



THIRD QUARTER REPORT

2025/2026

3rd QUARTER REPORT 2025/2026

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CERTIFICATE

I, Thembile Mawonga the Municipal Manager of Senqu Local Municipality, hereby certify that this THIRD QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION report for the 2025/2026 financial year has been prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

T Mawonga
Municipal Manager

Date

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RECEIPT BY THE MAYOR

I, Velile, V, Stokhwe the Mayor of Senqu Local Municipality, hereby accept the THIRD QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION report for the 2025/2026 financial year as prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

V.V. Stokhwe
Mayor

Date

LEGAL BASIS

In terms of Section 53 (1) of the MFMA Act of 2003, the mayor of the municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Annual performance agreements as required in terms of section 57 (1)(6) of the municipal systems act for the municipal manager and all senior managers must also be concluded and they must be linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

The SDBIP and these performance agreements therefore give effect to the integrated development plan (IDP) and budget of the municipality in ensuring that the execution of the budget, performance of senior management and achievement of the strategic objectives set by the council are monitored.

The MFMA stipulates general responsibilities of Mayors. Section 52(d) of the Act requires that a mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial situation of the municipality.

RESOLUTION

- That the third quarter report of 2025/2026 financial year on the implementation of the service delivery and budget implementation plan of the municipality be noted and approved.

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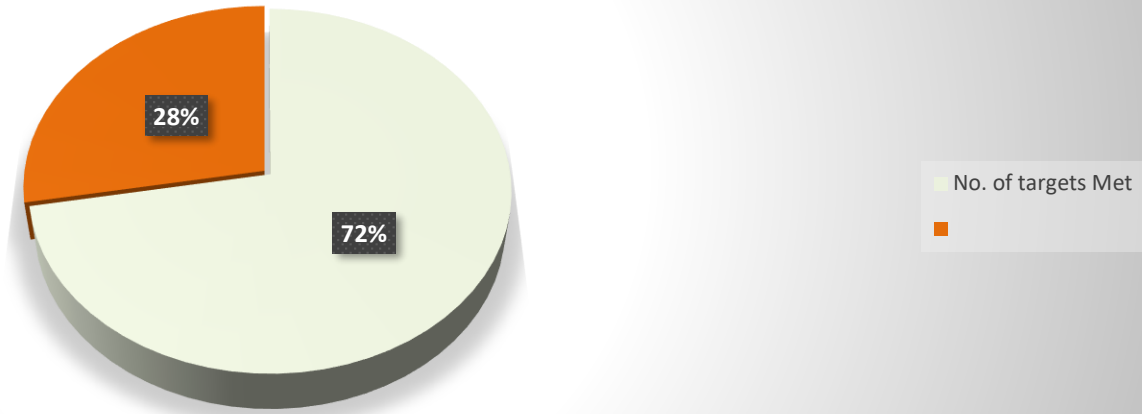
EXECUTIVE SUMMARY

- Overall performance of the municipality per directorate

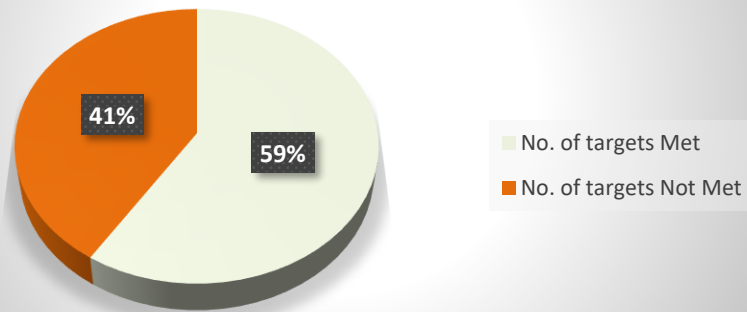
The table and graphs below illustrate the summary of overall performance of the municipality for the quarter ending 31 March 2026. This means that it is a summary of the total number of targets set by all directorates combined, which then gives a picture of how the municipality has performed in the third quarter. Analysis report of the quarter is based on six directorates i.e. **Community, Technical, Corporate, DTPS, Finance & MM's office**, and the graphs illustrates the percentage performance of each KPA.

KPA	No. of targets Met	No. of targets Not Met	Percentage Achieved
Basic service delivery and infrastructure development	13	9	59
Local Economic development	0	0	0
Financial Management and viability	10	6	62.5
Municipal Transformation and Institutional Development	6	0	100
Good governance and public participation	8	0	100
Environment and Spatial Management	2	0	100
OVERALL	39	15	72.2

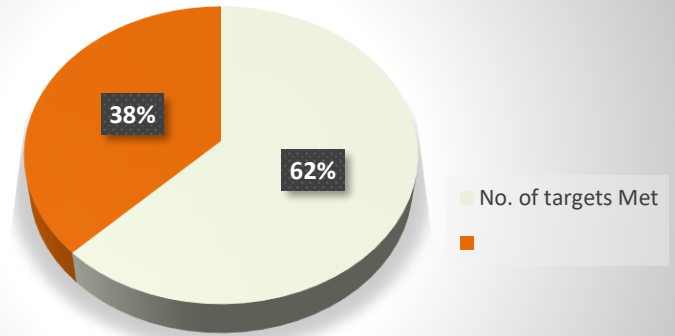
OVERALL



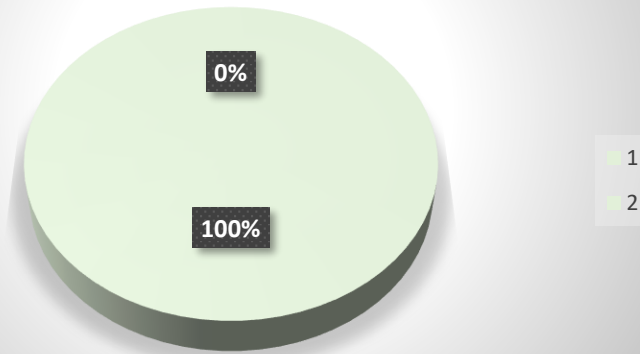
Basic service delivery and infrastructure development



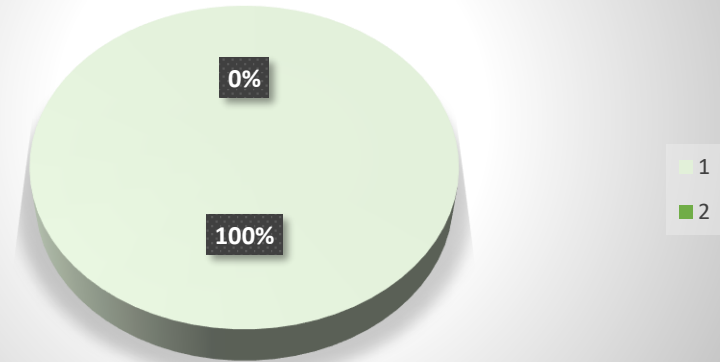
Financial Management and viability



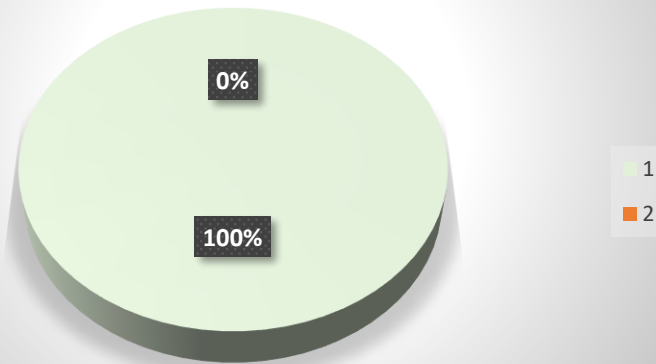
Good governance and public participation



Municipal Transformation and Institutional Development



Environment and Spatial Management



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MONTHLY FINANCIAL PERFORMANCE FOR THE 3rd QUARTER

- Revenue by source
- Expenditure by nature
- Operating expenditure

3rd QUARTER REPORT 2025/2026

EC142 Senqu - Table C1 Monthly Budget Statement Summary - M07 January

Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	17,977	19,969	-	1,150	11,184	14,216	(3,031)	-21%	19,969
Service charges	73,005	82,815	-	5,759	44,322	48,791	(4,469)	-9%	82,815
Investment revenue	40,744	32,162	-	2,082	14,200	18,761	(4,562)	-24%	32,162
Transfers and subsidies - Operational	213,478	215,414	-	-	151,926	158,069	(6,143)	(0)	215,414
Other own revenue	13,294	14,343	-	1,360	8,539	8,223	316	4%	14,343
Total Revenue (excluding capital transfers and contributions)	358,498	364,703	-	10,351	230,171	248,059	(17,889)	-7%	364,703
Employee costs	142,468	153,463	-	10,815	77,224	78,582	(1,359)	-2%	153,463
Remuneration of Councillors	14,498	15,899	-	1,179	8,255	9,274	(1,019)	-11%	15,899
Depreciation and amortisation	18,276	20,835	-	-	3	10,418	(10,415)	-100%	20,835
Interest	6,122	6,627	-	-	213	292	(80)	-27%	6,627
Inventory consumed and bulk purchases	74,997	87,455	-	5,460	44,016	51,596	(7,580)	-15%	87,455
Transfers and subsidies	-	146	-	-	-	-	-	-	146
Other expenditure	117,666	139,321	-	5,457	48,751	78,440	(29,688)	-38%	139,321
Total Expenditure	374,027	423,745	-	22,911	178,462	228,603	(50,141)	-22%	423,745
Surplus/(Deficit)	(15,529)	(59,043)	-	(12,561)	51,708	19,457	32,252	166%	(59,043)
Transfers and subsidies - capital (monetary)	56,709	52,345	-	-	15,744	40,730	###	-61%	52,345
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	41,179	(6,698)	-	(12,561)	67,452	60,186	7,266	12%	(6,698)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	41,179	(6,698)	-	(12,561)	67,452	60,186	7,266	12%	(6,698)
Capital expenditure & funds sources									
Capital expenditure	-	104,082	-	54,491	200,013	87,141	112,872	130%	104,082
Capital transfers recognised	-	52,345	-	2,955	34,376	42,424	(8,048)	-19%	52,345
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	83,646	-	12,236	34,937	56,158	(21,220)	-38%	83,646
Total sources of capital funds	-	135,991	-	15,191	69,313	98,581	(29,268)	-30%	135,991
Financial position									
Total current assets	519,016	268,545	-	-	511,021	-	-	-	268,545
Total non current assets	541,925	842,353	-	-	772,311	-	-	-	842,353
Total current liabilities	100,387	63,654	-	-	95,171	-	-	-	63,654
Total non current liabilities	62,789	65,452	-	-	61,869	-	-	-	65,452
Community wealth/Equity	1,021,078	981,792	-	-	1,058,840	-	-	-	981,792
Cash flows									
Net cash from (used) operating	294,356	1,152	-	(4,092)	339,223	142,116	(197,107)	-139%	1,152
Net cash from (used) investing	-	(135,991)	-	-	-	(98,581)	(98,581)	100%	(135,991)
Net cash from (used) financing	-	(632)	-	-	-	-	-	-	(632)
Cash/cash equivalents at the month/year end	801,083	223,957	-	(4,092)	815,102	402,963	(412,140)	-102%	340,409
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	12,011	4,698	4,614	4,434	4,637	5,923	3,088	119,456	158,861
Creditors Age Analysis									
Total Creditors	5,059	98	-	7	1	41	11	13,950	19,166

