

SENQU LOCAL MUNICIPALITY

SINCE 2000



SDBIP 2026/2027 FINANCIAL YEAR

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MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, **Thembinkosi Mawonga** , in my capacity as the Municipal Manager of Senqu Municipality submit this Service Delivery and Budget Implementation Plan (SDBIP) for the 2026/2027 financial year for approval by the Mayor. This SDBIP has been prepared in terms of the stipulated requirements as documented in Local Government: Municipal Finance Management Act 56 of 2003.

THEMBINKOSI MAWONGA

DATE

MAYOR'S APPROVAL

I, **Velile Victor Stokhwe**, in my capacity as the Mayor of Senqu Local Municipality, hereby approve the Service Delivery and Budget Implementation Plan (SDBIP) for the 2026/2027 financial year as required in terms of Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act 56 of 2003.

CLLR. VELILE VICTOR STOKWE

DATE

PART 1

1. INTRODUCTION

Senqu Municipality's goal is to enhance service delivery aimed at improving the quality of life for all people within the Senqu Municipality. Budgeting is primarily about the choices that the municipality has to make between competing priorities and fiscal realities. The challenge is to do more with the available limited resources. We need to remain focused on the effective delivery of the core municipal services through the application of efficient and effective service delivery mechanisms.

These priorities are the culmination of the extensive public participation process the municipality embarked on in its endeavour to ensure that development in the municipality is people driven.

This is therefore a 12-month plan on the implementation of the 5-year IDP of the municipality for the 2026/2027 municipal financial year.

2. LEGISLATIVE IMPERATIVES

In terms of Section 1(i) of the Local Government: Municipal Finance Management Act 56 of 2003 (MFMA), the SDBIP is defined as: *"a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the top layer) the following:*

- (a) projections for each month of-*
 - (i) revenue to be collected by source; and*
 - (ii) operational and capital expenditure, by vote;*
- (b) service delivery targets and performance indicators for each quarter; and*
- (c) any other matters that may be prescribed."*

In addition to the requirements as per the MFMA, Circular 13 as published by National Treasury requires the submission of a capital works plan. **Therefore, the SDBIP must contain the following information:**

- Monthly projections of revenue to be collected by source;
- Monthly projections of expenditure (operating and capital) and revenue by vote;
- Quarterly projections of service delivery targets and performance indicators by vote;
- Ward information for expenditure and delivery; and
- Detailed capital works plan broken down by ward.

In terms of the MFMA, the process for the finalisation of the SDBIP is as follows:

- The Mayor is expected to approve the SDBIP within 28 days of the approval of the Budget;
- The Accounting Officer (Municipal Manager) is required to submit a draft SDBIP to the Mayor within 14 days of the approval of the Budget; and
- The Mayor is required to make public the SDBIP no later than 14 days after its approval.

The SDBIP for the 2026/2027 financial year is based on the IDP and Budget as approved by the Council of the Senqu Local Municipality on 29 May 2026. This SDBIP shall inform the manner in which the departmental scorecards for the 2026/2027 financial year will be structured.

PART 2

EC142 Senqu - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		8,059	8,059	6,447	5,641	5,641	5,641	6,447	8,059	7,253	5,641	6,447	7,253	80,591	85,810	93,387
Service charges - Water		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Service charges - Waste Water Management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Service charges - Waste Management		909	909	909	909	909	909	909	909	909	909	909	909	10,903	11,394	11,758
Sale of Goods and Rendering of Services		33	33	27	23	23	23	27	33	30	23	27	30	333	457	472
Agency services		120	120	96	84	84	84	96	120	108	84	96	108	1,204	1,244	1,284
Interest		206	206	206	206	206	206	206	206	206	206	206	206	—	—	—
Interest earned from Receivables		513	513	513	513	513	513	513	513	513	513	513	513	6,159	6,363	6,566
Interest earned from Current and Non Current Assets		2,284	2,284	2,284	2,284	2,284	2,284	2,284	2,284	2,284	2,284	2,284	2,284	27,410	27,338	23,237
Dividends		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rent on Land		1	1	1	1	1	1	1	1	1	1	1	1	15	15	16
Rental from Fixed Assets		103	103	103	103	103	103	103	103	103	103	103	103	1,231	1,324	1,366
Licence and permits		124	124	99	87	87	87	99	124	112	87	99	112	1,240	1,281	1,322
Special rating levies		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Construction Contract Revenue		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Development Charges		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Operational Revenue		61	61	48	42	42	42	48	61	55	42	48	55	606	566	584
Non-Exchange Revenue																
Property rates		8,037	1,169	1,169	1,169	1,169	1,169	1,169	1,169	1,169	1,169	1,169	1,169	20,901	20,673	21,087
Surcharges and Taxes		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		8	8	6	5	5	5	6	8	7	5	6	255	325	131	135
Licences or permits		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfer and subsidies - Operational		84,506	—	5,069	—	—	51,861	—	—	64,583	—	—	2,063	208,081	205,940	219,304
Interest		206	206	206	206	206	206	206	206	206	206	206	206	2,467	2,548	2,629
Fuel Levy		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Operational Revenue		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Gains on disposal of Fixed and Intangible Assets		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other Gains		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Discontinued Operations		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue (excluding capital transfers and contributions)		105,168	13,795	17,183	11,274	11,274	63,135	12,114	13,795	77,538	11,274	12,114	15,267	361,466	365,084	383,147
Expenditure																
Employee related costs		11,782	11,782	11,716	11,684	11,684	11,684	11,716	11,782	11,749	11,684	11,716	31,443	160,422	169,414	176,614
Remuneration of councillors		1,391	1,391	1,391	1,391	1,391	1,391	1,391	1,391	1,391	1,391	1,391	1,391	16,693	17,779	18,347
Bulk purchases - electricity		7,299	7,299	5,938	5,257	5,257	5,257	5,938	7,299	6,619	5,257	5,938	6,619	73,975	80,633	87,890
Inventory consumed		2,005	2,005	1,604	1,404	1,404	1,404	1,604	2,005	1,805	1,404	1,604	1,805	20,052	24,589	26,824
Debt impairment		—	—	—	—	—	6,306	—	—	—	—	—	6,306	12,613	14,449	13,792
Depreciation, amortisation and impairment		—	—	—	—	—	—	—	—	—	—	—	—	20,705	21,119	21,795
Interest, Dividends and Rent on Land		—	—	—	—	—	—	—	—	—	—	—	—	8,347	8,911	9,873
Contracted services		5,139	5,114	4,091	3,880	3,855	3,580	4,091	5,114	4,603	3,580	4,091	4,603	51,742	54,185	54,607
Transfers and subsidies		—	—	—	—	—	—	—	—	107	—	—	—	107	159	164
Irrecoverable debts written off		—	—	—	—	—	—	—	—	—	—	—	5,500	5,500	6,000	6,000
Operational costs		5,593	5,593	4,474	3,922	3,935	3,867	4,474	5,599	5,033	3,915	4,488	5,033	55,926	58,656	59,996
Disposal of Fixed and Intangible Assets		—	—	—	—	—	—	—	—	—	—	—	—	2,405	2,205	2,234
Other Losses		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Expenditure		33,209	33,184	29,215	27,537	27,526	33,489	29,215	33,191	31,306	27,230	29,229	62,700	428,487	458,099	478,137
Surplus/(Deficit)		71,959	(19,389)	(12,032)	(16,263)	(16,252)	29,647	(17,100)	(19,395)	46,231	(15,956)	(17,114)	(47,433)	(67,021)	(93,016)	(94,989)
Transfers and subsidies - capital (monetary allocations)		—	—	11,821	—	—	11,870	—	—	11,821	—	—	3,940	39,452	48,147	49,668
Transfers and subsidies - capital (in-kind)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		71,959	(19,389)	(211)	(16,263)	(16,252)	41,516	(17,100)	(19,395)	58,052	(15,956)	(17,114)	(43,493)	(27,569)	(44,869)	(45,321)
Income Tax		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after income tax		71,959	(19,389)	(211)	(16,263)	(16,252)	41,516	(17,100)	(19,395)	58,052	(15,956)	(17,114)	(43,493)	(27,569)	(44,869)	(45,321)
Share of Surplus/Deficit attributable to Joint Venture		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Share of Surplus/Deficit attributable to Minorities		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) attributable to municipality		71,959	(19,389)	(211)	(16,263)	(16,252)	41,516	(17,100)	(19,395)	58,052	(15,956)	(17,114)	(43,493)	(27,569)	(44,869)	(45,321)
Share of Surplus/Deficit attributable to Associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Intercompany/Parent subsidiary transactions		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) for the year	1	71,959	(19,389)	(211)	(16,263)	(16,252)	41,516	(17,100)	(19,395)	58,052	(15,956)	(17,114)	(43,493)	(27,569)	(44,869)	(45,321)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

