to the Customer.	Not a target	Appointment of Consultant	Appointment of a Contractor	Project completion	Appointment of Consultant and Contractor, Practical Completion Certificate of 83 Households Connections.	Director Technical Services
To upgrade and maintain the existing electrical infrastructure to reduce losses, improve security and ensure compliance	ELECTRICITY AND STREET LIGHTING BSD11	INSTALLATION OF HIGH MAST AND STREET LIGHTS	BSD11-04	Installation of High Mast Lights - New Rest by 30 June 2025	New indicator	Completion of installation of High Mast Lights - New Rest	Director Technical Services/Electricity Manager/ R 1 500 000.00	Public Lighting to the Customers areas	Service Delivery of Public Lighting	Not a target	Appointment of Consultant	Appointment of a Contractor	Project completion	Appointment of Consultant and Contractor, Practical Completion Certificate.	Director Technical Services
			BSD11-05	Ward 16 Reroute of LV Overhead Line with Street Lights for Lulama Location by 30 June 2025	New indicator	Completion of rerouting of LV Overhead Line infrastructure and Public Lighting.	Director Technical Services/Electricity Manager/ R 1 839 130.43	Household connections and public lighting.	Service Delivery and revenue collection improved.	Not a target	Appointment of Consultant	Appointment of a Contractor	Project completion	Appointment of Consultant and Contractor, Practical Completion Certificate.	Director Technical Services
To reduce downtime periods of the used for service delivery and maintain the existing electrical infrastructure	FLEET MANAGEMENT BSD12	FLEET MANAGEMENT	BSD12-01	Procurement of the Road Maintenance Plant by 30 June 2025	New indicator	Procurement of Lowbed Truck and Excavator	Director Technical/ Manager Roads AND Fleet Management/ R10 000 000.00 CAPEX	Roads Maintenance Plant Procured	Improved Maintenance of Roads Infrastructure	Not a target	Procurement of Lowbed and Excavator	Not a target	Not a target	1. Proof of Delivery 2. Invoices	Director Technical Services

KPA 2: LOCAL ECONOMIC DEVELOPMENT															
STRATEGY	DP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To promote and attract development in the local economy through implementation of the LED strategy	LED 01	ECONOMIC GROWTH	LED01-01	% of the Implementation of LED Strategy Plan by 30 June 2027	Draft LED Strategy 2022-2027	100% Implementation of the 2023/2024 priorities as per LED strategy	Director Development and Town Planning Services/Manager IPED	Implemented year priorities as per LED strategy	Increased local economy	Agricultural/LED plan procurement exception	SATF Festival Tourism website	Assistance to SMME reports Draft Agricultural/LED plan	Final agricultural/LED plan adopted	Quarterly report submitted to Director DTPS/ SC items	Director DTPS
		EMPLOYMENT	LED01-02	Report on number of jobs created through the LED initiatives including capital projects by 30 June 2025	162 jobs created through LED initiatives in 2023-2024	1 Annual Consolidated Report on number jobs created through LED initiatives including capital projects	DTPS	Number of jobs created	Improved socio economic conditions of the poor	Quarterly Consolidated Report on number jobs created through LED initiatives including capital projects	Quarterly Consolidated Report on number jobs created through LED initiatives including capital projects	Quarterly Consolidated Report on number jobs created through LED initiatives including capital projects	1 Annual Consolidated Report on number jobs created through LED initiatives including capital projects	Report on the actual jobs created approved by the Director for Standing Committee Consideration	Director DTPS
		SMME DEVELOPMENT	LED01-03	% of the municipal infrastructure capital projects in excess of R6 million, allocated to SMME's through sub contracting by 30 June 2025	2023/2024 Report	30 % of the municipal infrastructure capital projects in excess of R6 million, allocated to SMME's through sub contracting.	DTPS	Improved work opportunities for SMME's	Increase in revenue recycled in local economy	Quarterly Consolidated Report on 30 % allocated to SMME's	Quarterly Consolidated Report on 30 % allocated to SMME's	Quarterly Consolidated Report on 30 % allocated to SMME's	1 draft annual Consolidated Report on 30 % allocated to SMME's	Report approved by the Director DTPS/ SC items	Director DTPS
			LED01-04	30% of expenditure of operational budget to SMME's by 30 June 2025	New Indicator	30% of expenditure of operational budget to SMME's.	DTPS	Improved work opportunities for SMME's	Increase in revenue recycled in local economy	Not a target	draft mid-year report 30% of expenditure of operational budget to SMME's.	Not a target	1 draft annual report 30% of expenditure of operational budget to SMME's.	Report approved by the Director DTPS/ SC items	Director DTPS