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EC142 Senqu - Table C1 Monthly Budget Statement Summary - M08 February

Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	17,977	19,969	19,969	1,137	12,321	12,135	186	2%	19,969
Service charges	73,005	82,815	82,815	5,343	49,665	49,873	(208)	-0%	82,815
Investment revenue	40,744	32,162	34,262	1,494	15,694	19,499	(3,805)	-20%	34,262
Transfers and subsidies - Operational	213,478	215,414	216,398	-	151,926	135,645	16,280	0	216,398
Other own revenue	13,294	14,343	15,024	1,258	9,797	9,651	145	2%	15,024
Total Revenue (excluding capital transfers and contributions)	358,498	364,703	368,467	9,232	239,402	226,804	12,598	6%	368,467
Employee costs	142,468	153,463	152,719	10,844	88,068	88,622	(554)	-1%	152,719
Remuneration of Councillors	14,498	15,899	15,899	1,247	9,502	10,017	(515)	-5%	15,899
Depreciation and amortisation	18,276	20,835	20,299	-	3	10,150	(10,147)	-100%	20,299
Interest	6,122	6,627	6,271	-	213	213	(0)	-0%	6,271
Inventory consumed and bulk purchases	74,997	87,455	85,674	8,500	52,516	50,777	1,739	3%	85,674
Transfers and subsidies	-	146	146	-	-	-	-	-	146
Other expenditure	117,666	139,321	146,123	5,176	53,946	68,751	(14,805)	-22%	146,123
Total Expenditure	374,027	423,745	427,131	25,767	204,248	228,530	(24,282)	-11%	427,131
Surplus/(Deficit)	(15,529)	(59,043)	(58,664)	(16,535)	35,155	(1,725)	36,880	-2138%	(58,664)
Transfers and subsidies - capital (monetary)	56,709	52,345	55,129	-	15,744	23,280	###	-32%	55,129
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	41,179	(6,698)	(3,535)	(16,535)	50,899	21,555	29,344	136%	(3,535)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	41,179	(6,698)	(3,535)	(16,535)	50,899	21,555	29,344	136%	(3,535)
Capital expenditure & funds sources									
Capital expenditure	-	104,082	327,912	12,803	212,816	173,184	39,632	23%	327,912
Capital transfers recognised	-	52,345	55,129	1,483	35,858	36,393	(535)	-1%	55,129
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	83,646	78,641	1,807	36,744	33,013	3,731	11%	78,641
Total sources of capital funds	-	135,991	133,770	3,289	72,602	69,406	3,197	5%	133,770
Financial position									
Total current assets	519,016	268,545	389,823		501,246				389,823
Total non current assets	541,925	842,353	813,491		775,600				813,491
Total current liabilities	100,387	63,654	79,164		105,270				79,164
Total non current liabilities	62,789	65,452	68,684		61,838				68,684
Community wealth/Equity	1,021,078	981,792	1,055,155		1,058,840				1,055,155
Cash flows									
Net cash from (used) operating	294,356	1,152	6,540	19,678	356,158	51,431	(304,726)	-592%	6,540
Net cash from (used) investing	-	(135,991)	(133,770)	-	-	(69,406)	(69,406)	100%	(133,770)
Net cash from (used) financing	-	(632)	(632)	-	-	-	-	-	(632)
Cash/cash equivalents at the month/year end	801,083	223,957	348,017	19,678	832,038	457,906	(374,132)	-82%	348,017
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	11,948	4,439	4,217	4,270	4,381	4,493	5,714	121,458	160,919
Creditors Age Analysis									
Total Creditors	6,620	32	78	-	7	1	45	13,955	20,739

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EC142 Senqu - Table C1 Monthly Budget Statement Summary - M09 March

Description	Budget Year 2025/26								
	2024/25	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	17,977	19,969	19,969	1,118	13,440	14,094	(654)	-5%	19,969
Service charges	73,005	82,815	82,815	4,549	54,214	56,732	(2,517)	-4%	82,815
Investment revenue	40,744	32,162	34,262	-	15,694	23,190	(7,496)	-32%	34,262
Transfers and subsidies - Operational	213,478	215,414	216,398	49,019	200,945	207,249	(6,304)	(0)	216,398
Other own revenue	13,294	14,343	15,024	656	10,452	10,863	(411)	-4%	15,024
Total Revenue (excluding capital transfers and contributions)	358,498	364,703	368,467	55,342	294,744	312,127	(17,383)	-6%	368,467
Employee costs	142,468	153,463	152,719	10,853	97,718	100,034	(2,316)	-2%	152,719
Remuneration of Councillors	14,498	15,899	15,899	1,587	11,089	11,487	(398)	-3%	15,899
Depreciation and amortisation	18,276	20,835	20,299	-	3	10,150	(10,147)	-100%	20,299
Interest	6,122	6,627	6,271	183	396	381	16	4%	6,271
Inventory consumed and bulk purchases	74,997	87,455	85,674	2,207	54,724	57,851	(3,127)	-5%	85,674
Transfers and subsidies	-	146	146	-	-	146	(146)	-100%	146
Other expenditure	117,666	139,321	146,123	10,194	64,660	82,629	(17,969)	-22%	146,123
Total Expenditure	374,027	423,745	427,131	25,025	228,590	262,678	(34,088)	-13%	427,131
Surplus/(Deficit)	(15,529)	(59,043)	(58,664)	30,317	66,155	49,450	16,705	34%	(58,664)
Transfers and subsidies - capital (monetary)	56,709	52,345	55,129	-	15,744	45,114	###	-65%	55,129
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	-13%	(3,535)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	-13%	(3,535)
Capital expenditure & funds sources									
Capital expenditure	-	104,082	327,912	9,226	192,201	230,686	(38,485)	-17%	327,912
Capital transfers recognised	-	52,345	55,129	2,329	37,319	49,232	(11,913)	-24%	55,129
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	83,646	78,641	1,724	39,336	44,330	(5,194)	-12%	78,641
Total sources of capital funds	-	135,991	133,770	4,053	76,655	93,762	(17,107)	-18%	133,770
Financial position									
Total current assets	519,016	268,545	389,823		527,623				389,823
Total non current assets	541,925	842,353	813,491		779,654				813,491
Total current liabilities	100,387	63,654	79,164		105,217				79,164
Total non current liabilities	62,789	65,452	68,684		61,321				68,684
Community wealth/Equity	1,062,257	975,094	1,051,621		1,140,739				1,051,621
Cash flows									
Net cash from (used) operating	294,356	1,152	6,540	53,187	409,345	105,222	(304,123)	-289%	6,540
Net cash from (used) investing	-	(135,991)	(133,770)	-	-	(93,762)	(93,762)	100%	(133,770)
Net cash from (used) financing	-	(632)	(632)	-	-	-	-	-	(632)
Cash/cash equivalents at the month/year end	801,083	223,957	348,017	53,187	885,224	487,339	(397,885)	-82%	348,017
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	10,983	4,668	4,033	4,031	4,029	4,232	4,301	122,586	158,864
Creditors Age Analysis									
Total Creditors	8,799	250	36	78	-	7	42	13,959	23,171

3rd QUARTER REPORT 2025/2026

EC142 Senqu - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M07 January

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		63,512	72,331	-	4,850	38,098	42,675	(4,577)	-11%	72,331
Service charges - Water		-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-
Service charges - Waste management		9,493	10,484	-	908	6,224	6,115	108	2%	10,484
Sale of Goods and Rendering of Services		351	452	-	41	173	266	(94)	-35%	452
Agency services		1,244	966	-	82	663	563	100	18%	966
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		4,440	5,228	-	725	4,423	3,050	1,373	45%	5,228
Interest from Current and Non Current Assets		40,744	32,162	-	2,082	14,200	18,761	(4,562)	-24%	32,162
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	34	-	-	-	20	(20)	-100%	34
Rental from Fixed Assets		1,721	1,989	-	66	488	1,161	(673)	-58%	1,989
Licence and permits		1,419	2,363	-	113	787	1,379	(592)	-43%	2,363
Special rating levies		-	-	-	-	-	-	-	-	-
Operational Revenue		1,069	498	-	36	227	294	(67)	-23%	498
Non-Exchange Revenue										
Property rates		17,977	19,969	-	1,150	11,184	14,216	(3,031)	-21%	19,969
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		668	172	-	3	24	100	(76)	-76%	172
Licence and permits		-	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational		213,478	215,414	-	-	151,926	158,069	(6,143)	-4%	215,414
Interest		2,287	2,383	-	295	1,755	1,390	364	26%	2,383
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		96	257	-	-	-	-	-	-	257
Other Gains		-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		358,498	364,703	-	10,351	230,171	248,059	(17,889)	-7%	364,703
Expenditure By Type										
Employee related costs		142,468	153,463	-	10,815	77,224	78,582	(1,359)	-2%	153,463
Remuneration of councillors		14,498	15,899	-	1,179	8,255	9,274	(1,019)	-11%	15,899
Bulk purchases - electricity		62,144	67,567	-	4,728	38,745	39,865	(1,120)	-3%	67,567
Inventory consumed		12,853	19,887	-	732	5,271	11,732	(6,460)	-55%	19,887
Debt impairment		16,137	18,913	-	-	-	9,457	(9,457)	-100%	18,913
Depreciation and amortisation		18,276	20,835	-	-	3	10,418	(10,415)	-100%	20,835
Interest		6,122	6,627	-	-	213	292	(80)	-27%	6,627
Contracted services		48,611	62,899	-	3,380	23,778	37,086	(13,308)	-36%	62,899
Transfers and subsidies		-	146	-	-	-	-	-	-	146
Irrecoverable debts written off		-	3,905	-	-	-	1,952	(1,952)	-100%	3,905
Operational costs		38,803	50,799	-	2,077	24,974	29,945	(4,971)	-17%	50,799
Losses on Disposal of Assets		373	2,805	-	-	-	-	-	-	2,805
Other Losses		13,741	-	-	-	-	-	-	-	-
Total Expenditure		374,027	423,745	-	22,911	178,462	228,603	(50,141)	-22%	423,745
Surplus/(Deficit)		(15,529)	(59,043)	-	(12,561)	51,708	19,457	32,252	0	(59,043)
Transfers and subsidies - capital (monetary allocations)		56,709	52,345	-	-	15,744	40,730	(24,986)	(0)	52,345
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		41,179	(6,698)	-	(12,561)	67,452	60,186	7,266	0	(6,698)
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		41,179	(6,698)	-	(12,561)	67,452	60,186	7,266	0	(6,698)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		41,179	(6,698)	-	(12,561)	67,452	60,186	7,266	0	(6,698)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		41,179	(6,698)	-	(12,561)	67,452	60,186	7,266	0	(6,698)

References

1. Material variances to be explained on Table SC1

Total Revenue (excluding capital transfers and contributions) inclu	415,207	417,048		10,351	245,914	288,789		417,048
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3rd QUARTER REPORT 2025/2026