EC142 Senqu - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand																
Revenue - Functional																
Governance and administration		62,808	3,789	4,383	3,781	3,781	34,012	3,783	3,789	41,130	3,781	3,783	3,994	172,815	171,878	176,939
Executive and council		3,687	—	—	—	—	2,095	—	—	2,598	—	—	—	8,380	8,671	8,941
Finance and administration		59,121	3,789	4,383	3,781	3,781	31,917	3,783	3,789	38,532	3,781	3,783	3,994	164,435	163,207	167,998
Internal audit		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety		283	283	854	201	201	875	228	283	881	201	228	669	5,187	5,102	5,331
Community and social services		14	14	638	12	12	687	13	14	639	12	13	222	2,291	2,376	2,518
Sport and recreation		1	1	1	1	1	1	1	1	1	1	1	1	8	8	8
Public safety		268	268	215	188	188	188	215	268	241	188	215	447	2,887	2,718	2,805
Housing		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services		18	18	15,656	13	13	14,432	15	18	15,633	13	15	5,604	51,449	54,281	54,905
Planning and development		18	18	2,503	13	13	2,501	14	18	3,195	13	14	1,503	9,823	10,695	9,991
Road transport		0	0	13,153	0	0	11,931	0	0	12,438	0	0	4,101	41,626	43,586	44,914
Environmental protection		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Trading services		41,826	9,473	7,884	7,055	7,055	25,461	7,861	9,473	31,485	7,055	7,861	8,710	171,198	181,668	195,329
Energy sources		24,409	8,232	6,620	5,814	5,814	15,006	6,620	8,232	18,823	5,814	6,620	7,426	119,431	129,639	140,162
Water management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste water management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste management		17,418	1,241	1,264	1,241	1,241	10,455	1,241	1,241	12,661	1,241	1,241	1,284	51,767	52,029	55,167
Other		27	27	22	19	19	19	22	27	24	19	22	24	270	302	311
Total Revenue - Functional		104,963	13,590	28,798	11,068	11,068	74,800	11,909	13,590	89,153	11,068	11,909	19,001	400,918	413,231	432,816
Expenditure - Functional																
Governance and administration		13,581	13,556	12,168	11,382	11,371	15,438	12,086	13,562	12,903	11,351	12,099	27,968	167,464	178,654	184,799
Executive and council		4,705	4,705	4,306	4,107	4,107	4,244	4,306	4,705	4,506	4,107	4,306	6,448	54,552	56,621	58,232
Finance and administration		8,502	8,477	7,515	6,942	6,929	10,854	7,433	8,483	8,037	6,911	7,445	20,803	108,333	117,126	121,285
Internal audit		374	374	346	333	335	340	346	374	360	332	348	717	4,579	4,907	5,282
Community and public safety		2,670	2,670	2,517	2,716	2,716	3,886	2,517	2,670	2,594	2,441	2,517	7,036	36,951	38,828	40,316
Community and social services		1,780	1,780	1,668	1,886	1,887	2,575	1,668	1,780	1,724	1,611	1,668	4,690	24,716	25,776	26,792
Sport and recreation		194	194	184	180	180	431	184	194	189	180	184	792	3,085	3,258	3,398
Public safety		696	696	665	650	650	880	665	696	681	650	665	1,555	9,149	9,794	10,127
Housing		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services		4,613	4,613	5,147	3,996	3,996	8,874	4,202	4,613	5,352	3,996	4,202	14,486	68,089	71,201	72,239
Planning and development		2,311	2,311	2,127	2,034	2,034	2,076	2,127	2,311	2,219	2,034	2,127	4,796	28,509	29,734	29,245
Road transport		2,301	2,301	3,020	1,961	1,961	6,797	2,075	2,301	3,133	1,961	2,075	9,594	39,480	41,359	42,882
Environmental protection		0	0	0	0	0	0	0	0	0	0	0	96	101	108	112
Trading services		12,126	12,126	10,268	9,253	9,253	15,453	10,211	12,126	11,226	9,253	10,211	31,715	153,219	166,752	178,008
Energy sources		8,873	8,873	7,382	6,550	6,550	8,450	7,324	8,873	8,156	6,550	7,324	15,344	100,250	109,046	119,317
Water management		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Waste water management		314	314	293	283	283	909	293	314	304	283	293	2,166	6,051	6,121	6,350
Waste management		2,939	2,939	2,593	2,420	2,420	6,094	2,593	2,939	2,766	2,420	2,593	14,205	46,918	51,584	52,342
Other		220	220	200	190	190	190	200	220	317	190	200	428	2,763	2,665	2,774
Total Expenditure - Functional		33,209	33,184	30,300	27,537	27,526	43,841	29,215	33,191	32,391	27,230	29,229	81,634	428,487	458,099	478,137
Surplus/(Deficit) before assoc.		71,754	(19,594)	(1,501)	(16,469)	(16,457)	30,958	(17,306)	(19,601)	56,762	(16,162)	(17,320)	(62,633)	(27,569)	(44,869)	(45,321)
Intercompany/Parent subsidiary transactions		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	1	71,754	(19,594)	(1,501)	(16,469)	(16,457)	30,958	(17,306)	(19,601)	56,762	(16,162)	(17,320)	(62,633)	(27,569)	(44,869)	(45,321)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