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY															
STRATEGY	DP PROGRAMME NUMBER	FOCUS AREA	KP NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To implement the procurement plan	SUPPLY CHAIN MANAGEMENT (ADMINISTRATION AND REPORTING) - MEMO1	PROCUREMENT	MEMO1-01	% of the Implementation of the Institutional Procurement Plan by June 2025	Procurement Plan Developed in 2023/2024	100% implementation of the institutional procurement plan Quarterly reports	CFO/Manager Supply Chain	Plan Developed	Improved Management of Supply Chain Processes	1 Quarterly Report on the implementation of the Institutional Procurement Plan submitted to SEM	1 Quarterly Report on the implementation of the Institutional Procurement Plan submitted to SEM	1 Quarterly Report on the implementation of the Institutional Procurement Plan submitted to SEM	1 Quarterly Report on the implementation of the Institutional Procurement Plan submitted to SEM	4 Reports on the implementation of the Institutional Procurement Plan to the SEM	CFO
			MEMO1-02	Complete evaluation of performance of service providers by 30 June 2025	Report on Performance of Service Providers in 2023/2024	4 Quarterly Reports on the % of Service Providers who implemented terms and conditions of tender documents in a timely manner	CFO/Manager Supply Chain	Quarterly Report	Improved Management of Contracts	1 Quarterly Report on Performance of Service Providers	1 Quarterly Report on Performance of Service Providers	1 Quarterly Report on Performance of Service Providers	1 Quarterly Report on Performance of Service Providers	4 Quarterly Reports on the implementation of the Institutional Service Provider Performance Report submitted to the SEM	CFO
			MEMO1-03	Turnaround time for adjudication of projects	90 days	Report on Number of Tenders Adjudicated within 90 days of the closing of the bid	CFO/Manager Supply Chain/ Departmental Evaluation Reports	Number of tenders adjudicated	Improved Management of Supply Chain Processes	1 Quarterly Report on bids adjudicated submitted to SEM	1 Quarterly Report on bids adjudicated submitted to SEM	1 Quarterly Report on bids adjudicated submitted to SEM	1 Quarterly Report on bids adjudicated submitted to SEM	Tender Adjudication Register	CFO
To ensure monitoring of Municipal Assets or Department through regular assessments and reporting	ASSET MANAGEMENT - MEMO2	ASSET COUNT	MEMO2-01	Perform the Annual Asset Count by 30 June 2025	The 1 Annual Asset Count was Performed in 2023/2024	1 Annual Asset Count Performed	CFO/Manager Supply Chain	Asset Count Report developed	Improved management of municipal assets	Not a Target in Quarter	Not a Target in Quarter	Not a Target in Quarter	1 Yearly Report on the Asset Count Conducted submitted to the CFO	Summary of the fixed asset register signed by the CFO. Automated scan report Automated scan report	CFO
		OFFICE BUILDING	MEMO2-02	Construction of staff change rooms in Lady Grey by 31 March 2025	Appointment of contractor	Completion of construction of staff change rooms in Lady Grey	Director Technical Services /PMU Manager/R800 000.00	Staff change rooms constructed	Wellness of staff members	Interior renovation - ablution facility, change rooms with lockers and kitchen	Plumbing, exterior renovations and practical completion	Not a target	Not a target	Progress reports signed by the Director - practical completion certificate	Director Technical Services/Director or Corporate Services
			MEMO2-03	Renovation of the Mayoral House by 30 June 2025	Existing Mayoral House	Completion of renovation of the Mayoral House.	Director Technical Services / Director Corporate Services R1 200 000.00	Renovated Mayoral House	Safe and conducive habitable environment for the Hon Mayor	Development of plan	Specification and all the BID process	Appointment of the service provider and the start of the project	Finalisation of the project	Progress reports signed by the Director - practical completion certificate	Director Corporate Services
			MEMO2-04	Renovation of the MM House By 30 June 2025	Existing MM House	Completion of renovation of the MM House.	Director Technical Services / Director Corporate Services R1 200 000.00	Renovated MM House	Safe and conducive habitable environment for the MM	Development of plan	Specification and all the BID process	Appointment of the service provider and the start of the project	Finalisation of the project	Progress reports signed by the Director - practical completion certificate	Director Corporate Services
			MEMO2-05	Procurement and Purchase of Power Backup System	New Indicator	Installation of battery backup supply for existing Solar panels.	Director Technical Services/Electricity Manager/ R 4 000 000.00	Installation of a backup system.	To ensure that power supply is available during working hours.	Not a target	Not a target	Appointment of Consultant	Appointment of Contractor	Appointment Letter Consultant/ Appointment Letter Contractor.	Director Technical Services

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY															
STRATEGY	BP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
Report on financial ratios	FINANCIAL MANAGEMENT - MFM/03	FINANCIAL RATIOS	MFM/03-01	Report on Financial viability as expressed by the ratios in the gazette by 30 June 2025	2023/2024 Ratios	1 Annual Report on Financial viability as expressed by the ratios in the gazette.	CFOMANAGER BTOFinancial System /All Directors	Report on Ratios	Improved management of municipal financial and other resources	1 Annual Report on Improvement of Key Strategic ratios 2023/24 (unaudited)	Not a target in Q2	1 Annual Report on Financial Ratios 2023/24 (Audited). 1 Annual Report on Improvement of Key Strategic ratios 2024/25	Not a target in Q4	2 B1- Annual Report on Improvement of Key Strategic ratios submitted to SEM for Notification	CFO
Expansion of Municipal Rates Base		VALUATION ROLLS	MFM/03-02	Complete the General Valuation roll by June 2025	2023/2024 Valuation Roll	1 Annual General Valuation Roll completed	CFOManager Revenue	Actual Valuation conducted	1 Annual Valuation roll	Not a Target in Quarter	Not a Target in Quarter	Not a Target in Quarter	1 Report on the General Valuation Roll Completed	Certification of the Valuation Roll signed by the Municipal Manager	CFO
To expand and protect the municipal revenue base by providing accurate bills for services rendered	FINANCIAL MANAGEMENT - MFM/03	BILLING	MFM/03-03	Report on 100% Correct billing of consumers with a 2% variance factor by 30 June 2025	2023/2024 verified actual correct billing reported	100% Correct billing of consumers with a 2% variance factor	CFOManager Revenue/ 0000 Financial System/	Number of consumers correctly billed	Improved Revenue collection and management of municipal financial resources	1 Quarterly Report on 100% Correct billing of consumers with a 2% variance factor	1 Quarterly Report on 100% Correct billing of consumers with a 2% variance factor	1 Quarterly Report on 100% Correct billing of consumers with a 2% variance factor	1 Quarterly Report on 100% Correct billing of consumers with a 2% variance factor	4 Quarterly Reports Approved by the CFO Standing Committee Consideration	CFO
To expand and protect the municipal revenue base by providing accurate bills for services rendered and collecting payments for the municipality through the various credit control mechanisms		REVENUE COLLECTION	MFM/03-04	Report on actual revenue collected by 30 June 2025	2023/2024 Total Revenue collected	4 Quarterly Reports on the actual collected revenue	CFOManager Revenue/ Financial System	Total Planned Revenue collected	Improved Revenue collection and management of municipal financial resources	1 Quarterly Report on actual revenue collected	1 Quarterly Report on actual revenue collected	1 Quarterly Report on actual revenue collected	1 Quarterly Report on actual revenue collected	4 Quarterly Reports Approved by the CFO Standing Committee Consideration	CFO
Increased financial viability	FINANCIAL MANAGEMENT - MFM/03	EXPENDITURE	MFM/03-05	Report on Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches after identification of related expenditure by 30 June 2025	2023/2024 Reports	4 Quarterly Reports of Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches that occurred during the FY	CFOManager Demand and Acquisition	4 Quarterly Reports of Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches that occurred during the FY	Improved management of municipal finances	1 Quarterly report on Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches	1 Quarterly report on Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches	1 Quarterly report on Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches	1 Quarterly report on Unauthorised, Irregular, Fruitless and Wasteful expenditure and Minor Breaches	JFW Report Submitted to Council	CFO
Good Governance		AFS	MFM/03-06	Compilation and submission of Legislatively Compliant AFS by 31 August 2024	2022/2023 AFS	Compilation of 2023/2024 AFS by 31 August 2024	CFOM All Directors/	Legislatively compliant AFS	Improved reporting on public funds	Compilation of 2023/2024 AFS by 30 August 2024	Not a target in Q2	Not a target in Q3	Not a target in Q4	Proof of submission of AFS to the Auditor General and relevant Treasuries	CFO