EC142 Senqu - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M08 February

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		63,512	72,331	72,331	3,666	46,187	48,832	(2,646)	-5%	72,331
Service charges - Water		-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-
Service charges - Waste management		9,493	10,484	10,484	883	8,028	7,899	128	2%	10,484
Sale of Goods and Rendering of Services		351	452	320	82	278	210	69	33%	320
Agency services		1,244	966	966	72	811	773	38	5%	966
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		4,440	5,228	6,728	(0)	5,161	5,213	(52)	-1%	6,728
Interest from Current and Non Current Assets		40,744	32,162	34,262	-	15,694	23,190	(7,496)	-32%	34,262
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	34	34	-	-	17	(17)	-100%	34
Rental from Fixed Assets		1,721	1,989	1,989	70	627	1,206	(578)	-48%	1,989
Licence and permits		1,419	2,363	1,513	130	1,017	1,094	(77)	-7%	1,513
Special rating levies		-	-	-	-	-	-	-	-	-
Operational Revenue		1,069	498	498	10	213	387	(174)	-45%	498
Non-Exchange Revenue										
Property rates		17,977	19,969	19,969	1,118	13,440	14,094	(654)	-5%	19,969
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		668	172	592	5	30	43	(13)	-31%	592
Licence and permits		-	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational		213,478	215,414	216,398	49,019	200,945	207,249	(6,304)	-3%	216,398
Interest		2,287	2,383	2,383	286	2,315	1,921	393	20%	2,383
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		96	257	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		358,498	364,703	368,467	55,342	294,744	312,127	(17,383)	-6%	368,467
Expenditure By Type										
Employee related costs		142,468	153,463	152,719	10,853	97,718	100,034	(2,316)	-2%	152,719
Remuneration of councillors		14,498	15,899	15,899	1,587	11,089	11,487	(398)	-3%	15,899
Bulk purchases - electricity		62,144	67,567	67,867	1,394	47,719	47,895	(176)	0%	67,867
Inventory consumed		12,853	19,887	17,807	814	7,004	9,956	(2,952)	-30%	17,807
Debt impairment		16,137	18,913	14,113	-	-	8,057	(8,057)	-100%	14,113
Depreciation and amortisation		18,276	20,835	20,299	-	3	10,150	(10,147)	-100%	20,299
Interest		6,122	6,627	6,271	183	396	381	16	4%	6,271
Contracted services		48,611	62,899	64,791	4,752	32,314	35,383	(3,069)	-9%	64,791
Transfers and subsidies		-	146	146	-	-	146	(146)	-100%	146
Irrecoverable debts written off		-	3,905	6,000	-	-	-	-	-	6,000
Operational costs		38,803	50,799	58,394	5,442	32,346	39,190	(6,843)	-17%	58,394
Losses on Disposal of Assets		373	2,805	2,824	-	-	-	-	-	2,824
Other Losses		13,741	-	-	-	-	-	-	-	-
Total Expenditure		374,027	423,745	427,131	25,025	228,590	262,678	(34,088)	-13%	427,131
Surplus/(Deficit)		(15,529)	(59,043)	(58,664)	30,317	66,155	49,450	16,705	0	(58,664)
Transfers and subsidies - capital (monetary allocations)		56,709	52,345	55,129	-	15,744	45,114	(29,370)	(0)	55,129
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	(0)	(3,535)
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	(0)	(3,535)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	(0)	(3,535)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	(0)	(3,535)

References

1. Material variances to be explained on Table SC1

Total Revenue (excluding capital transfers and contributions) inclu	415,207	417,048	423,596	55,342	310,488	357,242				423,596
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3rd QUARTER REPORT 2025/2026

EC142 Senqu - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

Description	Ref	2024/25	Budget Year 2025/26							
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R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		63,512	72,331	72,331	3,666	46,187	48,832	(2,646)	-5%	72,331
Service charges - Water		-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-
Service charges - Waste management		9,493	10,484	10,484	883	8,028	7,899	128	2%	10,484
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Agency services		1,244	966	966	72	811	773	38	5%	966
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		4,440	5,228	6,728	(0)	5,161	5,213	(52)	-1%	6,728
Interest from Current and Non Current Assets		40,744	32,162	34,262	-	15,694	23,190	(7,496)	-32%	34,262
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	34	34	-	-	17	(17)	-100%	34
Rental from Fixed Assets		1,721	1,989	1,989	70	627	1,206	(578)	-48%	1,989
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Special rating levies		-	-	-	-	-	-	-	-	-
Operational Revenue		1,069	498	498	10	213	387	(174)	-45%	498
Non-Exchange Revenue										
Property rates		17,977	19,969	19,969	1,118	13,440	14,094	(654)	-5%	19,969
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		668	172	592	5	30	43	(13)	-31%	592
Licence and permits		-	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational		213,478	215,414	216,398	49,019	200,945	207,249	(6,304)	-3%	216,398
Interest		2,287	2,383	2,383	286	2,315	1,921	393	20%	2,383
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		96	257	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		358,498	364,703	368,467	55,342	294,744	312,127	(17,383)	-6%	368,467
Expenditure By Type										
Employee related costs		142,468	153,463	152,719	10,853	97,718	100,034	(2,316)	-2%	152,719
Remuneration of councillors		14,498	15,899	15,899	1,587	11,089	11,487	(398)	-3%	15,899
Bulk purchases - electricity		62,144	67,567	67,867	1,394	47,719	47,895	(176)	0%	67,867
Inventory consumed		12,853	19,887	17,807	814	7,004	9,956	(2,952)	-30%	17,807
Debt impairment		16,137	18,913	14,113	-	-	8,057	(8,057)	-100%	14,113
Depreciation and amortisation		18,276	20,835	20,299	-	3	10,150	(10,147)	-100%	20,299
Interest		6,122	6,627	6,271	183	396	381	16	4%	6,271
Contracted services		48,611	62,899	64,791	4,752	32,314	35,383	(3,069)	-9%	64,791
Transfers and subsidies		-	146	146	-	-	146	(146)	-100%	146
Irrecoverable debts written off		-	3,905	6,000	-	-	-	-	-	6,000
Operational costs		38,803	50,799	58,394	5,442	32,346	39,190	(6,843)	-17%	58,394
Losses on Disposal of Assets		373	2,805	2,824	-	-	-	-	-	2,824
Other Losses		13,741	-	-	-	-	-	-	-	-
Total Expenditure		374,027	423,745	427,131	25,025	228,590	262,678	(34,088)	-13%	427,131
Surplus/(Deficit)		(15,529)	(59,043)	(58,664)	30,317	66,155	49,450	16,705	0	(58,664)
Transfers and subsidies - capital (monetary allocations)		56,709	52,345	55,129	-	15,744	45,114	(29,370)	(0)	55,129
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	(0)	(3,535)
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	(0)	(3,535)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	(0)	(3,535)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		41,179	(6,698)	(3,535)	30,317	81,899	94,564	(12,665)	(0)	(3,535)

References

1. Material variances to be explained on Table SC1

Total Revenue (excluding capital transfers and contributions) inclu	415,207	417,048	423,596	55,342	310,488	357,242				423,596
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PART 3

This section covers service delivery targets and performance indicators for the third quarter. The subsections are grouped as per the six key performance areas of local government. Basic Service delivery, Local Economic Development, Municipal Financial Viability and Management, Municipal Transformation and Infrastructure Development, Good Governance and Public Participation as well as Environmental and Spatial Management. For further information on the performance of each of the departments within the municipality which are DTSP, Community, Technical, Corporate, Finance and the Office of the Municipal Manager. SDBIP report is attached.

INSTITUTIONAL REPORT ATTACHED AS (ANNEXURE A)

Conclusion

This document represents the Senqu Local Municipality's detailed report back to citizens and stakeholders on the municipality's performance over the third quarter of 2025/2026 financial year. This report therefore provides a lens through which scrutiny of the progress and performance of the municipality can be made in terms of assessing achievements in efforts to realise the objectives as set by council. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the whole of Senqu Local Municipality.

SENGU MUNICIPALITY
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (JULY - JUNE) 2025-2026



LEGEND:	Target exceeded	
	Target Met	
	Target Not Met	

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	GP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		BAMF-SHOT	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION/ GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTOR/ROLE
										Q3	Q3 ACTUAL					
To enhance revenue and ensure compliance of drivers and vehicles with traffic legislation	TRAFFIC -BS001	TRAFFIC	BS001-01	% of Construction of a Driving Licence Testing Centre (DLTC) in Stokopul, by 30 June 2026	1. 90% completion of block paving 2. 100% completion of buildings roofing 3. 90% completion of Kerbing.	100% Completion of construction of DLTC	Municipal Manager and Director Technical Services / R 17 153 432,00	Driving Licence Testing Centre (DLTC) constructed in Stokopul	To enhance and improve access to the service and the level of services provided at the DLTC. To increase revenue collection for the municipality and	100% completion of the markings, 100% completion of painting and 100% completion of carport.	100% completion of line markings was done, 100% completion of painting was done and 100% completion of carport was done.	Target Met		There was an extension of scope of work from department of Transport roads to comply with current change in regulations relating to compliance for Grade A testing centres	1. Progress Report signed by Director Technical Services 2. Practical Completion Certificate.	Director Technical Services
			BS001-02	Number of people tested on Learners License by 30 June 2026	800 people tested for learners License	900 people tested for Learners License	Community Services/ Registered Traffic Officers / E Nails / Face Values	People legally tested for Learners License	Increased numbers of legally registered drivers within the municipality	225	Target Exceeded. A total of 254 people tested for Learners Licenses in Q3	Exceeded the quarterly target by 29 due to increased demand.	Ensis System generated report 2. 4 Quarterly Report Approved by the Director for Standing Committee Consideration	Director Community Services		
			BS001-03	Number of people tested on Drivers License by 30 June 2026	2500 people tested for Drivers License.	2500 people tested for Drivers Licenses	Director Community Services/ Registered Traffic Officers / E Nails / Face Values	People legally tested for Drivers License	Increased numbers of legally registered drivers within the municipality	625	Target Not Met. A total of 568 people tested for Drivers License in Q3	A shortage of 5's Drivers License testing due to limited demand	Low demand will be addressed through increased public awareness	Ensis System generated report 2. 4 Quarterly Report Approved by the Director for Standing Committee Consideration	Director Community Services	
			BS001-04	Number of Road Offense Tickets issued within Sengu Municipality to road users by 30 June 2026	300 Road Offense Tickets issued	300 Road Offense Tickets issued	Director Community Services/ Ticket Books/ Traffic Patrol Officers/ Speed Equipment	Road Offense Traffic Issued	Improved adherence to traffic rules	50	Target Exceeded. A total of 71 tickets issued in Q3	Exceeded by only 21, due to availability of tools of trade i.e the vehicle	Although the quarterly target has been exceeded by twenty one, continuous improvement measures will be implemented to ensure consistent and sustainable performance	4 Quarterly Consolidated reports of traffic fines Approved by the Director for Standing Committee Consideration	Director Community Services	
To upgrade roads, stormwater, bridges and transport infrastructure	ROADS BRIDGES AND TRANSPORT INFRASTRUCTURE-BS002	ACCESS ROADS	BS002-01	% of Construction of 6kms of interlock paved streets in Khwezi Naledi (Steve Tshwete) Ward 14 by 30 June 2026.	1. 90% completion of paving 2. 80% completion of stormwater 3. 80% completion of paving.	100% completion of Construction of 6kms of interlock paved streets in Khwezi Naledi (Steve Tshwete) Ward 14	Municipal Manager / Director Technical Services / R 7 636 915	100% completed construction of interlock paved Streets in Khwezi Naledi (Steve Tshwete) ward 14	Improved road network, safer transportation and easy access	100% Overall completion of the project	Target Met. Practical completion was attained on the 17 February 2025	Target Met		Monthly Progress reports signed off by Director Technical Services. Practical completion certificate	Director Technical Services	
			BS002-02	% of Construction of 8kms paving in New Rest in Ward 8 by 30 June 2026	New Indicator	8 kms roadbed preparation, kms selected subgrade.	Municipal Manager / Director Technical Services / R 250 000	Paved streets constructed in New Rest	Improved sustainable access to services	Submission of the request for the review of the designs to the service provider	Target Met. Submission of the request for the review of the designs was done	The request for the review of the designs was sent to the PMO on the 19 February 2025	1. Instruction note to the service provider requesting the review of the designs. 2. Revised designs submitted to the Director Technical	Director Technical Services		
			BS002-03	% of Rehabilitation of 3.5 kms Roads & Stormwater (Stormwater pipeline – 1451m - Stormwater open channels – 3220m) in Mkhosi Village Ward 9 by 30 June 2026	1. Road works - 60% 2. Surfacing - 40% 3. Stormwater culverts - 75% 4. Stormwater Open drains - 50% 5. Stormwater Pipeline Network - 30%	100% of overall Completion of the project	Municipal Manager / R 16 613 913	100% completed Rehabilitation of 3.5 kms Roads & Stormwater- (Stormwater pipeline – 1451m - Stormwater open channels – 3220m) in Mkhosi Village Ward 9	Improved road network Improved stormwater management	90% Overall completion of the project.	Target Not Met. 90% Overall completion of the project was not achieved. 88% overall progress was achieved.	1. 2% less Surfacing. Contractor got delayed from installing paving in most sections because the was a shortage of concrete pipes to be installed. 2. Stormwater 500mm diameter pipes shortage to complete the works.	1. Contractor has been issued with a letter of penalty and advised to complete the works as soon as possible. Contractor has been requested to send updated Construction programme of works.	1. 12 Engineer's report approved by the GM 2. Practical Completion Certificate.	Municipal Manager	
			BS002-04	% of Rehabilitation of 4.1 kms Roads & Stormwater (stormwater pipeline 470m, Stormwater open channels - 4410m) in Khwezi Naledi, Lady Grey Ward 14 by 30 June 2026.	1. Advertisement 2. Appointment of the Contractor	Appointment of the contractor and site establishment	Municipal Manager / R 3 303 634,00	100% completed of Rehabilitation of 4.1 kms Roads & Stormwater (stormwater pipeline 470m, Stormwater/ open channels - 4410m) in Khwezi Naledi, Lady Grey Ward 14 by 30 June 2026	Improved road network Improved stormwater management	Appointment of the contractor.	Target Met. Busi Trading was appointing on the 12th February 2025			Appointment letter of the contractor 3 Monthly progress report approved by the GM	Municipal Manager	
			BS002-05	% rehabilitation of 3.8 kms Roads & Stormwater (Stormwater pipeline – 958m- Stormwater open channels – 3910m) in Barkly East Ward 15 & 16 by 30 June 2027	1. Road works - 70% 2. Stormwater culverts - 50% 3. Stormwater Open drains - 10% 4. Stormwater Pipeline Network - 50%	100% overall Completion of the project	Municipal Manager / R11 582 854,00	100% completed Rehabilitation of 3.8 kms Roads & Stormwater (Stormwater pipeline – 958m - Stormwater open channel – 3810m) in Barkly East Ward 15 & 16 by 30 June 2026	Improved road network Improved stormwater management Improved transport flow	90% Overall completion of the project	Target Not Met. 90% Overall completion of the project was not achieved. 83% overall progress was achieved.	1. 7% less Surfacing. Contractor has delayed due to decision material that keeps on being depleted. 2. Stormwater: Concrete channels have not started because the Contractor does not have concrete supply on site at the moment.	1. 12 Engineer's report approved by the GM 2. Practical Completion Certificate.	Municipal Manager		