EC142 Senqu - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand																
Capital Expenditure - Functional	1															
Governance and administration		–	10	50	510	91	265	–	509	1,000	1,507	500	–	4,442	937	924
Executive and council		–	10	50	10	50	15	–	–	–	–	–	–	135	75	51
Finance and administration		–	–	–	500	41	250	–	509	1,000	1,507	500	–	4,307	862	874
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		4,960	2,000	3,085	3,105	3,125	1,563	563	50	29	50	–	99	18,628	9,207	7,611
Community and social services		–	–	1,125	1,145	1,125	563	563	–	29	–	–	–	4,549	39	7,528
Sport and recreation		1,000	1,000	1,000	1,000	1,000	1,000	–	–	–	–	–	–	6,000	9,000	–
Public safety		3,960	1,000	960	960	1,000	–	–	50	–	50	–	99	8,079	167	84
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		7,500	6,249	5,689	3,000	4,000	2,000	2,000	13,000	4,500	3,500	14,461	1,900	67,799	38,654	14,109
Planning and development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Road transport		7,500	6,249	5,689	3,000	4,000	2,000	2,000	13,000	4,500	3,500	14,461	1,900	67,799	38,654	14,109
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		239	–	3,234	2,216	3,633	4,525	2,309	3,105	2,100	1,250	1,483	3,000	27,093	29,039	31,032
Energy sources		–	–	–	2,216	3,321	4,425	2,209	1,105	–	–	–	3,000	16,275	7,527	7,732
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	300	100	100	–	100	500	733	–	1,833	8,000	10,000
Waste management		239	–	3,234	–	12	–	–	2,000	2,000	750	750	–	8,985	13,512	13,300
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	2	12,699	8,259	12,058	8,831	10,848	8,352	4,872	16,664	7,629	6,307	16,443	4,999	117,961	77,836	53,676
Funded by:																
National Government		–	–	3,234	3,716	6,121	6,025	3,809	4,605	3,600	4,000	2,793	1,500	39,403	48,108	49,641
Provincial Government		–	–	–	20	–	–	–	–	29	–	–	–	49	39	28
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital		–	–	3,234	3,736	6,121	6,025	3,809	4,605	3,629	4,000	2,793	1,500	39,452	48,147	49,668
Borrowing		6,000	2,500	3,000	1,500	1,500	500	500	10,000	1,500	500	12,500	–	40,000	–	–
Internally generated funds		6,699	5,759	5,824	3,595	3,228	1,827	563	2,059	2,500	1,807	1,150	3,499	38,510	29,689	4,008
Total Capital Funding		12,699	8,259	12,058	8,831	10,848	8,352	4,872	16,664	7,629	6,307	16,443	4,999	117,961	77,836	53,676

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

PART 3

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (JULY - JUNE) 2026-2027



KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
ensure compliance of drivers and vehicles with traffic legislation	TRAFFIC - BSD01	Building of Drivers License Testing Centre (DLTC)	BSD01-01	% of the New Sterkspruit Drivers Licence Testing Centre (DLTC) completed and commissioned by 30 June 2027	New Sterkspruit DLTC structure on practical completed	The New Sterkspruit DLTC commissioned	Municipal Manager and Director Technical Services / R 4 800 000, 00	Driving Licence Testing Centre (DLTC) constructed in Sterkspruit	To enhance and improve access to the service and the level of services provided at the DLTC. To increase revenue collection for the municipality and	Site consolidation approval	Submission of the request to DOT Eastern Cape Province for compliance assessment	Review of the outcome compliance assessment report from DOT	Commissioning and handover of the Sterkspruit DLTC	1. Consolidation certificate, 2. Proof of email submission of request for compliance assessment, 3. Compliance assessment review report, 4. Site Handover certificate, hand over certificate	Director Technical Services
To enhance revenue and ensure compliance of drivers and vehicles with traffic legislation	TRAFFIC - BSD01	TRAFFIC	BSD01-02	Number of people tested on Learners License by 30 June 2027	900 people tested for Learners Licence	900 people tested for Learners' Licence	Community Services/ Registered Traffic Officers / E Natis / Face Values	People legally tested for Learners' Licence	Increased numbers of legally registered drivers within the municipality	225 people tested on learners Licence	225 people tested on learners Licence	225 people tested on learners Licence	225 people tested on learners Licence	12 Reports on people (showing a total of 900 people) tested for Learners Licence tested for Roadworthiness signed by the Director: Community Service and proof of submission to the Standing Committee.	Director Community Services
			BSD01-03	Number of people tested for Drivers License by 30 June 2027	625 people tested for Drivers Licence	1000 people tested for Drivers' Licences	Director Community Services/ Registered Traffic Officers / E Natis / Face Values	People legally tested for Drivers' Licence	Increased numbers of legally registered drivers within the municipality	250 people tested for Drivers' Licences	500 people tested for Drivers' Licences	725 people tested for Drivers' Licences	1000 people tested for Drivers' Licences	12 Reports on people (showing 1000 people) tested for Drivers Licence tested for Roadworthiness signed by the Director: Community Service and submitted to the Standing Committee.	Director Community Services
			BSD01-04	Number of Road Offense Tickets issued within Senqu Municipality to road users by 30 June 2027	300 Road Offense Tickets issued	300 Road Offense Tickets issued	Director Community Services/ Ticket Books/ Traffic Patrol Officers/ Speed Equipment	Road Offense Traffic Issued	Improved adherence to traffic rules	50 Road Offense Tickets issued	100 Road Offense Tickets issued	50 Road Offense Tickets issued	100 Road Offense Tickets issued	12 Reports on Road Offense Tickets issued signed by the Director: Community Service and submitted to the Standing Committee.	Director Community Services
			BSD01-05	Number of Vehicle tested for roadworthiness by 30 June 2027	New Indicator	150 Vehicles Tested for Roadworthiness	Director Community Services/ Registered Traffic Officers / E Natis /	Roadwothy Certificates issued	Decrease in number of accidents caused by unroadworthy vehicles	Not a target in Q1	50 Vehicles Tested for Roadworthiness	50 Vehicles Tested for Roadworthiness	50 Vehicles Tested for Roadworthiness	12 Reports on Vehicles Tested for Roadworthiness signed by the Director: Community Service and submitted to the Standing Committee.	Director Community Services

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
	ROADS BRIDGES AND TRANSPORT INFRASTRUCTURE- BSD02	ROADS	BSD02-06	Number of km of gravel roads maintained in identified Wards as per the Council Approved Maintenance Schedule by 30 June 2027	20km	60 kms Maintenance of gravel roads in identified Wards as per the Council Approved Maintenance Schedule completed	Municipal Manager and Director Technical Services / R	Maintained road infrastructure	Extended life of access roads within the Senqu Municipality	15km	15km gravel roads	15km gravel roads	15km gravel roads	Monthly Standing Committee report signed by the Director for Standing Committee consideration	Director Technical Services
			BSD02-07	Receipt of EIA authorisation from DFFE for the Construction of 3km Paved Road with Motorway Bridge in Esiilindini to Frans Ward 12 by 30 June 2027	0	Appointment of a registered EAP, Geotechnical investigation completed Scoping Report submitted to DEDEAT/DFFE Public participation process conducted (Scoping phase)Plan of Study for EIA approved by authority EIA Report compiled and public participation conducted (EIA phase) EIA Report submitted to DEDEAT/DFFE Environmental Authorisation (EA) received	Municipal Manager / Director DTPS / R 800 000.00	3km Paved Road with Motorway Bridge in Esiilindini to Frans Ward 12 - EIA ROD	EIA approval	Not a target	Submission of screening report for environmental authorisation and public participation	Geotechnical studies report	Public participation and receipt of EIA	1. Email submitting screening report for Environmental Authorisation, 2. Geotechnical studies report, 3. Attendance register for Public participation, and ROD.	Director DTPS Services
			BSD02-08	Receipt of EIA authorisation for the construction Lining, fencing and upgrading of primary storm water channel through Khwezi Naledi and upgrade of two motor bridges by 30 June 2027	0	Appointment of a registered EAP, Geotechnical investigation completed Scoping Report submitted to DEDEAT/DFFE Public participation process conducted (Scoping phase)Plan of Study for EIA approved by authority EIA Report compiled and public participation conducted (EIA phase) EIA Report submitted to DEDEAT/DFFE Environmental Authorisation (EA) received	Municipal Manager / Director DTPS / R 1 832 553.04	construction Lining, fencing and upgrading of primary storm water channel through Khwezi Naledi and upgrade of two motor bridges - EIA ROD	EIA approval	Not a target	Submission of screening report for environmental authorisation and public participation	Geotechnical studies report	Public participation and receipt of EIA	1. Email submitting screening report for Environmental Authorisation, 2. Geotechnical studies report, 3. Attendance register for Public participation, and ROD.	Director Technical Services
management and construction of indoor recreational community facilities	INDOOR RECREATIONAL COMMUNITY FACILITIES - BSD03	COMMUNITY HALLS	BSD03-01	% of the Renovations o Barkly East Town Hall by 30 June 2027	85% Barkly East Town Hall Renovations	100% of works completion	Municipal Manager / Director Technical Services / R 4 500 000.00	Barkly East town Hall	Renovated Town Hall to be used by community	100% of 418m of fencing, submission of COCs electricity and plumbing and 100% of 412sqm of paving and completion certificate	Not a target in Q2	Not a target in Q3	Not a target in Q4	Progress Report signed by Director: Technical Services for Standing committee consideration. Practical Completion Certificate	Director Technical Services
to ensure effective management and construction of recreational community facilities	SPORTS FACILITIES BSD05	SPORTS FACILITIES	BSD05-01	% of Construction of Blue-Gums Sportfield - Phase 2 by 30 June 2027	75% Blue Gums Sportfield completed	100% completion of gabion works and athletic track	Municipal Manager / Director Technical Services / R 6 000 000.00	Blue Gums Sportfield	Sportfield to be utilized by community	100% completion of gabion works	Commission and hand - over to the Community Services Directorate	Not a target in Q3	Not a target in Q4	Progress Report signed by Director: Technical Services.	Director Technical Services
To ensure compliance with the Library Services Service Level Agreement (SLA) with DSRAC	LIBRARIES -BSD06	LIBRARIES	BSD06-01	% of Library Services Service Level Agreement with DSRAC implemented by 30 June 2027	100% SLA implemented	100% of SLA with DSRAC Implemented	Director Community Services/Manager Amenities	Compliance with the signed SLA	Improved literacy levels within the Senqu Communities	100% Implementation of the SLA.	100% Implementation of the SLA.	100% Implementation of the SLA.	100% Implementation of the SLA.	1. 4 Quarterly Reports showing the % of SLA implemented on the Implementation of the SLA.2. SLA	Director Community Services