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY															
STRATEGY	DP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
Report on the % of operational budget actually spent with a variance of 5%	FINANCIAL MANAGEMENT - MFMA	EXPENDITURE	MFMA03A7	Report on 100 % Expenditure of the Operational by 30 June 2025	The OPEX expenditure 2023/2024	12 Monthly Reports on 100 % Expenditure of the Operational Budget for the Budget and treasury office by the end of the financial year	CFO/ R000/ Financial System	Monitoring and Implementation of the budget	Improved management of public funds and delivery of services	3 Monthly Reports on the actual operational budget % spent (20% by the end of the quarter)	3 Monthly Reports on the actual operational budget % spent (45% by the end of the quarter)	3 Monthly Reports on the actual operational budget % spent (70% by the end of the quarter)	3 Monthly Reports on the actual operational budget % spent (100% by the end of the quarter)	12 Reports Approved by the CFO Standing Committee Consideration	CFO
			MFMA03B	Report on 100% Expenditure of the Capital Budget by 30 June 2025	The CAPEX expenditure of 2023/2024	12 Monthly Reports on 100% Expenditure of the Capital Budget	CFO/ R000/ Financial System	Monitoring and Implementation of the budget	Improved management of public funds and delivery of services	3 Monthly Reports on the actual Capital budget % spent (25% by the end of the quarter)	3 Monthly Reports on the actual Capital budget % spent (60% by the end of the quarter)	3 Monthly Reports on the actual Capital budget % spent (80% by the end of the quarter)	3 Monthly Reports on the actual Capital budget % spent (100% by the end of the quarter)	12 Reports Approved by the CFO Standing Committee Consideration	CFO
			MFMA03C	Report on 100% Expenditure on Conditional grants received by 30 June 2025	Conditional Grant expenditure of 2023/2024	12 Reports on 100% Expenditure on Conditional grants received	CFO/ R000/ Financial System/ All Directors	Monitoring and Implementation of the budget	Improved management of public funds and delivery of services	3 Monthly Reports on the actual % of Conditional Grants received spent (25% by the end of the quarter)	3 Monthly Reports on the actual % of Conditional Grants received spent (60% by the end of the quarter)	3 Monthly Reports on the actual % of Conditional Grants received spent (80% by the end of the quarter)	3 Monthly Reports on the actual % of Conditional Grants received spent (100% by the end of the quarter)	12 Reports Approved by the CFO Standing Committee Consideration	CFO
Report on % of Conditional grants received actually spent	FINANCIAL MANAGEMENT - MFMA	EXPENDITURE	MFMA03D	Report on 100% Expenditure on Conditional grants received by 30 June 2025	Conditional Grant expenditure of 2023/2024	12 Reports on 100% Expenditure on Conditional grants received	CFO/ R000/ Financial System/ All Directors	Monitoring and Implementation of the budget	Improved management of public funds and delivery of services	3 Monthly Reports on the actual % of Conditional Grants received spent (25% by the end of the quarter)	3 Monthly Reports on the actual % of Conditional Grants received spent (60% by the end of the quarter)	3 Monthly Reports on the actual % of Conditional Grants received spent (80% by the end of the quarter)	3 Monthly Reports on the actual % of Conditional Grants received spent (100% by the end of the quarter)	12 Reports Approved by the CFO Standing Committee Consideration	CFO
			MFMA04A	Completion of the Annual budget for 2025/2026 by 31 May 2025	2023/2024 Budget	Complete 2025/2026 MFMA Compliant budget by 31 May 2025	CFO/ Financial System/ All Directors /Dora / Legislative Directives /	MFMA Compliant budget	Improved Municipal Financial Planning	Not a target	Not a target	1. Draft Budget compiled and tabled. 2. Notice of the Budget within 10 days after tabling	1. Final Draft Budget compiled and submitted for Council approval. 2. Notice of the Budget within 10 days after tabling	1. Council Resolution Considering the Draft and Final budget. 2. Notices of both budgets	CFO
Complete, Submit and Resubmit Budgeting of Financial Management	BUDGET COMPLETION - MFMA	BUDGETING	MFMA04B	Completion of the Adjustment budget by 29 February 2025	2023/2024 Budget	Complete MFMA Compliant 2024/2025 Adjustment budget by 29 February 2025	CFO/ Financial System/ All Directors / Legislative Directives	MFMA Compliant adjusted budget	Improved Municipal Financial Planning	Not a target	Not a target	1. Adjustment of the budget. 2. Notice informing the public of the adjustment within 10 days after the approval	Not a target in Q4	1. Council Resolution considering the Adjusted budget. 2. Notice of the adjusted budget	CFO
			MFMA05A1	Development and submission of the section 71 (1) report (Submission to the Mayor and National Treasury within 10 working days after the end of the month	12 section 71 reports for 2023/2024	12 Monthly reports on Section 71 (1) developed	CFO/Manager B/ CFO/ Financial System / Treasury Template / All Directors	Compliance with Treasury Regulations and the MFMA	Improved Financial Management and Reporting	3 Monthly Reports on development of section 71 (1) reports and submission to the Mayor and National Treasury within 10 working days after the end of the month	3 Monthly Reports on development of section 71 (1) reports and submission to the Mayor and National Treasury within 10 working days after the end of the month	3 Monthly Reports on development of section 71 (1) reports and submission to the Mayor and National Treasury within 10 working days after the end of the month	3 Monthly Reports on development of section 71 (1) reports and submission to the Mayor and National Treasury within 10 working days after the end of the month	12 Monthly proof of submissions to the Mayor and Provincial Treasury	CFO
Development submissions 51.3. Strategic ICT as per Treasury facilities	REPORTING - MFMA	Compliance with Treasury facilities	MFMA05B	Compilation of Financial and Performance reports (Section 52(d) and Section 72 - MFMA) by June 2025	4 Financial and Performance Reports developed in 2023/2024	4 Financial and Performance reports (Section 52(d) and Section 72 - MFMA)	Municipal Manager/CFO/Manager Governance and Compliance/ BTO	4 Financial and Performance reports compiled	Structured and Improved Planning Monitoring and Evaluation	Submission of the Section 46 report (Quarter 4 of 2023/24)	Submission of the Section 52 (d) (Quarter 1 of 2024/25)	Submission of the 2024/25 Section 72 report (Compiled by 25 January 2025)	Submission of the Section 52 (d) (Quarter 3 of 2024/25)	Council Resolution Approving the Reports	MM/ CFO
			MFMA05C	100 % of the implementation of the ICT strategy by 30 June 2025	Implementation of the 8 Strategic ICT Initiatives in 2023/2024	4 of the 20 Strategic ICT Priorities implemented in 2024/2025	CFO/Manager IT	4 Strategic ICT Priorities achieved	Improved and Secured Systems and Network Accessibility	Anivirus Software Licenses ref 21 of ICT Strategic Plan	Procure ICT Equipment ref 16 of ICT Strategic Plan	ICT Staff Trainings ref 5 of ICT Strategic Plan	VPN Line Rentals ref 19 of ICT Strategic Plan	Appointment letters of services provider(s), signed delivery notes, dash board reports, SLA and/or attendance	CFO