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	KPI PROGRAM NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMP/PILOT	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/REMEDIAL ACTION/GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTOR/DATE
										Q3	Q3 ACTUAL					
To upgrade roads, stormwater, bridges and transport infrastructure	ROADS, BRIDGES AND TRANSPORT INFRASTRUCTURE: BS002	ACCESS ROADS	BS002-06	% of Rehabilitation of 3.4 kms of Roads & Stormwater (Stormwater open drain - 6500m) Zwellisha Ward 10 by 30 June 2025	1. Appointment of a Contractor 2. Site Establishment	55% Overall Completion of the project.	Municipal Manager / R23 526 537,20	% completed Rehabilitation of 3.4 kms of Roads & Stormwater (Stormwater open drain - 6500m) Zwellisha Ward 10 by 30 June 2025	Enhanced mobility and reduced flood risk for Zwellisha Ward 10 community	70% Overall completion of the project.	Target Not Met. 70% Overall completion of the project was not achieved. 46% overall progress was achieved	Target Not Met	1. 24% less 2. Road works: Contractor deviated from baseline programme and followed unconventional methods in executing the works 3. Sulfuring: Contractor has delayed since December 2023 to install pavers when the stabilized layer was finished.	1. Contractor has deviated from their baseline programme and have in some instances executed works that are not satisfactory. A number of default notices have been sent to the Contractor to try and guide them in the execution of the works. It is clear that the contractor needs daily supervision and guidance to avoid them doing remedial works. Contractor has been requested to submit a revised Construction Programme of works to make sure that the Contractor will complete the works by the contracted date.	1. 12 Engineer's report approved by the GM.	Municipal Manager
			BS002-07	Repairing 5.2 kms gravel roads and 1,05 kms stormwater channels in Ward 1. Ndolela, Bikizana and Mbobo repaired	Appointment of contractor	5.2 kms gravel roads and 1,05 kms stormwater channels in Ward 1. Ndolela, Bikizana and Mbobo repaired	Municipal Manager / Director Technical Services/ R5 300 642,09	Repaired gravel roads and stormwater channels in Ward 1: Ndolela, Bikizana and Mbobo	Improved access to safe and reliable infrastructure for communities in Ward 1	5.2 kms of sub-base completed Signage installation	Target Not Met. 5.2 kms of sub-base completed Signage installation was not done	Target Not Met	Signage installation could not be done due to the contractor commencing late on the project due to late appointment. The MUM had to get legal advice on the appointment of the contractor which took almost three months appointment date of 21 October 2025	Extension of time has been granted for the month of April 2025	Monthly Progress report signed by Director, Technical Services Practical completion Certificate	Director Technical Services
			BS002-08	Repairing of 6 kms gravel roads and 1,05 kms stormwater channels in Ward 17. Sanduza, Bensonville, Jozaani's Nek	Appointment of contractor	6 kms gravel roads and 1,05 kms stormwater channels in Ward 17 Sanduza, Bensonville, Jozaani's Nek repaired	Municipal Manager / Director Technical Services/ R 6 142 716,19	Repaired gravel roads and stormwater channels in Ward 17 Sanduza, Bensonville, Jozaani's Nek	Improved access to safe and reliable infrastructure for communities in Ward 17	Completion of 1.5 km of roadbed Completion of 4kms of subgrade	Target Met. Completion of 1.5 km of roadbed Completion of 4kms of subgrade was achieved.	Target Exceeded	Contractor brought more equipment on site and increased human capacity	Appointment letter was 2 September 2025 and kms to date are 6km completed as per scope of works outstanding work is stormwater control and signage which will be completed in Q4. Contractor brought more equipment on site and increased human capacity	Progress report signed by Director, Technical Services. Practical completion Certificate	Director Technical Services
			BS002-09	Repairing of 4.5 kms gravel roads and 1,05 kms stormwater channels in Ward 9. Joveleni, Hinana and Voyizana by June 2025	Appointment of contractor	4.5 kms gravel roads and 1,05 kms stormwater channels in Ward 17. Joveleni, Hinana and Voyizana repaired.	Municipal Manager / Director Technical Services / R. 4 917 186, 64	Repaired gravel roads and stormwater channels in Ward 17. Joveleni, Hinana and Voyizana	Improved sustainable access to services	1 km road bed to be completed, 1 km subgrade, 4km sub base to be completed	Target Met. 1 km road bed to be completed, 1 km subgrade, 4km sub base to be completed	Target Exceeded	Contractor brought more equipment on site and increased human capacity	Appointment letter was 2 September 2025 and kms to date are 6km completed as per scope of works outstanding work is stormwater control and signage which will be completed in Q4. Contractor brought more equipment on site and increased human capacity	Progress report signed by Director, Technical Services Practical completion Certificate	Director Technical Services
			BS002-10	Completion of Construct on Tierbank_Access to Property (Project 180 Properties) (W10) by 30 June 2025	New Indicator 110 Tierbank accesses to properties completed	Construction of access to 70 properties completed	Municipal Manager / Director Technical Services / R 244 05, 12	180 access to properties	Improved access to safe and reliable infrastructure for communities in Ward 10	Not a Target	Not a Target	Not Applicable	Not Applicable	1. Appointment Letter of the Contractor, 2. Progress reports signed by Director, 3. Completion certificate	Director Technical Services	