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
To construct, control, manage and maintain animals and pounds and urban areas and commonages	LICENSING AND CONTROL OF ANIMAL- BSD08	LICENSING AND CONTROL OF ANIMAL	BSD08-01	Purchasing of Grazing Land (Commonage Land in Barkly East)by 30 June 2027	Tender issued	Grazing land in Barkly East (Ward 14/15) purchased	Municipal Manager / Director Community Services R3 000 000.00	Commonage land	Improved access to agricultural land	Not a target in Q1	Completion of Bid Processes and advertising	Not a target in Q3	Grazing (commonage) Land acquired	1. Advertisement, 2. Deed of sale 3. Agreement sale of the grazing land in Barkly East, Title Deed	Director Community Services
			BSD08-02	Construction of 10 kms commonage boundary fence (inhouse) in Barkly East and Lady Grey by 30 June 2027	0	10 kms of commonage boundary fence constructed (inhouse) in Barkly East and Lady Grey	Municipal Manager Director Community Services/ R278 804.00	10 kms commonage boundary fence (inhouse)constructed in Barkly East and Lady Grey	Secured commonage	Appointment of contractor, site establishment	5kms completed	5kms completed	Not a Target in Q4	1. Material Supplier appointment letter 2. Project Implementation Plan 3. Quarterly Progress Reports 4. close out report	Director Community Services
To effectively manage the removal, processing, reduction and recycling of waste	WASTE MANAGEMENT - RECYCLING BSD09	Collection of refuse	BSD09-01	Number of Compliant Landfill sites in Senqu Local Municipality by 30 June 2027.	2 Compliant Waste Sites	3 Compliant Landfill Sites	Director Community Services, Manager Waste Services/ R	3 landfill sites (Herschel, Rossouw, Barkly East) operated and maintained in accordance with their Waste Management Licence/permit conditions	Improved Management of landfill sites	1. Quarterly report on 3 Compliant Landfill Sites 1. Herschel - Compliant, 2. Rossouw - Compliant, 3. Barkly East - Compliant)	1. Quarterly report on 3 Compliant Landfill Sites 1. Herschel - Compliant, 2. Rossouw - Compliant, 3. Barkly East - Compliant)	1. Quarterly report on 3 Compliant Landfill Sites 1. Herschel - Compliant, 2. Rossouw - Compliant, 3. Barkly East - Compliant)	1. Quarterly report on 3 Compliant Landfill Sites 1. Herschel - Compliant, 2. Rossouw - Compliant, 3. Barkly East - Compliant)	4 Quarterly Reports on the 3 Landfill Sites that are compliant signed by the Director: Community Services and submitted to the Standing Committee.	Director Community Services
			BSD09-02	% of households receiving refuse removal by June 2027	37.4% of refuse removal on households	37.4 % of refuse removal on households	Director Community Services/Manager Waste	Number of households with access to free basic refuse removal	Fair level of services	Not a target in Q1	Not a target in Q2	Not a target in Q3	Annual Report on the percentage households receiving refuse removal.	Annual Report signed by the Director: Community Services and submitted to the Standing Committee.	Director Community Services
		Building of solid waste sites	BSD09-03	Receipt of EIA for the Construction of Sterkspruit Solid Waste Site - EIA ROD by 30 June 2027	0	Geotechnical report, submission of screening report for environmental authorisation, public participation and receipt of EIA	Municipal Manager / Director Technical Services / R 800 000.03	Sterkspruit solid waste site	Full utilization of the Sterkspruit Solid Waste Site	Not a target in Q1	Submission of screening report for environmental authorisation and public participation	Geotechnical studies report	Public participation and receipt of EIA	1. Email submitting screening report for Environmental Authorisation, 2. Geotechnical studies report, 3. Attendance register for Public participation, and ROD.	Director Technical Services
			BSD09-04	% Completion of Electrification of Rossouw Solid Waste Site by 30 June 2027	Roussouw Solid Waste Site	100% completion of Electrification of Rossouw Solid Waste Site	Municipal Manager / Director Technical Services / R 3 200 000.04	Roussouw Solid Waste Site	Full utilization of the Roussouw Solid Waste Site	Not a target in Q1	Site establishment, electrical connection and works completion	Not a target in Q3	Not a target in Q4	Progress Report signed by Director: Technical Services for Standing committee consideration	Director Technical Services
			BSD09-05	% Construction of Transfer Station in Rhodes by 30 June 2027	0	Site Establishment, 100% earthworks, 100% completion of building works and 100% completion of carparks and 100% installation of skip bins and completion certificate	Municipal Manager / Director Technical Services / R 1 500 000.00	Transfer Station in Rhodes	Community has a transfer station to dispose of their domestic waste	Not a target in Q1	Site establishment, site clearance and 10% completion of earthworks	90% completion of earthworks	100% completion of building works and 100% completion of carparks and 100% installation of skip bins and completion certificate	Progress Report signed by Director: Technical Services for Standing committee consideration	Director Technical Services