KPA 4: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT															
STRATEGY	IP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To ensure implementation of the annually developed NSIP	SKILLS DEVELOPMENT - MTD01	SKILLS DEVELOPMENT	MTD01-01	100% of a municipality's budget actually spent on implementing its own funded workplace skills plan and programmes by 30 June 2025	Report submitted in 2023/2024	1 Annual Report on the 100% of a municipality's budget actually spent on implementing its workplace skills plan	Director Corporate/Manager HR	Capacity of employees	Improved capacity of employees to carry out their duties	Not a target	Half-yearly report submitted by the Director Corporate Services on 100% of a municipality's budget actually spent on implementing its own funded workplace skills plan and programmes.	Not a target	1 Annual Report on % of a municipality's budget actually spent on implementing its workplace skills plan	1 Annual Report submitted to the Training Committee for noting.	Director Corporate Services
To ensure that the EE plan is implemented	EMPLOYMENT EQUITY - MTD02	EMPLOYMENT EQUITY	MTD02-01	Number of people from employer equity target groups employed in the 3 highest levels of organogram in compliance with a municipal approved employment equity plan by 30 June 2025	Report submitted in 2023/2024	1 Report on number of people from employer equity target groups employed in the 3 highest levels of organogram in compliance with a municipal approved employment equity plan	Director Corporate/Manager HR	Reports compiled	Balanced Equity in the employment of the municipality	Not a target	Not a target	Not a target	1 Report on number of people from employer equity target groups employed in the 3 highest levels of organogram in compliance with a municipal approved employment equity plan	1 Report approved by the Director for Standing Committee for Consideration	Director Corporate Services
To ensure that the Municipality has the capacity to implement its programmes and plans	RECRUITMENT, SELECTION AND EMPLOYEE MANAGEMENT - MTD03	Organogram	MTD03-01	Review of the Institutional Organogram by 30 June 2025	2023/2024 Reviewed Organogramme	review of the Institutional Organogram	Director Corporate/Manager HR	Organogramme approved	Improved acquisition of staff	Not a Target	Not a Target	Not a target	1st Approval of Institutional Organogram for the FY 2025-2026	1. Approval of the Organogramme, 2. Council Resolution on the approval of the organogramme	Director Corporate Services
			MTD03-02	100% of funded, evaluated, approved and finalised vacancies with evaluation outcomes filed within six months for position below Senior Manager and 12 Months for Senior Managers of being vacant by 30 June 2025 with a variance of 20%	New Indicator	100% of funded, evaluated, approved and finalised vacancies with evaluation outcomes filed within six months for position below Senior Managers and 12 Months for Senior Managers of being vacant with a variance of 20%	Director Corporate/Manager HR	Well capacitated municipality	Low vacancy rates	Not a Target	Not a Target	Not a target	100% of funded, evaluated, approved and finalised vacancies with evaluation outcomes filed within six months for position below Senior Managers and 12 Months for Senior Managers of being vacant with a variance of 20%	1 Annual Report submitted to Standing Committee	Director Corporate Services
To ensure that all Senqu buildings and staff adhere to and implement OHS legislation	OCCUPATIONAL HEALTH AND SAFETY - MTD05	OHS	MTD05-01	70% of OHS resolutions implemented annually by 30 June 2025	2023/2024 tracked resolutions	Percentage (70%) of tracked OHS resolutions resolved	Director Corporate/Manager HR	Meetings Held	Improved working Environment of Municipal Employees	Percentage (70%) of tracked OHS resolutions resolved	Percentage (70%) of tracked OHS resolutions resolved	Percentage (70%) of tracked OHS resolutions resolved	Percentage (70%) of tracked OHS resolutions resolved	Updated Quarterly Resolution Register	Director Corporate Services

KPA 4: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To ensure implementation of LLF-resolutions	LOCAL LABOUR FORUM - MITD 06	LABOUR RELATIONS	MITD06-01	Percentage (100%) of labour relations matters initiated on time by 30 June 2025	2023/2024 tracked resolutions	100% initiation of labour relations matters	Director Cooperative Services / Manager HR		Minimised labour related disputes and harmonisation of work place environment	Not a Target	Half-yearly report submitted by the director Corporate Service on all labour relation matters initiated.	Not a target	Annual report submitted by the director Corporate Service on all labour relation matters initiated.	Reports submitted for standing committee consideration	Director Corporate Services
To ensure INITIATION of LEGAL MATTERS		LEGAL SERVICES	MITD06-02	Percentage (100%) of legal matters initiated on time by 30 June 2025	2023/2024 tracked resolutions	100% initiation of legal matters	Director Corporate /MM /Manager Legal Services	Legal matters initiated or defended on time	Minimised exposure/ contingent liabilities	Not a Target	Half-yearly report submitted by the director Corporate Service on instructions issued/legal correspondence responded to within 7 days	Not a Target	Half-yearly report submitted by the director Corporate Service on instructions issued/legal correspondence responded to within 7 days	Reports submitted for standing committee consideration	Director Corporate Services/MM
To monitor and evaluate the performance of staff and management on an annual basis	PERFORMANCE MANAGEMENT AND REPORTING - MITD 06	PERFORMANCE AGREEMENTS	MITD07-01	Signing of Performance Agreements by the Municipal Manager and all appointed Section 56 Managers by 30 September 2025	6 Agreements signed in 2023/2024 FY	6 Signed Performance Agreements	Director Corporate Services/HR Manager	Signed Agreements	Structured and Improved Planning, Monitoring and Evaluation	6 Signed Performance Agreements	Not a target	Not a target	Not a target	Signed Performance Agreements	Director Corporate Services
			MITD07-02	Signing of Performance agreements by all appointed Managers with their respective Directors by 30 September 2025	21 Agreements signed	20 Signed Performance Agreements	Director Corporate Services/HR Manager	Signed Plans	Structured and Improved Planning, Monitoring and Evaluation	21 Signed Performance Agreements	Not a target	Not a target	Not a target	Signed Performance Plans	Director Corporate Services