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	KPI PROGRAM NAME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMPLED	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/REMEDIAL ACTION/GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTOR/DATE
										Q3	Q3 ACTUAL					
To upgrade roads, sidewalks, bridges and transport infrastructure	ROADS BRIDGES AND TRANSPORT INFRASTRUCTURE- BS02	ROADS	BS02-11	Maintenance of Roads in identified Wards as per the Council Approved Maintenance Schedule by 30 June 2026	16kms	Completion of 20 kms Maintenance of Roads in identified Wards as per the Council Approved Maintenance Schedule	Municipal Manager and Director Technical Services / R 14 000 000,00 DPEX	Maintained road infrastructure	Extended life of access roads within the Senqu Municipality	Completion of 5kms Maintenance of Roads in identified Wards as per the Council Approved Maintenance Schedule	Completion of 14,1 Km Maintenance of Roads in identified Wards as per the Council Approved Maintenance Schedule	Target Exceeded	Variance of 8,70 Km. Newly Bought Yellow Fleet (Plant) procured which had a huge positive impact on roads maintenance. The newly procured plant makes operations to be faster and productive.		Monthly Reports to the Standing Committee signed by the Technical Director	Director Technical Services
		STORMWATER	BS02-12	Lining, fencing and upgrading of primary 1 800ms stormwater channel through Khawozi Naledi (Ward 14) and upgrade of two motor bridges by 30 June 2026.	Preliminary Designs	Advertising for the environmental consultant, EIA processes and advertisement and appointment of the contractor	Municipal Manager / Director Technical Services / R 216 000	Upgrading of primary stormwater channels and two motorway bridges	Improved sustainable access to services	Submission of the request for the review of the designs to the service provider	Target Not Met. Submission of the request for the review of the designs to the service provider which was the PMO was not done	Target Not Met	Project was suppose to be given to PMO but it was realized that the contract term of the PMO will be expiring in the Q1 of the FY 26 / 27 there was an instruction that PMO shouldn't be given projects that will overlap their contract period.	The project will have to await the appointment of the new panel of consultant and it is anticipated that the appointment for the panel of consultants will be in Q4	1.Instruction note to the service provider requesting the review of the designs. 2. Reviewed designs submitted to the Director Technical	Director Technical Services
To ensure effective management and construction of indoor recreational community facilities	INDOOR RECREATIONAL COMMUNITY FACILITIES- BS03	COMMUNITY HALLS	BS03-01	Completion of Construction of the Herschel Community Hall by 30 June 2026	steel structure completed	Completion of Construction of the Herschel Community Hall.	Municipal Manager / Director Technical Services / R 5 982 563,00	Constructed Herschel Community Hall	Ensure asset lifespan	Completion of earth works on the drive way and parking areas	Target Met. Completion of earth works on the drive way and parking areas was done	Target Met		The progress work completed in percentages is 85%	Completion certificate & Progress reports signed by Director	Director Technical Services
			BS03-02	Renovate Barkly East Town Hall by 30 June 2024	Completion of pedestrian ramp and stiling	Practical Completion of the Renovations in Barkly East Town Hall	Director Technical PMU Manager/ R 2 256 251,33	Facility renovated	Ensure asset lifespan	Not a Target	Not a Target	Not Applicable	Not Applicable			1.Progress report signed by the Director Technical Services 2.Practical Completion certificate
To ensure effective management, maintenance and construction of cemeteries	CEMETERIES AND BURIAL- BS04	CEMETERIES AND BURIAL	BS04-01	% completion of Fencing of 1000ms of existing cemeteries at Joweleni, Hinana and Vovizana (W9) by 30 June 2026	Contractor appointed	100% completion of 1080ms fencing of existing cemeteries at Joweleni, Hinana and Vovizana (W9)	Municipal Manager / Director Technical Services / R 800 000,00	Fenced existing cemeteries at Joweleni, Hinana and Vovizana (W9)	Safe and Sufficient burial area for 10 years	Advertisement for a contractor	Target Not Met. Project is with the bid specification committee to finalize specifications	Target Not Met	There is a change in the scope of works due to an increase in meters for the perimeter fence in the cemeteries	Project to be advertised in Q4	1. Advert 2.Progress reports signed by Director and 3. Practical completion certificate	Director Technical Services
To ensure effective management and construction of sports facilities	SPORTS FACILITIES- BS05	SPORTS FACILITIES	BS05-01	% of Construction of Bluegums Sportfield (W9) by 30 June 2026	1. 100% completion of field grading 2. 100% completion of change rooms. Structure 3. 100% completion of combi courts (perimeter fence, line markings)	100% Completion of Construction of Bluegums Sportfield	Municipal Manager / Director Technical Services / R 9 134 659, 00	Constructed Bluegums sportfield	Improved Sports development	Not a Target	Not a Target	Not Applicable			Progress report signed by Director Technical Services. Practical completion Certificate	Director Technical Services
Average number of library visits per library quarterly	LIBRARIES- BS06	LIBRARIES	BS06-01	Report on the Implementation of Library Services SLA with DSRAC by 30 June 2026	4 Quarterly Reports on the Implementation of the SLA were submitted in 2024/2025	4 Quarterly Reports on the implementation of the SLA.	Director Community Services/Manager Amenities	Compliance with the signed SLA	Improved literacy levels within the Senqu Communities	Quarterly Report on the implementation of the SLA submitted to DSRAC	Target Met. Report on the Implementation of Library Services SLA with DSRAC on the 1 April 2026	Target Met			1. Signed SLA by the Municipal Manager. 2. Quarterly reports submitted to DSRAC	Director Community Services
To conduct, control, manage and maintain animals and pounds and urban areas and commongrass	LICENSING AND CONTROL OF ANIMAL- BS08	LICENSING AND CONTROL OF ANIMAL	BS08-01	Acquisition of Grazing Land (Commonage Land) Jy 30 June 2026	Appointment of contractor	Grazing land acquired in Barkly East (Ward 1415)	Municipal Manager / Director Community Services R3 000 000,00	Commonage land	Improved access to agricultural land	Not a target	Not a target	Not Applicable			1. Advertisement 2. Deed of sale 3. Agreement sale of the grazing land in Barkly East	Director Community Services
			BS08-02	Construction of 10 kms commonage boundary fence (ehouse) in Barkly East and Lady Grey by 30 June 2026	22,3km Boundary fence constructed Appointment of contractor	10 kms of commonage boundary fence constructed (ehouse) in Barkly East and Lady Grey	Municipal Manager Director Community Services/ R278 604,00	10 kms commonage boundary fence (ehouse)constructed in Barkly East and Lady Grey	Secured commonage	Skms completed	Target Not Met. Completion of Skm boundary fence not achieved.	Target Not Met	Target Not Met	Skim fence not erected due to the appointed service provider not meeting contractual delivery	The municipality to consider re-advertisement of the tender due to discrepancies in the awarding of the number 1 bidder	1. Material Supplier appointment letter 2. Project Implementation Plan 3. Quarterly Progress Reports 4. close out report

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	KPI PROGRAM NAME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMPLING	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/REMEDIAL ACTION/GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q3	Q3 ACTUAL					
To effectively manage the removal, processing, reduction and recycling of waste	WASTE MANAGEMENT - RECYCLING BSD09	Collection of refuse	BSD09-01	Management, operation, and maintenance of landfill sites by June 2025	New Indicator	Management and Operation of Sterkspruit and Herschel Landfill Sites	Director Community Services, Manager Waste Services/ R900 000	Appointment of service provider, Management, operation, and maintenance of landfill sites (Sterkspruit & Herschel Landfill Site)	Improved Management of landfill sites	Management, Operation and Maintenance of Sterkspruit and Herschel Landfill Sites	Target Not Achieved. Management, Operation and Maintenance of Sterkspruit and Herschel Landfill Sites has not been achieved.		The municipality was unable to fully manage, operate and maintain the Sterkspruit Landfill Site together with Herschel as planned due to budget constraints and limited bidder response.	Operational focus was therefore prioritised on the Lady Grey Landfill Site, which receives waste from Sterkspruit, as a remedial measure. Engagements are underway with DECDAT to assist with reopening of the Sterkspruit Landfill Site.	1 Signed SLA 2. Quarterly report on the operation and management of the Sterkspruit and Lady Grey landfill sites	Director Community Services
			BSD09-02	% of households receiving refuse removal by June 2025	37.4% of refuse removal on households	37.4% of refuse removal on households	Director Community Services/Manager Waste	Number of households with access to free basic refuse removal	Fair level of services	Not a target	Not a target		Not Applicable		Annual Report signed by the Director	Director Community Services
% of households earning less than 2 state pensions per month with access to free basic service	FREE BASIC SERVICES BSD10	Increase the access to indigent services	BSD10-01	Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services by 30 June 2025	41% of household earning less than 2 state pension fund per month with access to free basic services	1 Annual Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services	Chief Financial Officer/Manager Revenue R 300 000, 00	Number of indigent people approved for free basic	Equal delivery of service to the community of Senqu Municipality	1 Quarterly Report on the percentage of household earning less than 2 state pension fund per month with access to free basic services	Target Met. The eShare system reports 28,068 qualifying households. A total of 7,822 households receive free basic services (2,023 municipal FBS + 550 alternative energy + 4,549 Eskom FBE), resulting in a performance of 27.87% of households earning below two state pensions with access to free basic services. There one report for Q2 was prepared for CFO approval to the standing committee.			1 Annual Report on the number of households approved by the Chief Financial Officer for Standing Committee Consideration	Chief Financial Officer	
To maintain the existing electrical infrastructure through replacement of outdated equipment and installation of new equipment to reduce losses and ensure compliance	ELECTRICITY AND STREET LIGHTING BSD11	ELECTRICAL LOSSES	BSD11-01	% of electricity losses reduction (Whole of Senqu Municipality) by 30 June 2025	Electricity Losses at 25% in 2024	2% reduction of electricity losses in the whole of Senqu Municipality	Municipal Manager / Director Technical Services	Reduced electricity losses	Reducing financial losses envisaged due to electricity losses	Not a target	Not a target			Electricity Losses report signed by the Director	Director Technical Services	
			BSD11-02	Replacement of 35 conventional and faulty prepaid meters (Senqu Municipality) by 30 June 2025	62 Meters Replaced	35 conventional and faulty prepaid meters replaced	Municipal Manager / Director Technical Services / R1 973 544.00	New meters installed	Better management of electricity losses to improve revenue Collection	5 Meters installations	Target Met. 5 Meters installations were done.		Target Met		Meter replacement form signed by Finance Department	Director Technical Services
		HOUSEHOLD CONNECTION	BSD11-03	Electrification of 97 Households at Mountain View Ward 10 by 30 June 2025	Contractor appointed	95 Households in Mountain View Ward 10 electrified	Municipal Manager / Director Technical Services / R 1 831 502.00	Connection of electricity to households	Enhanced quality of life through access to electricity	Not a target	Not a target		Not Applicable		Completion certificate	Director Technical Services
		INSTALLATION OF HIGH VOLT AND STREET LIGHT	BSD11-04	Retuning of LV Overhead Line with Street Lights in LuLama Harjaya Location in (W16) by 30 June 2025	Consultant appointed	Drafting of the Bill of quantities by the Consultant for retuning of LV Overhead Line with Street Lights in LuLama Harjaya Location completed	Municipal Manager / Director Technical Services/ R 330 000, 00	Household connections and public lighting.	Service Delivery and revenue collection improved.	Not a target	Not a target		Not Applicable		Bill of quantity for construction / Technical report	Director Technical Services
To reduce overtime period of fleet used for service delivery and enhance maintenance of public infrastructure	FLEET MANAGEMENT BSD12	FLEET MANAGEMENT	BSD12-01	Procurement of Fleet for Roads, Electricity and Waste Management Plant: (1 Cherry picker, Specialised vehicles and New Fleet) procured by 30 June 2025	New Indicator	1 Cherry picker, Specialised vehicles and New Fleet procured	Municipal Manager / Director Technical Services/ R 3 047 657.00	Roads Maintenance Plant Procured	Improved Maintenance of Roads Infrastructure	Not a target	Not a target		Not Applicable		Delivery note and invoice	Director Technical Services
			BSD12-02	Design, Documentation of Construction of Fleet Bay Sterkspruit (W 10) by 30 September 2025	New Indicator	Approved Designs Reports	Municipal Manager / Director Technical Services / R 350 000	Fleet Bay constructed in Sterkspruit	Improved management of fleet	Not a target	Not a target		Not Applicable		Adverts Appointment letters for consultant	Director Technical Services

KPA 2: LOCAL ECONOMIC DEVELOPMENT

STRATEGY	KPI PROGRAM NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMPLING	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION/ GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTOR/DATE
										Q3	Q3 ACTUAL					
										To promote and attract investment into the local economy through implementation of the LED Strategy	LE01					