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
% of households earning less than 2 state pensions per month with access to free basic service	FREE BASIC SERVICES BSD10	Increase the access to indigent services	BSD10-01	Number of household earning less than 2 state pension fund per month with access to free basic refuse removal by 30 June 2027	0	77% households earning less than 2 state pension fund per month with access to free basic refuse removal	Chief Financial Officer/Manager Revenue	Number of indigent people approved for free basic refuse removal	Equitable delivery of service to the community of Senqu Municipality	1 Quarterly Report on the number of household earning less than 2 state pension fund per month with access to free basic refuse removal	1 Quarterly Report on the number of household earning less than 2 state pension fund per month with access to free basic refuse removal	1 Quarterly Report on the number of household earning less than 2 state pension fund per month with access to free basic refuse removal	1 Quarterly Report on the number of household earning less than 2 state pension fund per month with access to free basic refuse removal	4 Quarterly Reports on the number of household earning less than 2 state pension fund per month with access to free basic refuse removal signed by the CFO for Standing Committee Consideration.	Chief Financial Officer
			BSD10-02	% of household earning less than 2 state pension fund per month with access to free basic electricity by 30 June 2027	0	77% household earning less than 2 state pension fund per month with access to free basic electricity	Chief Financial Officer/Manager Revenue	Number of indigent people approved for free basic electricity	Equal delivery of service to the community of Senqu Municipality	15% household earning less than 2 state pension fund per month with access to free basic electricity	15% household earning less than 2 state pension fund per month with access to free basic electricity	15% household earning less than 2 state pension fund per month with access to free basic electricity	15% household earning less than 2 state pension fund per month with access to free basic electricity signed by the CFO for Standing Committee Consideration.	4 Quarterly Reports on the number of household earning less than 2 state pension fund per month with access to free basic electricity signed by the CFO for Standing Committee Consideration.	Chief Financial Officer
To maintain the existing electrical infrastructure through replacement of outdated equipment and installation of new equipment to reduce losses and ensure compliance	ELECTRICITY AND STREET LIGHTING BSD11	ELECTRICAL LOSSES	BSD11-01	% of electricity losses reduction (Whole of Senqu Municipality) by 30 June 2027	Reduction of electrical losses and improvement of revenue collection	4% reduction of electricity losses in the whole of Senqu Municipality	Municipal Manager / Director Technical Services	Reduced electricity losses	Reducing financial losses envisaged due to electricity losses	Not target in Q1	Not a target in Q2	Not a target in Q3	4% reduction in electricity losses compared with the previous financial year	Report complied with the financial losses for FY 2025-2026 and 2026-2027 signed by the Technical Director.	Director Technical Services
			BSD11-02	No of Meter Audits conducted where the Municipality provides electricity by 30 June 2027	0	1 meter audit conducted in all areas where the Municipality provides electricity	R 0.00	Determine that area that does not collect revenue	To identify the unmetered customers	Not target in Q1	1 meter audit conducted in all areas where the Municipality provides electricity	Not a target in Q3	Not a target in Q4	1. Report submitted by the Service Provider. Signed by the Director. 2. List of all areas where the Municipality provides electricity.	Director Technical Services
			BSD11-03	Replacement of 450 conventional and faulty prepaid meters(Senqu Municipality) by 30 June 2027.	Replacement of faulty meters and unmetered customers.	450 conventional and faulty prepaid meters replaced	Municipal Manager / Director Technical Services / R3 000 000.00	Meters replacement	Better management of electricity losses to improve revenue Collection	Replacement of a 100 meters	Replacement of 350 meters	Not a target in Q3	Not a target in Q4	Monthly Standing Committee report signed by the Director.	Director Technical Services

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
To maintain the existing electrical infrastructure through replacement of outdated equipment and installation of new equipment to reduce losses and ensure compliance	ELECTRICITY AND STREET LIGHTING BSD11	INSTALLATION OF HIGH MAST AND STREET LIGHT	BSD11-04	100% Completion of Installation of 2 High Mast Lights in Ward 10 (Zwellitsha & Mountain View) by 30 June 2027	New Indicator	100% Completion of installation of High Mast Lights - Ward 10 (Zwellitsha & Mountain View)	Director Technical Services/Electricity Manager/ R 2 215 986. 09	Public Lighting to the Customers areas	Service Delivery of Public Lighting	Procurement and appointment for construction	Site establishment, site clearance and construction of concrete base stump	Installation of steel structure, electrification and completion	Not a target in Q4	Progress Report signed by Director: Technical Services for Standing committee consideration	Director Technical Services
			BSD11-05	100% Completion of Installation of 2 High Mast Lights in Ward 13 - Herschel by 30 June 2027	New Indicator	100% Completion of installation of High Mast Lights - Ward 13 - Herschel	Director Technical Services/Electricity Manager/ R 2 215 986. 09	Public Lighting to the Customers areas	Service Delivery of Public Lighting	Procurement and appointment for construction	Site establishment, site clearance and construction of concrete base stump	Installation of steel structure, electrification and completion	Not a target in Q4	Progress Report signed by Director: Technical Services for Standing committee consideration	Director Technical Services
			BSD11-06	100% Completion of Installation of 2 High Mast Lights in Ward 15 - Rhodes by 30 June 2027	New Indicator	100% Completion of installation of High Mast Lights - Ward 15 - Rhodes	Director Technical Services/Electricity Manager/ R 2 215 986. 09	Public Lighting to the Customers areas	Service Delivery of Public Lighting	Procurement and appointment for construction	Site establishment, site clearance and construction of concrete base stump	Installation of steel structure, electrification and completion	Not a target in Q4	Progress Report signed by Director: Technical Services for Standing committee consideration	Director Technical Services
			BSD11-07	100% Completion of Installation of 3 High Mast Lights in Ward 16 (Boysi Nondala & Rossouw) by 30 June 2027	New Indicator	100% Completion of installation of High Mast Lights - Ward 16 (Boysi Nondala & Rossouw)	Director Technical Services/Electricity Manager/ R 3 313 678.26	Public Lighting to the Customers areas	Service Delivery of Public Lighting	Procurement and appointment for construction	Site establishment, site clearance and construction of concrete base stump	Installation of steel structure, electrification and completion	Not a target in Q4	Progress Report signed by Director: Technical Services for Standing committee consideration	Director Technical Services
			BSD11-08	100% Completion of Installation of 3 High Mast Lights in Ward 8 (New Rest & Mokhesi) by 30 June 2027		0 100 % Completion of installation of High Mast Lights - Ward 8 (New Rest & Mokhesi)	Director Technical Services/Electricity Manager/ R 3 313 678.26	Public Lighting to the Customers areas	Service Delivery of Public Lighting	Procurement and appointment for construction	Site establishment, site clearance and construction of concrete base stump	Installation of steel structure, electrification and completion	Not a target in Q4	Progress Report signed by Director: Technical Services for Standing committee consideration	Director Technical Services
		Power Backup System	BSD11-09	% Completion of Installation of Power Back Up System by 30 June 2027 .		0 100% Completion of Installation of Power Back Up System	Director Technical/Electro Technical Controller/ Director Corporate Services R 257 169, 00	Reduce power downtime	Ensure Business Continuity during power failure	Not a target	Not a target	Supply of standby generator for Barkly East DLTC	Installation, commissioning of the standby generator and handover	1.. Proof of Purchase and Installation 2. OOC 3. Completion certificate	Director Corporate Services