KPA 4: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To monitor and evaluate the performance of staff and management on an annual basis	PERFORMANCE MANAGEMENT AND REPORTING - MITD 07	PERFORMANCE REPORTING	MITD07-03	Completion of the Annual Performance Report 2023/2024 (s46) by 31 August 2024	2022/2023 Annual Performance Report	2023/2024 Annual Performance Report compiled and submitted to AG by 31 August 2024	Municipal Manager/Manager Governance and Compliance/	Annual Performance Report compiled	Structured and Improved Planning Monitoring and Evaluation	2023/2024 Annual Performance Report compiled and submitted to AG by 31 August 2024	Not a target	Not a target	Not a target	Proof of submission to the Provincial AG and relevant treasuries	MM
			MITD07-04	Completion of the Annual Report for 2023/2024 by 31 March 2025	2022/2023 Annual Report	2023/2024 Annual Report compiled and approved by 31 March 2025	Municipal Manager/Manager Governance and Compliance/	Annual Report compiled	Structured and Improved Planning Monitoring and Evaluation	Not a target	Not a target	1. Draft Annual Report submitted for tabling by Council. 2. Final Annual Report approved by Council	Not a target	Council Resolution Approving the Annual Report	MM
		OVERSIGHT REPORT	MITD07-05	Completion of the 2023/2024 Oversight report by 31 March 2025	2022/2023 Oversight report	2023/2024 Oversight report compiled by 31 March 2025	MM/Chief of Staff	Oversight report compiled	Structured and Improved Public accountability	Not a target	Not a target	Public participation and 2021/2022 Oversight report compiled and approved by 31 March 2025	Not a target	1. Notice of the public participation, 2.Minutes of the public participation, 3.Council resolution approving the Oversight report	MM
		PERFORMANCE MANAGEMENT	MITD07-06	Development and Tabling of the Service Delivery and Budget Implementation Plan by 30 June 2024	2023/2024 SDBIP	2024/2025 SDBIP developed and approved by the Mayor within 28 days after the approval of the budget	Municipal Manager/Manager Governance and Compliance/ R	SDBIP Completed	Structured and Improved Planning Monitoring and Evaluation	Not a target	Not a target	Draft SDBIP Developed and Submitted to Provincial and National Treasury	SDBIP Developed and Approved by the Mayor	1. Council Resolution Approving the Draft, 2. Approved SDBIP by the Mayor	MM
To ensure participatory integrated planning and budgeting	INTEGRATED DEVELOPMENT PLANNING - MITD 08	IDP	MITD08-01	Reviewal of the new 5 year IDP for 2024/25 to 2026/27 by June 2024	IDP 2023-2027	Reviewal of 5 year IDP	Director Development and Town Planning Services/Manager IPED	IDP reviewed	Improved Planning of Municipal Programmes	Adoption of IDP & Budget Process plan	Not a target	Draft IDP adoption	Final IDP adoption	1. Council Resolution adopting the process plan. 2. Council Resolution adopting the draft IDP, 3. Council Resolution adopting the final IDP	Director Development and Town Planning Services

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
STRATEGY	BP PROGRAMME NUMBER	FOCUS AREA	KP NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
Implementation of risk management and fraud prevention plans	RISK AND FRAUD PREVENTION GGPP01	Risk and Fraud prevention	GGPP01-01	Implementation of Risk Management Plan by 30 June 2025	2023/2024 tracked resolutions	100% implementation of Risk Management Plan	Municipal Manager/Manager Governance and Compliance	Effective implementation of Risk Management Plan	Minimisation of Municipal Risk	1 Quarterly Report on % of Implementation of Risk Management Plan	1 Quarterly Report on % of Implementation of Risk Management Plan	1 Quarterly Report on % of Implementation of Risk Management Plan	1 Quarterly Report on % of Implementation of Risk Management Plan	Risk Management Plan & Quarterly reports on implementation status	MM
			GGPP01-02	Develop a Conflict of Interests Declaration Register for staff and Councillors by 30 June 2025	2023/2024 Conflict of Interests Declaration Register	Development of the Conflict of Interest Register	Municipal Manager/Manager Governance and Compliance	Register Developed	Improved Fraud Risk within the municipality	Conflict of Interest Declaration Register for 2024/2025 Developed for Staff and Council	Not a target	Not a target	Not a target	Not a target	Register approved by the Municipal Manager for Internal Audit further processing.
Implementation of the Compliance Register	COMPLIANCE GGPP02	COMPLIANCE	GGPP02-01	Implementation of the Compliance Register by 30 June 2025	2023/2024 tracked compliance register	100% Implementation of the Compliance register	Municipal Manager/Manager Governance and Compliance	Departmental Risk Assessments conducted	Improved Compliance and ethical corporate culture in the institution	1 Quarterly Report on % of Implementation of Compliance Register	1 Quarterly Report on % of Implementation of Compliance Register	1 Quarterly Report on % of Implementation of Compliance Register	1 Quarterly Report on % of Implementation of Compliance Register	4 reports on Tracked Compliance register implemented	MM
OVERSIGHT	OVERSIGHT - GGPP03	AUDIT COMMITTEE	GGPP03-01	Monitor the implementation of the Audit Action Plan by 30 June 2025	2023/2024 reports	100% of issues resolved on the audit action plan	Municipal Manager/Manager Governance and Compliance	Audit Action Plan Implemented	Improved Audit Outcome	100% Implementation of the Audit Action Plan submitted to the Audit Committee	100% Implementation of the Audit Action Plan submitted to the Audit Committee	100% of tracking of Implementation of the Audit Action Plan submitted to the Audit Committee	100% of tracking of Implementation of the Audit Action Plan submitted to the Audit Committee	4 Quarterly Reports on issues resolved	MM
		MPAC	GGPP03-02	Implementation of the Municipal Public Accounts Committee Resolutions by 30 June 2025	2023/2024 tracked resolutions	100% of tracked MPAC resolutions implemented	Municipal Manager/Chief of Staff	Number of MPAC meetings held	Enhance oversight over Municipal functioning	100% of tracked MPAC resolutions implemented	100% of tracked MPAC resolutions implemented	100% of tracked MPAC resolutions implemented	100% of tracked MPAC resolutions implemented	Updated Quarterly Resolution Register	MM
		EXCO	GGPP03-03	Number of Council/Exco resolutions tracked by 30 June 2025	2023/2024 tracked resolutions	4 Quarterly Reports on tracked resolutions of Council and EXCO	Director Corporate/ Manager Legal	Reports compiled	Improved implementation of Council Resolutions	1 Report on tracked Council and EXCO Resolutions for Quarter 4	1 Report on tracked Council and EXCO Resolutions for Quarter 1	1 Report on tracked Council and EXCO Resolutions for Quarter 2	1 Report on tracked Council and EXCO Resolutions for Quarter 3	Updated Quarterly Resolution Register	Director Corporate Services