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY

STRATEGY	KPI PROGRAM NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMPLING	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/REMEDIAL ACTION/GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTOR/DATE
										Q3	Q3 ACTUAL					
To implement the procurement plan	SUPPLY CHAIN MANAGEMENT (ADMINISTRATION AND REPORTING) - MFMA01	PROCUREMENT	MFMA01-01	% of the Implementation of the Institutional Procurement Plan by 30 June 2025	Procurement Plan Developed in 2024/2025	100% implementation of the institutional procurement plan	Municipal Manager / Chief Financial Officer	Plan Developed	Maximised delivery of goods and services	70% (accumulative) implementation of the Institutional Procurement Plan	Target Not Met. Overall Institutional target met at 46% (Financial Services projects 100% submission)	Target Not Met	late or non-submission of specifications by user departments to agreed upon procurement targets.	Continued reporting at SEM level for intervention, user department to adhere to timeframes committed to.	1. Procurement Plan 2025/26 2. Quarterly Reports signed off by the Director/ Financial Services on the implementation of the Institutional Procurement Plan to the Standing Committee.	Chief Financial Officer
			MFMA01-02	Complete evaluation of performance of service providers per invoice by 30 June 2025	Report on Performance of Service Providers in 2024/2025 Financial Year	100% evaluation of service providers' performance (Quantitative and qualitative)	Municipal Manager / Chief Financial Officer	The performance of Service providers evaluated	Improved Management of Contracts	100% evaluation of service providers' performance (Quantitative and qualitative)	Target Met. The performance valuation forms received from user departments were consolidated into one quarterly report. (Represents 100% monitoring) Refer to Annexure A	Target Met			Register of appointed service providers. Quarterly reports (Quantitative and qualitative) 3. Proof of evaluations conducted	Chief Financial Officer
			MFMA01-03	% of Bids adjudicated within 90 days after closing of the bid advertisement by 30 June 2025	4 Quarterly Report on bids adjudicated within 90 days submitted to Senior Executive Management (SEM) during 2024/25 Financial Year	90% Bids Adjudicated within 90 days after closing date of the bid	Municipal Manager / Chief Financial Officer	90% Bids adjudicated	Improved Service Delivery	90% Adjudicated within 90 days after closing date of the bid	Target Not Met. 55% of bids awarded within 90 days with an average days awarded standing at 91.55 days	Reason for bids not awarded within 90 days is mainly due to legal advice being sought before award due to sometimes complex matter emanating from mainly construction bids	Target Not Met	User department must draft clear specification to enable compliant and timely awards for completeness.	4 Quarterly Reports on Proof of 90% of bids adjudicated within 90 days	Chief Financial Officer
To ensure the efficient allocation of municipal assets and services	SUPPLY CHAIN MANAGEMENT (ADMINISTRATION AND REPORTING) - MFMA01	ASSET MANAGEMENT - MFMA02	MFMA02-01	Perform the Annual Asset Count by 30 June 2025	1 Annual Asset Count Performed in 2024/2025 Financial Year	1 Annual Asset Count Performed	Municipal Manager / Chief Financial Officer	Asset Count Report developed	Improved management of municipal assets	Not a Target	Not a Target	Not Applicable		Summary of the fixed asset register signed by the Chief Financial Officer.	Chief Financial Officer	
			MFMA02-03	Purchase of the new Mayoral House by 30 June 2025	New	Purchase of the new Mayoral House	Municipal Manager/ Director Technical Services R 3 071 446, 00	Purchased Mayoral House	Safe and conducive habitable environment for the Mayor's House	Appointment of the service provider and the start of the project	Target Not Met. Appointment of the service provider and the start of the project has not been achieved	Target Not Met		Progress reports signed by the Director. Deed of purchase	Director Technical Services	
			MFMA02-04	Number of maximum days for stand down period of all Service Delivery vehicles when they are out of commission	New Indicator	21 maximum days for stand down period of all Service Delivery vehicles per incident	Municipal Manager/ Director Technical Services	Improved utilisation of Service Delivery Vehicles.	Improved Service Delivery turnaround times	21 maximum days for stand down period of all Service Delivery vehicles per incident	Target Not Met. 21 maximum days for stand down period of all Service Delivery vehicles per incident was not achieved. This is due to the fact that no repairs were done in Q3 notwithstanding the fact that there are approximately 20 vehicles are awaiting repairs.	This Due to the dispute between service provider and Municipality, which emanates from the non-payments of outstanding claims by the municipality since October 2023 as a result the service provider has withdrawn its services pending the payment of the outstanding claims.	Target Not Met	The matter has been escalated to the Municipal Manager and will await the MM's intervention.	Occurance Books. Quarterly Reports	Director Technical Services
Report on financial ratios	FINANCIAL MANAGEMENT - MFMA03	FINANCIAL RATIOS	MFMA03-01	Report on Financial viability as expressed by the ratios in the gazette by 30 June 2025	2024/2025 Ratios	1 Annual Report on Financial viability as expressed by the ratios in the gazette.	Municipal Manager / Chief Financial Officer	Report on Ratios	Improved management of municipal financial and other resources	1 Annual Report on Financial Ratios 2024/25 (Audited).	Target Met. 1 Report on Ratios Complied	Target Met		1 Annual Report on Financial Ratios 2024/25 submitted on FIMCMM Module 2. 1 Annual Report on Financial Ratios 2024/25 (unaudited) submitted with the S46 Report	Chief Financial Officer	
			MFMA03-02	% of Completion of the implementation of the Supplementary General Valuation (2025-2026) for effective municipal revenue generation and service delivery by 30 June 2025	2023/2024 Supplementary Valuation Roll	100% of the Supplementary General Valuation roll implemented by June 30, 2025	Chief Financial Officer/Manager Revenue	Valuation Roll	Improved Municipal Revenue collection	Not a Target	Not a Target	Not Applicable		Certification of the Valuation Roll signed by the Municipal Manager, implementation Plan of the Supplementary General Valuation Roll	Chief Financial Officer	

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY

STRATEGY	KPI PROGRAM NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMPLING	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION/ GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q3	Q3 ACTUAL					
To expand and protect the municipal revenue base by providing accounts for services rendered and collecting monies due to the Municipality through the implementation of credit control measures.	FINANCIAL MANAGEMENT - MFMV03	BILLING	MFMV03-03	% Correct billing of consumers by 30 June 2026	2024/2025 verified actual correct billing reported	90% Correct billing of consumers	Chief Financial Officer/Manager Revenue/vehicle	Number of consumers correctly billed	Improved Revenue collection and management of municipal financial resources	90% Correct billing of consumers	Target Met All accounts (100%) were billed as per approved rates and the meters were billed based on actual readings.	Target Met	No evidence provided	4 Quarterly Reports Approved by the Chief Financial Officer (CFO)	Chief Financial Officer	
		REVENUE COLLECTION	MFMV03-04	% of service charges revenue collected by 30 June 2026	2024/2025 Total Revenue collected	95% of service charges revenue collected by 30 June 2026	Municipal Manager / Chief Financial Officer	Increased revenue	Enhanced Revenue	Not a target	Not a target	Not Applicable		1 Annual Report Approved by the Chief Financial Officer (CFO)	Chief Financial Officer	
Increased financial stability	FINANCIAL MANAGEMENT - MFMV03	EXPENDITURE	MFMV03-05	% of reduction of Unauthorised, Irregular, Fruitless and Wasteful expenditure by 30 June 2026	2024/2025 Report	50% reduction of Unauthorised, Irregular, Fruitless and Wasteful expenditure by 30 June 2026	Municipal Manager / Chief Financial Officer	Quarterly Reports on Unauthorised, Irregular, Fruitless and Wasteful expenditure.	Improved management of municipal finances	Quarterly Report on % reduction of Unauthorised, Irregular, Fruitless and Wasteful expenditure.	Quarterly Report on UFWFE complied and reported to Council via Standing Committees (No UFWFE detected).	Target Met	The actual percentage by which the Municipality is able to reduce the UFWFE will be made available at the end of Q4.	4 Quarterly reports on Unauthorised, Irregular, Fruitless and Wasteful (UFWFE) expenditure. Assessment Report from Provincial Treasury	Chief Financial Officer	
Good Governance		AFS	MFMV03-06	Submission of 2024-2025 Annual Financial Statements (AFS) by 31 August 2025	2023/2024 Annual Financial Statement (AFS)	2024-2025 Annual Financial Statement submitted by 31 August 2025	Municipal Manager / Chief Financial Officer	Legislatively compliant Annual Financial Statements (AFS)	Improved reporting on public funds	Not a target	Not a target	Not Applicable		Proof of submission of Legislatively Compliant Annual Financial Statements (AFS) to the Auditor General and Provincial Treasuries	Chief Financial Officer	
Report on the % of operational budget spent to within a variance of 5%	FINANCIAL MANAGEMENT - MFMV03	EXPENDITURE	MFMV03-07	% Expenditure of the 2025-2026 Operational Budget by 30 June 2026	The Operational Expenditure (OPEX) report of the 2024/2025 Budget	100 % Expenditure of the 2025-2026 Operational Budget (Accrued Quarterly)	Municipal Manager / Chief Financial Officer	Prudent financial management	Improved management of public funds and delivery of services	70% Operational Budget Expenditure (OPEX)	Target Not Met. Actual Operational Expenditure is 58% of the adjustments budget. (variance of 12%)	Target Not Met	Non Adherence to procurement Plan timeframes / Savings from projects with goals achieved	Adherence to the Procurement Plan and monitoring by Departmental Heads linked to active contract management	4 Quarterly Reports	Chief Financial Officer
Report on % Capital budget actually spent to within a variance of 5%			MFMV03-08	% Expenditure of the 2025-2026 Capital Budget by 30 June 2026	The Capital Expenditure (CAPEX) report of the 2024/2025 Budget	100% Expenditure of the 2025-2026 Capital Budget	Municipal Manager / Chief Financial Officer	Expenditure of the 2025-2026 Capital Budget	Improved management of public funds and delivery of services	80% Expenditure of the 2025-2026 Capital Budget spent	Target Not Met. Actual Capital Expenditure is 61.5% of the adjustments budget. (Reported variance of 18.5%)	Target Not Met	Non Adherence to procurement Plan timeframes / Delayed completion of projects	Adherence to the Procurement Plan and monitoring by Departmental Heads linked to active contract management	4 Quarterly Expenditure Reports	Chief Financial Officer
Report on % of Conditional grants received actually spent			MFMV03-09	% of Expenditure of the 2025-2026 Conditional grants received by 30 June 2026	Conditional Grant expenditure report of 2024/2025 Financial year	100% of the 2025-2026 Conditional grants expended	Municipal Manager / Chief Financial Officer	Monitoring and implementation of the 2025-2026 Conditional grants expenditure	Improved management of public funds and delivery of services	85% of Conditional Grants received spent	Target Met. Conditional Grants Expenditure is 68.8% of the 2025/26 grants allocation.	Target Exceeded	Increased spending of 4.8% across all grants are within normal 10 % variance and increased spending across all grants is as a result of slightly higher project implementation		Expenditure Reports from the Financial Management System 4 Quarterly Reports Approved by the Chief Financial Officer (CFO) for Executive Committee Consideration	Chief Financial Officer