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
To reduce downtime period of fleet used for service delivery and enhance maintenance of public infrastructure	FLEET MANAGEMENT BDS12	FLEET MANAGEMENT	BSD12-01	No of Specialised vehicles: Compactor Truck for Waste Management purchased by 30 June 2027	0	1 Compactor Truck procured	Municipal Manager / Director Technical Services/ R	Roads Maintenance Plant Procured	Improved Maintenance of Roads Infrastructure	Not a target	Finalisation of Procurement through transversal contracts with National Treasury	Not a target	Delivery of compactor truck	1. Vehicle delivery notes signed by the Director Technical services.	Director Technical Services
			BSD12-02	Procurement of Yellow Fleet 2 x Motor Grader, 1 x Excavator, 1 x Roller, 1 x TLB, 2 x Tipper Trucks & 1 Water Truck) by 30 June 2027		Procurement of yellow fleet (2 x Motor Grader, 1 x Excavator, 1 x Roller, 1 x TLB, 2 x Tipper Trucks & 1 Water Truck)	Municipal Manager / Director Technical Services/ R 20 000 000	Yellow Fleet for Waste Management procured		Finalisation of procurement of yellow fleet through transversal contract	Not a target	Not a target	Not a target	1. Vehicle delivery notes signed by the director technical services/ community services.	Director Technical Services
			BSD12-03	% of Construction of Fleet Bay Sterkspruit (W 10) by 30 June 2027	0	100% completion of earthworks, 100% completion of building foundations and 100% completion of carports concrete bases	Municipal Manager / Director Technical Services / R 2 000 000.00	Fleet Bay constructed in Sterks	Improved management of fleet	Procurement and appointment for construction	Site establishment, site clearance and 10% completion of earthworks	80% completion of earthworks	10% completion of earthworks, 100% completion of building foundations and 100% completion of carports concrete bases	Progress Report signed by Director: Technical Services for Standing committee consideration	Director Technical Services

KPA 2: LOCAL ECONOMIC DEVELOPMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
To promote and attract development in the local economy through implementation of the LED strategy	LED01	EMPLOYMENT	LED01-01	Number of jobs created through the Local Economic Development (LED) initiatives by 30 June 2027.	300 jobs created through Local Economic Development (LED) initiatives including capital projects during the 2025-2026 Financial Year	300 jobs created through Local Economic Development (LED) initiatives including capital projects	Municipal Manager / Director Development and Town Planning Services	Number of jobs created	Improved socio economic conditions of the poor	Not a target in Q1	Not a target in Q2	Not a target in Q3	Annual report on number of jobs created	Annual report on the number of jobs created through the Local Economic Development (LED) initiatives signed by the Director DTPS	Director Development and Town Planning Services
		AGRICULTURAL SECTOR DEVELOPMENT	LED01-02	Adoption of the Agricultural Plan by Council by 30 June 2027	New	1 Council adopted agricultural plan	Director Development and Town Planning Services	Integrated approach to agricultural development	Increased agricultural output	Not a target in Q1	Not a target in Q2	Submission of the Draft Agricultural Plan for Council input	Adoption of the Agricultural Plan by Council	Minutes for Q 3 Council resolution for Q 4	Director Development and Town Planning Services
		SMME	LED01-03	Number of Business Licences Renewed by 30 June 2027	New	100 Business licences renewed	Director Development and Town Planning Services	Compliant businesses operating in the Municipality	Improved environment for local economic development	1 Quarterly Report on the number of business licenses renewed versus no of business licensed	1 Quarterly Report on the number of business licenses renewed versus no of business licensed	1 Quarterly Report on the number of business licenses renewed versus no of business licensed	1 Quarterly Report on the number of business licenses renewed versus no of business licensed	Submission of QR and QR signed by the Director to DTPS Standing Committee	Director Development and Town Planning Services

KPA 3: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
To implement the procurement plan	SUPPLY CHAIN MANAGEMENT (ADMINISTRATION AND REPORTING) - MFW01	PROCUREMENT	MFW01-01	% of the Implementation of the Institutional Procurement Plan by 30 June 2027	2025-2026 report on the Implementation of the Institutional Procurement Plan	100% implementation of the institutional procurement plan	Municipal Manager / Chief Financial Officer	Procurement Plan Implemented	Maximised delivery of goods and services	15% Implementation of the Institutional Procurement Plan	60% (accumulative) implementation of the Institutional Procurement Plan	90% (accumulative) implementation of the Institutional Procurement Plan	100% (accumulative) implementation of the Institutional Procurement Plan	1. Procurement Plan 2026/27 2. 4 Quarterly Report on the implementation of the Annual Procurement Plan submitted to the Standing Committee and signed off by the Chief Financial Officer (CFO)	Chief Financial Officer
			MFW01-02	% of evaluation of performance of service providers per invoice by 30 June 2027	2025-2026 report on the Complete evaluation of performance of service providers per invoice	100% evaluation of service providers' performance (Quantitative and qualitative)	Municipal Manager / Chief Financial Officer	The performance of Service providers evaluated	Improved Management of Contracts	100% evaluation of performance of service providers per invoice (Non-cumulative)	100% evaluation of performance of service providers per invoice (Non-cumulative)	100% evaluation of performance of service providers per invoice (Non-cumulative)	100% evaluation of performance of service providers per invoice (Non-cumulative)	4 Quarterly report on 100% evaluation of performance of service providers per invoice. 2. Register of service providers	Chief Financial Officer
To ensure the efficient and effective procurement of goods and services	SUPPLY CHAIN MANAGEMENT (ADMINISTRATION AND REPORTING) - MFW01		MFW01-03	% of Bids adjudicated within 90 days after closing of the bid advertisement by 30 June 2027	90 Days	90% Bids Adjudicated within 90 days after closing date of the bid advertisement	Municipal Manager / Chief Financial Officer	90% Bids adjudicated	Improved supply chain management	1 Quarterly Report on 90 % bids awarded within 90 days after closing of the bid advertisement (Non-cumulative)	1 Quarterly Report on 90 % bids awarded within 90 days after closing of the bid advertisement (Non-cumulative)	1 Quarterly Report on 90 % bids awarded within 90 days after closing of the bid advertisement (Non-cumulative)	1 Quarterly Report on 90 % bids awarded within 90 days after closing of the bid advertisement (Non-cumulative)	4 Quarterly Report on 90 % bids awarded within 90 days after closing of the bid advertisement	Chief Financial Officer
To ensure monitoring of Municipal Assets per Department through regular asset checks and reporting	ASSET MANAGEMENT- MFW02	ASSET COUNT	MFW02-01	Annual Asset Count performed by 30 June 2027	2025-2026 Annual Asset Register submitted to the Auditor-General	1 Annual Asset Count Performed	Municipal Manager / Chief Financial Officer	Asset Count Report developed	Improved management of municipal assets	1 Complete Asset Register submitted as part of the AFS to the Auditor General	Not a target in Q2	Not a target in Q3	Not a target in Q4	Summary of the fixed asset register signed by the Chief Financial Officer.	Chief Financial Officer
		FLEET MANAGEMENT	MFW02-02	Number of maximum days for stand down period of all Service Delivery vehicles when they are out of commission by 30 June 2027	45 Vehicles repaired within a period of 21 days	4 quarterly report on number of vehicles repaired within 21 days	Municipal Manager/ Director Technical Services	Improved utilisation of Service Delivery Vehicles.	Improved Service Delivery turnaround times	1 quarterly report on number of vehicles repaired within 21 days	1 quarterly report on number of vehicles repaired within 21 days	1 quarterly report on number of vehicles repaired within 21 days	1 quarterly report on number of vehicles repaired within 21 days	Occurance Books. Quarterly Reports	Director Technical Services