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
OVERSIGHT	OVERSIGHT - GGPP03	SEM	GGPP03-04	Implementation of the Senior Executive Management Resolutions by 30 June 2025	2023/2024 tracked resolutions	100% of tracked Senior Executive Management resolutions implemented	Municipal Manager/Manager Strategic and Communication	Dissemination and tracking of EXCO resolutions	Improved decision making and dissemination of executive decisions	1 Report on dissemination of Council and EXCO Resolutions within 7 days and tracked through standing committees for Quarter 1	1 Report on dissemination of Council and EXCO Resolutions within 7 days and tracked through standing committees for Quarter 2	1 Report on dissemination of Council and EXCO Resolutions within 7 days and tracked through standing committees for Quarter 3	1 Report on dissemination of Council and EXCO Resolutions within 7 days and tracked through standing committees for Quarter 4	1. Proof of dissemination 2. Updated Quarterly Resolution Register	MM/All Directors
TO INCREASE PUBLIC INVOLVEMENT IN MUNICIPAL AFFAIRS	COMMUNICATIONS, MARKETING, CUSTOMER CARE & PUBLIC PARTICIPATION GGPP04	COMMUNICATION	GGPP04-01	100% implementation of the Communication action plan by 30 June 2025	Communication action plan adopted by Municipal Manager in 2023-2024	100% implementation of the Communication action plan	Municipal Manager/Manager Strategic and Communication	Implementation Reports actually compiled	Improved capacity in communicating municipal information	1 quarterly report on implementation	1 quarterly report on implementation	1 quarterly report on implementation	1 quarterly report on implementation	Reports submitted to the SEM/EXCO	MM
To ensure that the public are involved in municipal planning		WARDS	GGPP04-02	Number of Ward Committee engagements/ interactions/support by 30 June 2025	4 Quarterly Reports per Ward (17wards)	4 Quarterly Reports per Ward (17wards)	Director Corporate/Manager HR	Engagements/ interactions/support	Improved Public Participation	Reports per ward	Reports per ward	Reports per ward	Reports per ward	1. Authenticated attendance registers. 2. Notices convening the meetings. 3 list of ward committee members per ward.	Director Corporate Services
To improve service delivery		COMPLAINTS SYSTEM	GGPP04-03	100 % of issues disseminated and tracked within 5 days from the Municipal Customer Care complaints register and checked after 8 working days dissemination by 30 June 2025	12 reports submitted in 2023/2024	Percentage of issues disseminated from the Municipal Customer Care Complaints register within 3 days	Director Corporate Services/Manager Public Participation and Administration	Queries resolved	Improved Service Delivery	100 Percent of issues disseminated from the Municipal Customer Care Complaints register within 5 working days	100 Percent of issues disseminated from the Municipal Customer Care Complaints register within 5 working days	100 Percent of issues disseminated from the Municipal Customer Care Complaints register within 5 working days	100 Percent of issues disseminated from the Municipal Customer Care Complaints register within 5 working days	Reports on percentage of issues disseminated from the Municipal Customer Care Complaints Register and Presidential Hotline approved by the Director for Standing Committee Consideration	Director Corporate Services

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
STRATEGY	DP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
To ensure that the public are involved in municipal planning	COMMUNICATIONS, MARKETING, CUSTOMER CARE & PUBLIC PARTICIPATION GGPP04	PUBLIC PARTICIPATION	GGPP04-04	% Implementation of the Public participation Strategy and plan by 30 June 2025	New Indicator	Approval of the implementation plan and 4 reports on 100% Implementation of the Public participation Strategy and plan	Director Corporate Services/Manager Public Participation and Administration	Reports Developed	Improved Mainstreaming of Public participation related issues	Approval of the public participation plan and implementation of the quarter activities as per the approved plan	Implementation of the targets as per approved plan	Implementation of the targets as per approved plan	Implementation of the targets as per approved plan	1. Approved implementation plan, 2. 4 Quarterly Reports approved by the Director for Standing committee consideration.	Director Corporate Services
		CUSTOMER CARE	GGPP04-05	Establishment of the Senqu Municipality Information and Knowledge Hub including Customer Care	Appointed services provider provision	Development of the Senqu Municipality Information and Knowledge Hub including Customer Care	Director Corporate Services/Manager Public Participation and Administration (R700 000,00)	Approved Senqu Municipality Information and Knowledge Hub including Customer	Improved service delivery	Submission of the Draft plan to council for noting and referral for public consultation	Approval of the Final Draft Plan Senqu Municipality Information and Knowledge Hub including Customer Care 3	Commencement and conclusion of the procurement processes	Implementation of the targets as per approved plan	Exco and council resolution approving both the draft plan and the final draft plan. Report signed by the director on the implementation of the plan	Director Corporate Services
TO MAINSTREAM HIV/AIDS INTO ALL MUNICIPAL PROGRAMMES	MAINSTREAMING - GGPP05	HIV/AIDS	GGPP05-01	% of implementation of the HIV/AIDS Strategy and Plan by 30 June 2025	2023/2024 Implementation Reports	Approval of the implementation plan and 4 reports on the Implementation of the HIV/AIDS Strategy and plan by 30 June 2025	Director Corporate Services/Manager Public Participation and Administration	Reports Developed	Improved Mainstreaming of HIV/AIDS related issues	Approval of the HIV Strategy and implementation of the quarter activities as per the approved plan	Implementation of the targets as per approved plan	Implementation of the targets as per approved plan	Implementation of the targets as per approved plan	1. Approved implementation plan, 2. 4 Quarterly Reports approved by the Director for Standing committee consideration.	Director Corporate Services
		SPU	GGPP05-02	% Implementation of the SPU Activity Plan by 30 June 2025	2023/2024 Activity Plan	Approval of the Implementation, and 4 reports on 100% Implementation of the SPU Activity Plan by 30 June 2025	Director Corporate Services/Manager Public Participation and Administration	Plan Developed and Implemented	Improved Mainstreaming of SPU related issues	Approval of the SPU plan and implementation of the quarter activities as per the approved plan	Implementation of the targets as per approved plan	Implementation of the targets as per approved plan	Implementation of the targets as per approved plan	1. Approved implementation plan, 2. 4 Quarterly Reports approved by the Director for Standing committee consideration.	Director Corporate Services