KPA 3: MUNICIPAL FINANCIAL MANAGEMENT & VIABILITY

STRATEGY	KPI PROGRAM NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMPLED	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/REMEDIAL ACTION/GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q3	Q3 ACTUAL					
Compliant, Sustainable and Responsive Budgeting & Financial Management	BUDGET COMPLIANCE: MFMA04	BUDGETING	MFMA04-01	Compilation of the Annual budget for 2025/2027 by 31 May 2025	2025/2026 Budget		Municipal Manager / Chief Financial Officer	MFMA Compliant budget	Improved Municipal Financial Planning	Draft Budget submitted to Council,	Target Met			1. Council Resolution Considering the Draft and Final Budget, Notice of both budgets 2. Notice of the Budget with 10 days after tabling	Chief Financial Officer	
			MFMA04-02	Compilation of the 2025-2026 Adjustment budget by 28 February 2025	2024/2025 Budget	2025/2026 Adjustment budget submitted to Council for approval by 28 February 2025	Municipal Manager / Chief Financial Officer	MFMA Compliant adjusted budget	Improved Municipal Financial Planning	Adjustment Budget submitted to Council,	Target Met			1. Council Resolution approving the Adjusted budget, 2. Notice of the adjusted budget	Chief Financial Officer	
Development and submission of S.71, S.52 and S.72 as per Treasury deadlines	REPORTING MFMA05	Compliance with Treasury deadlines	MFMA05-01	Number of Section 71 (1) reports developed. Submitted to the Mayor, Provincial & National Treasury within 10 working days after the end of each month.	12 section 71 reports for 2024/2025	12 Section 71 (1) developed and submitted to the Mayor, Provincial & National Treasury within 10 working days after the end of each month.	Municipal Manager / Chief Financial Officer	Compliance with Treasury Regulations and the MFMA	Improved Financial Management and Reporting	3 Monthly Section 71 Reports. Submission to the Mayor and National Treasury within 10 working days after the end of the month	Target Met			12 Section 71 Reports Proof of submissions to the Mayor and Provincial and National Treasuries	Chief Financial Officer	
			MFMA05-02	Number of Financial Statements and Performance Reports (Section 46, Section 52(a) and Section 72 - MFMA) by 30 June 2025 submitted to Council	4 Financial and Performance Reports developed in 2024/2025	4 Financial and Performance Reports (Section 52(a) and Section 72 - MFMA)	Municipal Manager / Chief Financial Officer	4 Financial and Performance reports compiled	Structured and Improved Planning, Monitoring and Evaluation	Submission of the 2025/26 Section 72 report (Compiled by 25 January 2025)	Target Met. Submission of the 2025/26 Section 72 report (Compiled by 25 January 2025) was done on the	Target Met			Council Resolution Approving the Reports	Municipal Manager
To ensure a continuity of services, Resilient ICT for the implementation of ICT services and performance of ICT equipment	ICT: MFMA06	ICT SECURITY	MFMA06-01	Report on 100% implementation of the Information and Communication Technologies (ICT) strategy (25 Priorities) by 30 June 2025	Implementation of the 20 Strategic ICT Initiatives in 2024/2025	4 ICT Strategic Priorities Implemented	Chief Financial Officer/Manager ICT	4 ICT Strategic Priorities achieved	Improved ICT Systems, Infrastructure, Licensing, Security, Upgrades, Network Accessibility and Provisioning of ICT tools of trade	1. Establishment and Configuration of Super Users on the systems. 2. Procurement of Antivirus Software Licenses (Replace and Increase Antivirus Coverage)	Target Met. Anti-Virus Installation on 5 Workstations was done pending full license deployment on the network and Administrators were setup on Active Directory which multiplies Super Users for different setups and configuration of our systems	Target Met		Appointment letter(s), Screenshots(s) showing the implementation. Proof of procured ICT equipment, Antivirus, proof of established Super User System, proof of a developed VPN	Chief Financial Officer	

KPA 4: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT

STRATEGY	KPI PROGRAM NAME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMP/PI/OT	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION/ GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTOR/ATE
										Q3	Q3 ACTUAL					
To ensure implementation of the annual development/IDSP	SKILLS DEVELOPMENT - MTD01	SKILLS DEVELOPMENT	MTD01-01	Total budget of a municipality's budget actually spent on implementing its workplace skills plan by June 2025	Approved Workplan Skills Plan	1 Annual Report on the Total budget of a municipality's budget actually spent on implementing its workplace skills plan	Director Corporate/Manager HR	Capacity of employees	Improved capacity of employees to carry out their duties	Not a target	Not a target	Not Applicable			1 Annual Report submitted to the Training Committee for noting	Director Corporate Services
To ensure that the EE plan is implemented	EMPLOYMENT EQUITY - MTD02	EMPLOYMENT EQUITY	MTD02-01	Number of people from employer equity target groups employed in the 3 highest levels of organization in compliance with a municipal approved employment equity plan by 30 June 2025	Report submitted in 2024/2025	2 people from employer equity target groups employed in the 3 highest levels of organization in compliance with a municipal approved employment equity plan	Municipal Manager / Director Corporate Services	Reports compiled	Employment equity	Not a target	Not a target	Not Applicable			1 Report on number of people from employer equity target groups employed in the 3 highest levels of organization in compliance with a municipal approved employment equity plan approved by the Director Corporate services for Standing Committee Consideration	Director Corporate Services
To ensure that the Municipality has implemented its programmes and plans	RECRUITMENT - SELECTION AND EMPLOYMENT - MTD03	Organogram	MTD03-02	% of funded, evaluated, approved and finalised vacancies with evaluation outcomes filled within three months for critical positions and specialist positions below Senior Managers and 12 Months for Senior Managers of being vacant by 30 June 2025	88.4 % vacancies filled for 2425 Financial year	100% of funded, evaluated, approved and finalised vacancies with evaluation outcomes filled within six months for position below Senior Manager and 12 Months for Senior Managers of being vacant with a variance of 25%	Municipal Manager / Director Corporate Services	Well capacitated municipality	Low vacancy rates	Not a target	Not a target	Not Applicable			1 Annual Report submitted to Standing Committee	Director Corporate Services

KPA 4 MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT

STRATEGY	KPI PROGRAM NAME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMP/OT	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/REMEDIAL ACTION/GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q3	Q3 ACTUAL					
To ensure implementation of LLF resolutions	LOCAL LABOUR FORUM - MTD 06	LABOUR RELATIONS	MTD06-01	% of Local Labour Forum resolutions disseminated and tracked on time by 30 June 2026	2024/2025 tracked resolutions	100% of Local Labour Forum resolutions disseminated within 7 days and tracked	Director Cooperative Services / Manager HR	Labour matters initiated on time	Minimised labour related disputes and harmonisation of work place environment	100% of Local Labour Forum resolutions disseminated and tracked	Target Met. LLF Resolutions were 100% implemented	Target Met		Resolutions Register/Reports submitted and signed by the Director Cooperative services for Standing Committee Consideration	Director Cooperative Services	
		LABOUR RELATIONS	MTD06-02	Litigation Management Framework approval by Council 30 June 2026	New Indicator	Approved Litigation Management Framework	Municipal Manager / Director Corporate Services	Approved Litigation Management Framework	Reduced litigation risks and improved dispute resolution	Not Target	Not Target	Not Applicable		Council Resolution on approval of the Litigation Management Framework, Litigation Management Framework	Director Cooperative Services	
		LEGAL SERVICES	MTD06-03	% of legal matters initiated in time by 30 June 2026	New Indicator	% of legal matters/ instructions and correspondence initiated within 7 and tracked by June 2026	Municipal Manager / Director Corporate Services	100% Legal matters initiated or defended on time	Minimised exposure legal risks/ contingent liabilities	100 % legal matters/ instructions and correspondence initiated and tracked within 7 days	Target Met. 100% legal matters were initiated within 7 days and tracked. The report was submitted and signed by the Director Cooperative services for standing committee consideration	Target Met		Reports submitted and signed by the Director Cooperative services for standing committee consideration	Director Cooperative Services	
To monitor and evaluate the performance of staff and management on an annual basis	PERFORMANCE MANAGEMENT AND REPORTING - MTD 09	PERFORMANCE AGREEMENTS	MTD07-01	Number of Performance Agreements of Section 54 and Section 56 Managers signed	6 Performance Agreements signed in 2024/2025 FY	6 Signed Performance Agreements	Municipal Manager / Director Corporate Services	Signed Performance Agreements	Structured and Improved Planning, Monitoring and Evaluation	Not a target	Not a target	Not Applicable		Signed Performance Agreements	Municipal Manager	
To monitor and evaluate the performance of staff and management on an annual basis	PERFORMANCE MANAGEMENT AND REPORTING - MTD 07	PERFORMANCE REPORTING	MTD07-02	Compilation of the Annual Performance Report 2024/2025 (AAR) by 31 August 2025	2023/2024 Annual Performance Report	2024/2025 Annual Performance Report compiled and submitted to AG by 31 August 2025	Municipal Manager	Annual Performance Report compiled	Structured and Improved Planning, Monitoring and Evaluation	Not a target	Not a target	Not Applicable		Proof of submission to the Provincial AG and relevant treasuries	Municipal Manager	
		PERFORMANCE REPORTING	MTD07-03	Compilation of the Annual Report for 2024/2025 by 31 March 2026	2023/2024 Annual Report	2024/2025 Annual Report compiled and approved by 31 March 2026	Municipal Manager	Annual Report compiled	Structured and Improved Planning, Monitoring and Evaluation	1. Annual Report submitted for tabling by Council, 2. Notice publicising the Annual Report, 3. Final Annual Report approved by Council	Target Met. 1. Annual Report submitted for tabling by Council, 2. Notice publicising the Annual Report, 3. Final Annual Report approved by Council on the 31st March 2026.	Target Met		1. Council Resolution Approving the tabled Annual Report, 2. Notice publicising the tabled Annual Report, 3. Council Resolution approving the Final Annual Report	Municipal Manager	
		OVERSIGHT REPORT	MTD07-04	Compilation of the 2024/2025 Oversight report by 31 March 2026	2023/2024 Oversight report	2024/2025 Oversight report compiled by 31 March 2026	Manager in the Office of the Speaker	Oversight report compiled	Structured and Improved Public accountability	1. Public participation 2. 2024/2025 Oversight report compiled and approved by 31 March 2026, 3. Notice publicising the approved Oversight report	Target Met. Oversight Report was approved by Council on the 31st March 2026	Target Met		1. Council Resolution Approving the Oversight Report, 2. Notice publicising the tabled Oversight Report, 3. Attendance Registers	Municipal Manager	
		PERFORMANCE MANAGEMENT	MTD07-05	Development and Tabling of the 2026-2027 Service Delivery and Budget Implementation Plan by 30 June 2026	2025/2026 SDBIP	2026/2027 SDBIP developed and approved by the Mayor within 28 days after the approval of the budget	Municipal Manager	SDBIP Complied	Structured and Improved Planning, Monitoring and Evaluation	Draft SDBIP Developed and Submitted to Provincial and National Treasury	Target Met. Draft SDBIP Developed and Submitted to Provincial and National Treasury on the	Target Met		1. Council Resolution Approving the Draft, 2. Approved SDBIP by the Mayor	Municipal Manager	
		INTEGRATED DEVELOPMENT PLANNING - MTD 09	IP	MTD09-01	Review of the new 5 year Integrated Development Plan (IDP) for 2026/27 by 30 June 2026	IDP 2024-2027	Review of 5 year IDP	Municipal Manager / Director Development and Town Planning Services	IDP reviewed	Improved Planning of Municipal Programmes	Draft IDP adoption	Target Met. The Process Plan was adopted by Council on the 4th August 2026. The draft IDP was adopted on the 31st March 2026	Target Met		1. Council Resolution adopting the process plan, 2. Council Resolution adopting the draft IDP, 3. Council Resolution adopting the final IDP	Director Development and Town Planning Services