KPA 3: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
Report on financial ratios	FINANCIAL MANAGEMENT - MFMV03	FINANCIAL RATIOS	MFMV03-01	Report on Financial viability as expressed by the ratios in the gazette by 30 June 2027	2025-2026 Annual Report on Circular 71 ratios	Annual Report on Financial viability as expressed by the ratios in the gazette.	Municipal Manager / Chief Financial Officer	Report on Ratios	Improved management of municipal financial and other resources	Not a target in Q1	Not a target in Q2	Not a target in Q3	1 Annual Report on Financial Ratios 2026/27 submitted on FMCM Module.	1 Annual Report on Financial Ratios 2024/25 submitted on FMCM Module. 2. 1 Annual Report on Financial Ratios 2024/25 (unaudited) submitted with the S46 Report	Chief Financial Officer
Expansion of Municipal Rates Base		VALUATION ROLLS	MFMV03-02	% of Completion of the implementation of the Supplementary General Valuation (2025-2027) for effective municipal revenue generation and service delivery by 30 June 2027	2025-2026 Completed Report on the Supplementary valuation roll	100% of Completion of the implementation of the Supplementary General Valuation roll implemented	Chief Financial Officer/Manager Revenue	Valuation Roll	Improved Municipal Revenue collection	Not a target in Q1	Not a target in Q2	Not a target in Q3	100% Supplementary General Valuation roll implemented by June 30, 2027	Certification of the Valuation Roll signed by the Municipal Manager; Implementation Plan of the Supplementary General Valuation Roll	Chief Financial Officer
To expand and protect the municipal revenue base by providing accurate bills for services rendered and collecting monies due to the municipality through the implementation of credit control mechanisms.	FINANCIAL MANAGEMENT - MFMV03	BILLING	MFMV03-03	% Correct billing of consumers by 30 June 2027	2025-2026 Report on the % Correct billing of consumers	90% Correct billing of consumers	Chief Financial Officer/Manager Revenue/ vehicle	Number of consumers correctly billed	Improved Revenue collection and management of municipal financial resources	1 Quarterly Report on the % Correct billing of consumers submitted to the Standing Committee and approved by the Chief Financial Officer (CFO)	1 Quarterly Report on the % Correct billing of consumers submitted to the Standing Committee and approved by the Chief Financial Officer (CFO)	1 Quarterly Report on the % Correct billing of consumers submitted to the Standing Committee and approved by the Chief Financial Officer (CFO)	1 Quarterly Report on the % Correct billing of consumers submitted to the Standing Committee and approved by the Chief Financial Officer (CFO)	4 Quarterly Reports on the % Correct billing of consumers submitted to the Standing Committee and approved by the Chief Financial Officer (CFO)	Chief Financial Officer
		REVENUE COLLECTION	MFMV03-04	% of service charges revenue collected by 30 June 2027.	2025-2026 Completed Report on the % of service charges revenue collected	95% of service charges revenue collected by 30 June 2027.	Municipal Manager / Chief Financial Officer	Increased revenue	Enhanced Revenue	1 Quarterly report on 95% of service charges revenue collected signed by the Chief Financial Officer (CFO) for the Standing Committee consideration.	1 Quarterly report on 95% of service charges revenue collected signed by the Chief Financial Officer (CFO) for the Standing Committee consideration.	1 Quarterly report on 95% of service charges revenue collected signed by the Chief Financial Officer (CFO) for the Standing Committee consideration.	1 Quarterly report on 95% of service charges revenue collected signed by the Chief Financial Officer (CFO) for the Standing Committee consideration.	4 Quarterly report on 95% of service charges revenue collected signed by the Chief Financial Officer (CFO) for the Standing Committee consideration.	Chief Financial Officer

KPA 3: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
Increased financial viability	FINANCIAL MANAGEMENT - MFMV03	EXPENDITURE	MFMV03-05	Report on the % reduction of Unauthorised, Irregular, Fruitless and Wasteful (UIFW) expenditure by 30 June 2027	2025-2026 Report on the % reduction of Unauthorised, Irregular, Fruitless and Wasteful expenditure	50% reduction of Unauthorised, Irregular, Fruitless and Wasteful expenditure.	Municipal Manager / Chief Financial Officer	Quarterly Reports on 50% reduction of Unauthorised, Irregular, Fruitless and Wasteful (UIFW) expenditure.	Improved expenditure management of municipal finances	1 Quarterly report on 50% reduction of Unauthorised, Irregular, Fruitless and Wasteful (UIFW) expenditure (non-cumulative). Assessment Report from Provincial Treasury	1 Quarterly report on 50% reduction of Unauthorised, Irregular, Fruitless and Wasteful (UIFW) expenditure (non-cumulative). Assessment Report from Provincial Treasury	1 Quarterly report on 50% reduction of Unauthorised, Irregular, Fruitless and Wasteful (UIFW) expenditure (non-cumulative). Assessment Report from Provincial Treasury	1 Quarterly report on 50% reduction of Unauthorised, Irregular, Fruitless and Wasteful (UIFW) expenditure (non-cumulative). Assessment Report from Provincial Treasury	4 Quarterly reports on 50% reduction of Unauthorised, Irregular, Fruitless and Wasteful (UIFW) expenditure. Assessment Report from Provincial Treasury	Chief Financial Officer
Good Governance		AFS	MFMV03-06	Submission of 2025-2026 Annual Financial Statements (AFS) by 31 August 2026	2024-2025 Annual Financial Statements	2025-2026 Annual Financial Statements submitted	Municipal Manager / Chief Financial Officer	Legislatively compliant Annual Financial Statements(AFS)	Improved reporting on public funds	2025/2026 Annual Financial Statements(AFS) submitted by 31 August 2026	Not a target in Q2	Not a target in Q3	Not a target in Q4	Proof of submission of Legislatively Compliant Annual Financial Statements(AFS) to the Auditor General and Provincial Treasuries	Chief Financial Officer
Report on the % of operational budget actually spent with a variance of 5%	FINANCIAL MANAGEMENT - MFMV03	EXPENDITURE	MFMV03-07	% Expenditure of the 2026-2027 Operational Budget by 30 June 2027	2025-2026 Report on the Percentage of the OPEX Budget spent	100 % Expenditure of the 2026-2027 Operational Budget (Accrued Quarterly)	Municipal Manager / Chief Financial Officer	100 % Expenditure of the 2026-2027 Operational Budget	Improved management of public funds and delivery of services	1 Report on 25% cumulative achievement of 2026-2027 Operational Budget spent	1 Report on 60% cumulative achievement of 2026-2027 Operational Budget spent	1 Report on 80% cumulative achievement of 2026-2027 Operational Budget spent	1 Report on 100% cumulative achievement of 2026-2027 Operational Budget spent	4 Quarterly Reports % Expenditure of the 2026-2027 Operational Budget approved by the Chief Financial Officer (CFO) for Executive Committee Consideration	Chief Financial Officer
Report on % Capital budget actually spent with a variance of 5%			MFMV03-08	% Expenditure of the 2026-2027 Capital Budget by 30 June 2027	2025-2026 Percentage of the Capital Budget spent	100% Expenditure of the 2026-2027 Capital Budget	Municipal Manager / Chief Financial Officer	Expenditure of the 2026-2027 Capital Budget	Improved management of public funds and delivery of services	1 Report on 25% of the 2026-2027 Capital Budget spent	1 Report on 60% Expenditure of the 2026-2027 Capital Budget spent	1 Report on 80% Expenditure of the 2026-2027 Capital Budget spent	1 Report on 100% Expenditure of the 2026-2027 Capital Budget spent	4 Quarterly Reports on the % Expenditure of the 2026-2027 Capital Budget approved by the Chief Financial Officer (CFO) for Executive Committee Consideration	Chief Financial Officer
Report on % of Conditional grants received actually spent			MFMV03-09	% of Expenditure of the 2026-2027 Conditional grants received by 30 June 2027	Conditional Grant expenditure report of 2025/2026 Financial year	100% of the 2026-2027 Conditional grants expended	Municipal Manager / Chief Financial Officer	Monitoring and Implementation of the 2026-2027 Conditional grants expenditure	Improved management of public funds and delivery of services	1 Report on 25% of Conditional Grants received spent	1 Report on 45% of Conditional Grants received spent	1 Report on 65% of Conditional Grants received spent	100% of Conditional Grants spent by the end of the quarter	Expenditure Reports from the Financial Management System 4 Quarterly Reports Approved by the Chief Financial Officer (CFO) for Executive Committee Consideration	Chief Financial Officer