KPA 6: ENVIRONMENT & SPATIAL MANAGEMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTELY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
PROTECTION OF NATURAL RESOURCES PROGRAMME	E&SM 01 Environment	ENVIRONMENT	E&SM01-01	Development of Environmental Management Framework 30 June 2025	New Indicator	Developed Environmental Management Framework 30 June 2025	Director Community Services and Manager Waste Management Services	Approved Environmental Management Framework	Protection of the Natural resources	Draft Environmental Management Framework	Submission of draft Environmental Management Framework	Submission of Council Approved Environmental Management Framework	Not a target	1. Council Resolution 2. Approved Environmental Management Framework	Director Community Services
To develop and maintain urban centres to attract and keep investors to the municipality	E&SM 02 Spatial Planning	SETTLEMENT DEVELOPMENT	E&SM02-01	Township Establishment for Lady Grey new settlements by 30 June 2025	Submission of EIA to DEDEAT	Pegging of sites	Director Development and Town Planning Services/Town Planner	Approved Township Establishment application	Improved Land Use Management	Not a target	Submission of land use application to JGDMP/T	Not a target	Pegging of sites	Approval letter for township establishment	Director Development and Town Planning Services
			E&SM02-02	Formalisation of Sterkspruit villages by 30 June 2027	New Indicator	Signing of MOU between the Municipality and Tribal authorities	Director Development and Town Planning Services/Town Planner/	Incorporation of Sterkspruit villages into the urban edge (twn)	Improved administration of land	Signed MOUs	Appointment of service providers and feasibility studies	Community engagements and resolutions.	Draft layout plans	1. Attendance registers, 2. Community resolutions, 3. Draft layout plans	Director Development and Town Planning Services
			E&SM02-03	Development of the Senqu Land Acquisition Strategy 30 June 2025	New Indicator	Development of the Draft Senqu Land Acquisition Strategy	Director Development and Town Planning Services/Town Planner	Strategy Developed	Development of a Strategy	Appointment of Service Provider	Draft Land Acquisition Strategy	Final Land Acquisition Strategy	Not a target	1. Draft Senqu Land Acquisition Strategy, 2. Council resolution for final land acquisition strategy	Director Development and Town Planning Services

KPA 6: ENVIRONMENT & SPATIAL MANAGEMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTELY TARGETS				AUDIT EVIDENCE	RESPONSIBLE PERSON
										Q1	Q2	Q3	Q4		
Improved land tenure	Housing E&SM 07	SETTLEMENT DEVELOPMENT	E&SM07-01	Facilitate the Implementation of Housing Development in Senqu by the Provincial Department of Human Settlement by 30 June 2025	4 Quarterly reports on houses completed submitted in 2023/2024	4 Quarterly reports on houses completed	Director Development and Town Planning Services/Town Planner	Data Base of occupants of the informal settlement developed	Improved land ownership	1 Quarterly report on housing projects implementation	1 Quarterly report on housing projects implementation	1 Quarterly report on housing projects implementation	1 Quarterly report on housing projects implementation	Standing Committee report	Director Development and Town Planning Services
		TITLE DEED TRANSFER	E&SM07-02	Title deed restration by 30 June 2025	New Indicator	Pre-conveyancing applications for Lady Grey and Herschel	Director Development and Town Planning Services/Town Planner	Opening of lwnship registers for Lady Grey and Herschel	Improved land management	Appointment of Service Provider	Not a target	Submission of land use applications	Approval of land use applications	1. Appointment letter of Service Provider 2. Approval notice of land use applications	Director Development and Town Planning Services
		SPLUMA	E&SM07-03	Review of the Senqu Municipality Land Use Scheme 2017 by 30 June 2025	New Indicator	A draft Senqu Municipality Land Use Scheme 2017 for public participation	Director Development and Town Planning Services/Town Planner	Scheme regulatons developed	Improved administration of land	Appointment of Service Provider	Not a target	Draft Shame Regulations	Public participation	1. Appointment letter of Service Provider 2. Draft Scheme Regulations 3. Public participation meetings notices, minutes and attendance registers	Director Development and Town Planning Services
		SETTLEMENT DEVELOPMENT	E&SM07-04	Review of the Senqu Housing Sctr Plan 2020 by 30 June 2025	New Indicator	A draft Senqu Housing Sctr Plan for public participation	Director Development and Town Planning Services/Town Planner	Plan Developed	Improved Land Use Management	Appointment of Service Provider	Not a target	Draft Housing Sctr Plan	Public participation	1. Appointment letter of Service Provider 2. Draft Housing Sctr Plan 3. Public participation meetings notices, minutes and attendance registers	Director Development and Town Planning Services

PART 4

WARD INFORMATION FOR EXPENDITURE AND DELIVERY

R thousand	Function	Project Description	Asset Sub-Class	Ward Location	2024/25 Medium Term Revenue & Expenditure Framework			
					Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
	Executive & Council	Furniture & Office Equipment	<i>Furniture and Office Equipment</i>	Administrative or Head Office	70	526	126	-
	Executive & Council	Vehicles, Plant & Equipment	<i>Transport Assets</i>	Whole of the Municipality	-	-	-	-
	Executive & Council	Communication Equipment	<i>Machinery and Equipment</i>	Administrative or Head Office	145	130	-	-
	Planning & Development	Hiking and Biker trails	<i>Public Open Space</i>	Ward 14	-	-	-	178
	Corporate Services	Tools & Equipment	<i>Machinery and Equipment</i>	Administrative or Head Office	-	75	68	-
	Corporate Services	Furniture & Office Equipment	<i>Furniture and Office Equipment</i>	Administrative or Head Office	70	124	112	89
	Corporate Services	Vehicles, Plant & Equipment	<i>Transport Assets</i>	Whole of the Municipality	5,000	2,253	1,398	1,167
	Corporate Services	Power Backup System	<i>Machinery and Equipment</i>	Administrative or Head Office	-	4,000	-	-
	Corporate Services	Information and Knowledge Hub including Customer Care	<i>Machinery and Equipment</i>	Administrative or Head Office	-	700	-	-
	Corporate Services	Integrated Security	<i>Machinery and Equipment</i>	Administrative or Head Office	-	800	174	-
	Corporate Services	Construction of Change rooms - Lady Grey	<i>Municipal Offices</i>	Ward 14	400	800	-	-
	Corporate Services	Electric Fencing	<i>Municipal Offices</i>	Administrative or Head Office	-	-	-	-
	Corporate Services	Biometric Clocking System	<i>Furniture and Office Equipment</i>	Administrative or Head Office	-	500	-	-
	Corporate Services	Call Centre (Furniture and Office Equipment)	<i>Furniture and Office Equipment</i>	Administrative or Head Office	-	-	-	222
	Corporate Services	Call Centre (Computer Equipment)	<i>Computer Equipment</i>	Administrative or Head Office	-	-	-	222
	Corporate Services	Integrated Fire Services Phase 2	<i>Municipal Offices</i>	Ward 14	-	500	-	-
	Corporate Services	Renovation of the Mayoral House	<i>Staff Housing</i>	Ward 14	-	1,200	-	-
	Corporate Services	Renovation of the MM's House	<i>Staff Housing</i>	Ward 14	-	1,200	-	-
	Budget & Treasury Office	Furniture & Office Equipment	<i>Furniture and Office Equipment</i>	Whole of the Municipality	161	274	248	122
	Budget & Treasury Office	Computers - software & programming	<i>Computer Software and Applications</i>	Administrative or Head Office	280	714	646	190