KPA 5 GOOD GOVERNANCE AND PUBLIC PARTICIPATION

STRATEGY	KPI PROGRAM NAME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMPLED	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/REMEDIAL ACTION/GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q3	Q3 ACTUAL					
Implementation of risk management and fraud prevention plans	RISK AND FRAUD PREVENTION(GPP01)	Risk and Fraud prevention	GGPP01-01	% of Risk Management Plan implemented by 30 June 2026	1 Annual Report on 100% Implementation of Risk Management Plan 2024/2025	100% implementation of Risk Management Plan	Municipal Manager / Manager Gov & Compliance	Risk Management Plan implemented	Minimisation of Municipal risks	75% of Implementation of Risk Management Plan	Target Exceeded. The Risk Management Unit has achieved full (25%) implementation of its Q3 2025/26 risk management plan. Overall Achievement up to date: 84.19% (Q1: 29.19, Q2: 30%, and Q3: 25%)	Target Exceeded	Target exceeded/ceeded with 9.19% due to value-added/added added assthat were conducted assessments in Q1 & Q2 of 2025/26	Risk Management Plan, Quarterly progress reports	Municipal Manager	
			GGPP01-02	% of signed Declaration of Interest by all staff members and Councilors by 30 September 2025	2024/2025 Declaration of Interests Register	100% of signed Declaration of Interest by all staff members and Councilors	Municipal Manager (All Director/GM/ Manager Gov & Compliance	Declarations of Interest signed by all staff members and Councilors	Transparency and accountability enhanced	Not a target	Not a target	Not Applicable	Declarations of Interest Register .	Municipal Manager		
Implementation of the Compliance Register	COMPLIANCE(GPP02)	COMPLIANCE	GGPP02-01	% of Implementation of Compliance Assessment Plan by 30 June 2026	2024/2025 tasked compliance Assessment Plan	100% Implementation of the Compliance Assessment Plan	Municipal Manager	Legally Compliant Institution	Improved Compliance and ethical corporate culture in the institution	75% of Compliance Assessment Plan implemented	Target Met: 25% achievement of all Q3 compliance assessment plan targets. Overall Achievement up to date: 75% (Q1: 25% Q2: 25%, and Q3: 25%)	Target Met	Compliance Assessment Plan, Quarterly progress reports	Municipal Manager		
create a compliance	ERSOFT - GPP03	AUDIT COMMITTEE	GGPP03-01	% Implementation of the Audit Committee Resolutions by 30 June 2026		100% of tasked Audit Committee resolutions implemented	Municipal Manager/CAE	Audit Committee Meetings held	Improved Oversight and Governance	100% of tasked Audit Committee resolutions implemented	Target Met. As at the 13 March 2026(2nd quarter meeting), 67% of Audit committee resolutions have been resolved and implemented. It must be noted that 12% is still in progress and there are currently no outstanding matters. The 3rd quarter meeting is scheduled for 26th April 2026.	Target Met	Updated Quarterly Resolution Register	Municipal Manager		
			GGPP03-02	% implementation of the Audit Action Plan by 30 June 2026	2024/2025 reports	100% of issues resolved on the audit action plan	Municipal Manager	Audit Action Plan implemented	Improved Audit Outcome	75% Audit Action Plan issues resolved	Target Not Met. Only 38% of the Audit Action Plan has been completed. Whereby 62% is in progress.	Target Not Met	The poor performance of the implementation of AAP is due to the reiteration of not uploading the relevant evidence on the web-based system.	On the 6th of February 2026, Finance and Governance & Compliance met to discuss the matter of evidence not being uploaded to the web-based audit action plan. It was found that there is an urgent need for management to undergo a refresher training on the web-based AAP and FMCMM in Q3 of 2025/26.	Audit Action Plan, quarterly progress Reports on issues in the Audit Action Plan resolved	Municipal Manager
		MPAC	GGPP03-03	% of MPAC Quarterly Meetings Resolutions disseminated within 7 days and tracked by 30 June 2026	2024/2025 tasked resolutions	100% of MPAC Resolutions disseminated within 7 days and tracked by 30 June 2026	MMI Manager in the Office of the Speaker	MPAC Resolutions disseminated within 7 days and tracked by 30 June 2026	Enhanced oversight over Municipal functioning	100% Disseminated and tracked MPAC Resolutions for Quarter 2	Target Met. 100% of the MPAC resolution were disseminated and tracked.	Target Met	The following resolutions were taken at the Mpac Meeting of the 17 October 2025: Follow up on the previous project overights. 1. Stankoskul DL TC and Mkhosi Paving. 2. Lady Grey and Heeshele landfill sights 3. Earthy East town hall and Rossouw landfill sight. * Write to MMI to assist the committee for Directors to accompany the committee to oversight visits. * Meeting with MMI	Proof of dissemination within 7 tracking of MPAC Resolutions. 4 Quarterly Reports on tracked resolutions of MPAC	Municipal Manager	

8	C1	ECCO	GGPP0404	% of Council and Executive resolutions disseminated within 7 days and tracked by 30 June 2026	2024/2025 tracked resolutions	100% Council and Exco resolutions disseminated within 7 days and tracked by 30 June 2026	Municipal Manager and Director Corporate Services	Council/Exco resolutions tracked by 30 June 2026	Improved implementation of Council Resolutions	100% Disseminated and tracked Council and EXCO Resolutions for Quarter 2	Target Met. Council and Exco resolutions register was dissemination within 7 days and tracked. The report was submitted to the Accounting officer for standing committee consideration.	Target Met			Proof of dissemination within 7 tracking of Council and Exco resolutions register. 4 Quarterly Reports on tracked resolutions of Council and EXCO	Director Corporate Services
				SEM	GGPP0406	% Senior Executive Management (SEM) Resolutions disseminated within 7 days after the meeting and tracked of 30 June 2026	2024/2025 tracked resolutions	100% Senior Executive Management resolutions of disseminated and tracked	Municipal Manager	11 Senior Executive Management resolutions of disseminated and tracked	Improved decision making and dissemination of executive decisions	100% Senior Executive Management resolutions of disseminated and tracked	Target Met. 100% SEM resolutions were tracked and updated. Circulated on 2101, 1102, 2702, 2503 and 0204.	Target Met		1.Proof of dissemination within 7 working days 2. Proof of tracking
			GGPP0406	Development and Implementation of the Internal Audit Plan for 2025/2026 by 30 June 2026	2024/2025 Internal Audit Plan Implementation Report	100 % Implementation of the Internal Audit Plan	Municipal Manager	Internal Audit Plan	Improved governance, internal controls and risk management.	75% Implementation of Internal Audit Plan	Target Met. As at 13 March 2026 (Q2), the internal audit plan was 50% implemented with 20 planned reviewed of which 10 have been completed and reported to the audit committee. Implemented progress for Q3 will be confirmed in the Audit Committee meeting scheduled for 24 April 2026.	Target Met		Approved Internal Audit Plan and 4 Quarterly Implementation Reports submit to the Audit Committee	Municipal Manager	
		TO INCREASE PUBLIC INVOLVEMENT IN MUNICIPAL AFFAIRS	COMMUNICATION	GGPP0401	Number of the 2025-2026 Communication Action Plan activities by 30 June 2026	Approved 2025-2026 Communication action plan	Municipal Manager	Communication action plan implemented	Improved capacity in communicating municipal information	31 Communication action plan activities implemented	Target Not Met. 30 Communication action plan activities have been implemented	Target Not Met	There was a delay in taking the Mayor to radio due to His busy schedule.	in Q4 the outstanding target for Mayor to go on radio is planned.	1. Approved Communication Action Plan 2. Quarterly Reports	Municipal Manager
		To ensure that the public are involved in municipal planning	WARDS	GGPP0402	Number of Ward Committee meetings held per Ward (17wards) 30 June 2026	4 Quarterly Reports per Ward (17wards) submitted during the 2024/2025 FY	Municipal Manager and Director Corporate Services	4 Quarterly Ward Committee meetings held per Ward (17Wards) held.	Community participation in Municipality's Programmes	1 Quarterly Ward Committee meeting held per Ward (17wards)	Target Met. 1 Quarterly Ward Committee meeting held per Ward (17wards) was achieved	Target Met		1. Attendance registers. 2 Notices concerning the meetings. 3. list of Ward Committee Members per Ward 4. Minutes of Ward Committee meetings.	Director Corporate Services	
		To improve accountability	COMPLAINTS SYSTEM	GGPP0403	% of issues disseminated and within 5 days from the Municipal Customer Care and tracked complaints register and checked after 8 working days dissemination by 30 June 2026	12 reports submitted in 2024/2025	Municipal Manager and Director Corporate Services	100% of issues disseminated within 5 days and tracked from the Municipal Customer Care complaints register and checked after 8 working days dissemination by 30 June 2026	Improved customer satisfaction	100% of issues disseminated within 5 days. 100% of issues tracked and checked after 8 working days	100% of issues disseminated from the Municipal Customer Care Complaints register within 5 working days	Target Met. 100% of issues were disseminated from the Municipal Customer Care Complaints register within 5 working days	Target Met		Municipal Customer Care Complaints Register. Report of issues disseminated and tracked	Director Corporate Services

KPA 6 ENVIRONMENT & SPATIAL MANAGEMENT

STRATEGY	KPI PROGRAM NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMPLING	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION/ GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q3	Q3 ACTUAL					
To develop and maintain urban centres to attract and keep investors to the municipality	E&SM02 Spatial Planning	SETTLEMENT DEVELOPMENT	E&SM02-01	Signing Memorandum of Understanding between Senqu and the Basotho Traditional Council Signed by 30 June 2026	Draft Memorandum Of Understanding (MOU) between Senqu and the Basotho Traditional Council	Signed MOU between Senqu and the Basotho Traditional Council	Director Economic Development and Planning / Manager Spatial Planning , Land Use Management	Incorporation of Sterkspruit villages into the urban edge (town)	Improved administration of land	Amendments to the draft MOU	Target met. There were no material changes to the MOU.	Target Met			1. Attendance register of meeting with the Basotho Traditional Council. 2. Signed MOU.	Director Development and Town Planning Services
			E&SM02-02	Development of the Senqu Land Acquisition Strategy 30 June 2025	New indicator	Development of the Draft Senqu Land Acquisition Strategy	Director Development and Town Planning Services/Town Planner	Strategy Developed	Development of a Strategy	No target	No target	Not Applicable			1. Draft Senqu Land Acquisition Strategy.	Director Development and Town Planning Services

KPA 6 ENVIRONMENT & SPATIAL MANAGEMENT

STRATEGY	KPI PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE 30 June 2024	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS		SAMPLING	REPORTED VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE/ REMEDIAL ACTION/ GENERAL COMMENTS	AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q3	Q3 ACTUAL					
Improved land use	Housing/ESM/SP/PA	SETTLEMENT DEVELOPMENT	EESM07-01	Facilitate the Implementation of Housing Development in Senqu by the Provincial Department of Human Settlements by 30 June 2026	Pre-conveyancing applications for Lady Grey and Herschel	Appointment of the service provider for the establishment of township registers for Lady Grey and Herschel	Director Development and Town Planning Services/Town Planner	Township Registers for Lady Grey and Herschel	Improved Land Use management	Not a target	Not a target	Not Applicable			1. Appointment letter of service provider. 2. 1 Quarterly Reports approved by Director: Economic Development and Planning. 3. attendance register for the reception meeting.	Director Development and Town Planning Services
		TITLE DEED TRANSFERS	EESM07-02	Completion of Review and Update of Senqu Municipality Land Use Management Scheme 2017 by 30 June 2026	A draft Senqu Municipality Land Use Scheme for public participation	Appointment of the service provider for the review of the Senqu Land Use Scheme	Director Development and Town Planning Services/Town Planner	Update of Senqu Municipality	Improved administration of land	Not target	Not target	Not Applicable			1. Appointment letter of service provider. 2. 1 Quarterly Report approved by Director: Economic Development and Planning. Reviewed Senqu Municipal Land Use Management Scheme. 3. Attendance Register	Director Development and Town Planning Services
		SP/PA	EESM07-03	Completion of Review and Update of Senqu Housing Sector Plan: 2020 by 30 June 2026	Appointment of the service provider	Draft Senqu Housing Sector Plan Reviewed	Director Development and Town Planning Services/Town Planner	Updates Housing Sector Plan 2020	Improved Land Use Management	Phase 4 Report for project proposals	Target Met. Phase 4 Report for project proposals attached.	Target Met			1. Phase 4 Report. 2. Attendance register and minutes of PSC meeting 3. Progress reports signed by Director DT/PS. 4. Public participation report 5. Draft Housing Sector Plan.	Director Development and Town Planning Services