Budget & Treasury Office	Computer Equipment	Computer Equipment	Administrative or Head Office	2,520	910	1,141	560
Road Transport	Furniture & Office Equipment	Furniture and Office Equipment	Whole of the Municipality	205	215	195	201
Road Transport	Driving Licence and Testing Centre Sterkspruit	Municipal Offices	Ward 10	19,776	14,474	–	–
Road Transport	Construction of a pedestrian bridge between Esilindini and Frans (W12)	Road Structures	Ward 12	–	650	588	3,445
Road Transport	Reconstruction of Roads in Ward 3 - Upper Tele, Mabele and Makhumsha Roads	Roads	Ward 3	2,957	–	–	–
Road Transport	Reconstruction of Roads in Ward 9 - Lepota Village	Roads	Ward 9	4,174	–	–	–
Road Transport	New Rest Construction - Paving	Roads	Ward 8	–	–	16,684	23,918
Road Transport	Construction of interlock paved streets in Khewzi Naledi (Steve Tswete) W 14	Roads	Ward 14	17,025	12,409	2,908	–
Road Transport	Resurface of existing paved roads (asphalt) & upgrade of storm water in Barkly East	Roads	Ward 16	–	–	–	538
Road Transport	Transwilger Bridge	Road Structures	Ward 14	–	–	–	–
Road Transport	Rehabilitation of Roads & Stormwater in Mokhesi Ward 8	Roads	Ward 10	6,335	15,000	13,500	–
Road Transport	Rehabilitation of Roads & Stormwater in Ward 10	Roads	Ward 10	7,700	15,000	13,500	–
Road Transport	Rehabilitation of Roads & Stormwater in Lady Grey Ward 14	Roads	Ward 14	7,700	15,000	13,500	–
Road Transport	Rehabilitation of Roads & Stormwater in Barkly East Ward 15 & 16	Roads	Ward 16	7,650	15,000	13,500	–
Road Transport	Reconstruction of 4,5 km gravel roads and stormwater channels in Zava, Mdlokovana and Thaba Koloji (Ward 13)	Roads	Ward 13	1,006	2,346	–	–
Road Transport	Reconstruction of Roads_KwaNtoyi, Zwelitsha - Ward 12	Roads	Ward 12	1,151	2,686	–	–
Road Transport	Reconstruction of Roads_Ntabamhlophe - Ward 05	Roads	Ward 5	1,565	3,652	–	–
Road Transport	Paved Roads - Sterkspruit	Roads	Ward 10	–	–	–	2,000
Road Transport	Tienbank_Access to Property (180 Properties)	Roads	Ward 10	–	135	–	–
Road Transport	Completion of paved roads in Tienbank 2,2km	Roads	Ward 10	–	–	–	444
Road Transport	Fleet - GFS Roads (Plant)	Machinery and Equipment	Whole of the Municipality	10,000	–	–	–
Road Transport	Backup generator/Solar	Machinery and Equipment	Ward 16	–	500	–	–
Waste Water Management	Lining, fencing and upgrading of primary storm water channel through Khwezi Naledi and upgrade of two motor bridges..	Storm water Conveyance	Ward 14	2,230	2,444	25,152	–

Community Services	Traffic Equipment (VTS Cameras)	Machinery and Equipment	Whole of the Municipality	-	530	-	-
Community Services	Ride on mowers	Machinery and Equipment	Whole of the Municipality	-	200	181	178
Community Services	Renovations (Barkly East Town Hall)	Halls	Ward 16	5,805	-	-	-
Community Services	Herschel Community Hall	Halls	Ward 13	-	4,900	1,720	-
Community Services	Construction of New Cemetery in Barkly East	Cemeteries/Crematoria	Ward 16	-	-	-	-
Community Services	Fencing of existing cemeteries at Joveleni, Hinana and Voyizana	Cemeteries/Crematoria	Ward 17	-	900	-	-
Community Services	Lady Grey and Herschel Cemetery Layout Plans (EIA) (W13 & 14)	Cemeteries/Crematoria	Whole of the Municipality	-	200	905	5,001
Sport and recreation	Construction of Blue-Gums Sportsfield	Outdoor Facilities	Ward 8	4,855	12,710	1,229	-
Sport and recreation	Upgrading of Rhodes Sportsfield	Outdoor Facilities	Ward 15	-	-	-	178
Public Safety	Barkly East & Lady Grey Boundary Fence	Public Open Space	Whole of the Municipality	1,080	408	369	-
Public Safety	Construction of Animal Pound in Lady Grey	Centres	Ward 14	-	400	-	-
Public Safety	Upgrade Animal Holding Facilities	Centres	Whole of the Municipality	-	200	181	711
Electricity	Tools & Equipment	Machinery and Equipment	Whole of the Municipality	65	68	62	64
Electricity	Pre-Paid Electricity Meters	LV Networks	Whole of the Municipality	1,200	3,115	1,096	667
Electricity	Electrification of Households at Mountain View Ward 10	MV Networks	Ward 10	-	1,839	2,870	4,331
Electricity	Auto reclosers and metering Transformers.	MV Networks	Whole of the Municipality	-	-	724	-
Electricity	Commissioning and installation of breaker	MV Networks	Whole of the Municipality	-	-	769	-
Electricity	Ward 14 Reroute of LV Overhead Line with Street Lights for Lulama Location	LV Networks	Ward 14	-	850	-	444
Electricity	High Mast Lights - New Rest	LV Networks	Ward 10	-	1,500	-	-
Waste Management	Tools & Equipment	Machinery and Equipment	Whole of the Municipality	-	700	-	-
Waste Management	Specialised Vehicles	Machinery and Equipment	Whole of the Municipality	17,284	-	-	-
Waste Management	Receptacles	Machinery and Equipment	Whole of the Municipality	-	200	181	178
Waste Management	Furniture & Office Equipment	Furniture and Office Equipment	Whole of the Municipality	50	53	48	-
Waste Management	Solid Waste Site - Sterkspruit	Landfill Sites	Ward 10	-	-	310	18,400

Waste Management	Solid Waste Site - Herschel	Landfill Sites	Ward 13	-	-	-	-
Waste Management	Solid Waste Site - Rossouw	Landfill Sites	Ward 5	-	-	-	-
Waste Management	Upgrading of Existing Solid Waste Site in Lady Grey	Landfill Sites	Ward 14	4,106	-	-	-
Waste Management	Construction of Transfer Station in Rhodes	Waste Transfer Stations	Ward 15	350	-	716	-
Parent Capital expenditure				132,913	142,990	114,802	63,448

PART 5

CONCLUSION:

In conclusion this plan should be utilised to monitor the effective and efficient utilisation of municipal resources. The municipality's departments will also be monitored for their performance against the same to document for both legislative compliance and meeting set targets thus meeting the municipality's goals without compromising the quality of services to be delivered by deviating from this management tool.