KPA 4: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
To ensure implementation of the annually developed WSDP	SKILLS DEVELOPMENT - MTID01	SKILLS DEVELOPMENT	MTID01-01	% of the Municipality's training budget actually spent on implementing its workplace skills plan by 30 June 2027	2025-2026 report	100% expenditure of the municipality's training budget actually spent on implementing its workplace skills plan	Director Corporate/Manger HR	Capacitation of employees	Improved capacity of employees to carry out their duties	Not a target in Q1	50% expenditure of the municipality's training budget actually spent on implementing its workplace skills plan	Not a target in Q3	100% expenditure of the municipality's training budget actually spent on implementing its workplace skills plan	2 Half Yearly Cumulative Reports on the 100% expenditure of the municipality's training budget actually spent on implementing its workplace skills plan signed by the Director Corporate Services and submitted to the Standing Committee.	Director Corporate Services
			MTID01-02	Submit the Workplace Skills Plan to the Local Government Sector Education and Training Authority (LGSETA) by 30 April 2027	2025-2026 Workplace Skills Plan submitted to the Local Government Sector Education and Training Authority (LGSETA) 30 April 2025	1 Workplace Skills Plan submitted to the Local Government Sector Education and Training Authority (LGSETA)	Director Corporate/Manger HR	Capacitation of employees	Improved capacity of employees to carry out their duties	Not a target in Q1	Not a target in Q2	Submission of Workplace Skills Plan submitted to the Local Government Sector Education and Training Authority (LGSETA) by 30 April	Not a target in Q4	1. Proof of Submission to LGSETA	Director Corporate Services
			MTID01-03	Number of training initiatives for staff and councillors to be implemented in terms of the Workplace Skills Plan (WSP) by 30 June 2027	Twenty (20) of training initiatives for staff and councillors implemented	Twenty (20) Training Initiatives Implemented for staff and Councillors	Director Corporate/Manger HR	Capacitation of employees	Improved capacity of employees to carry out their duties	Five (5) Training Initiatives Implemented for staff and councillors (Jul - Sep)	Five (5) Training Initiatives Implemented for staff and councillors (Oct - Dec)	Five (5) Training Initiatives Implemented for staff and councillors (Jan - Mar)	Five (5) Training Initiatives Implemented for staff and councillors by June 2027	Report of Twenty (20) Training Initiatives Implemented for staff and Councillors signed by the Director Corporate and submitted to the Standing Committee. Proof of attendance of the training	Director Corporate Services
To ensure that the EE plan is implemented	EMPLOYMENT EQUITY - MTID02	EMPLOYMENT EQUITY	MTID02-01	Number of people from employment equity target groups employed in the 3 highest levels of organogram in compliance with a municipal approved employment equity plan by 30 June 2027	Eight (8) people from the employment equity target groups employed in the 3 highest levels of the organogram	Eight (8) persons in the 3 highest levels employed as per the EE Plan by end-June 2027.	Municipal Manager / Director Corporate Services	Reports compiled	Employment equity	Three (3) persons in the 3 highest levels employed as per the EE Plan (Jul - Sep)	Two (2) persons in the 3 highest levels employed as per the EE Plan (Oct - Dec)	Two (2) persons in the 3 highest levels employed as per the EE Plan (Jan - Mar)	One (1) persons in the 3 highest levels employed as per the EE Plan (Apr - Jun)	Report on the Eight (8) persons in the 3 highest levels employed as per the EE Plan signed by the Director Corporate Services and submitted to the Standing Committee.	Director Corporate Services

KPA 4: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
To ensure that the Municipality has the capacity to implement its programmes and plans	RECRUITMENT, SELECTION AND EMPLOYEE MANAGEMENT - MTID03	Organogram	MTID03-01	% of funded, evaluated and approved vacancies filled within three months of being vacant for positions below Senior Managers and 12 Months for Senior Managers by 30 June 2027 (Rephrase)	60% of the funded positions were filled in 2025-2026	100% filling of funded, evaluated and approved vacancies within three months of being vacant for positions below Senior Managers and 12 Months for Senior Managers	Municipal Manager / Director Corporate Services	Number of vacancies filled on time	Low vacancy rates	Not a target in Q1	1 Half Yearly Reports on 100% filling of funded, evaluated and approved vacancies within three months of being vacant for positions below Senior Managers and 12 Months for Senior Managers	Not a target in Q3	2 Half Yearly Reports on 100% filling of funded, evaluated and approved vacancies within three months of being vacant for positions below Senior Managers and 12 Months for Senior Managers	2 Half Yearly Reports on 100% filling of funded, evaluated and approved vacancies within three months of being vacant for positions below Senior Managers and 12 Months for Senior Managers signed by the Director Corporate Services and submitted to the Standing Committee.	Director Corporate Services
To ensure implementation of LLF resolutions	LOCAL LABOUR FORUM - MTID 06	LABOUR RELATIONS	MTID06-01	% of Local Labour Forum resolutions implemented on time by 30 June 2027	2025-2026 % of resolutions implemented.	100% of Local Labour Forum resolutions implemented on time	Director Corporate Services / Manager HR	Labour matters initiated on time	Minimised labour related disputes and harmonisation of work place environment	1 Quarterly Report on 100% of Local Labour Forum resolutions implemented	1 Quarterly Report on 100% of Local Labour Forum resolutions implemented	1 Quarterly Report on 100% of Local Labour Forum resolutions implemented	1 Quarterly Report on 100% of Local Labour Forum resolutions implemented	4 Quarterly Report on the % of LLF resolutions implemented signed by the Director Corporate Services and submitted to the Standing Committee.	Director Corporate Services
	LOCAL LABOUR FORUM - MTID 06	LEGAL SERVICES	MTID06-02	% of legal matters initiated on time 30 June 2027	100% of legal matter initiated on time	100% of legal matters(Instructions and correspondences) initiated within 7 days of referral	Municipal Manager / Director Corporate Services	100% Legal matters initiated or defended on time	Minimised exposure legal risks/ contingent liabilities	100 % of legal matters(Instructions and correspondences) initiated within 7 days of referral	100% of legal matters(Instructions and correspondences) initiated within 7 days of referral	100 % of legal matters(Instructions and correspondences) initiated within 7 days of referral	100% of legal matters(Instructions and correspondences) initiated within 7 days of referral	4 Report on the % of legal matters(Instructions and correspondences) initiated within 7 days of referral	Director Corporate Services
To monitor and evaluate the performance of staff and management on an annual basis	PERFORMANCE MANAGEMENT AND REPORTING - MTID 06	PERFORMANCE AGREEMENTS	MTID07-01	Number of signed performance agreements for the Municipal Manager and Managers directly accountable to the Municipal Manager in terms of section 56 of the MSA 2000 by the 31 August 2026, and within 60 days for anyone employed at these levels after 31 August 2026.	6 signed Performance Agreements	6 Signed Performance Agreements	Municipal Manager/Mayor / Director Corporate Services	Signed Performance Agreements	Structured and Improved Planning, Monitoring and Evaluation	1. 6 Signed Performance Agreements for the MM and All s56 Managers. 2. Submitted to Cogta, 3. Posted on the Municipal Website.	Not a target in Q2	Not a target in Q3	Not a target in Q4	1. 6 Signed Performance Agreements for the MM and All s56 Managers. 2. Proof of submission to Cogta, 3. Website Screenshot.	Municipal Manager

KPA 4: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT

STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
To monitor and evaluate the performance of staff and management on an annual basis	PERFORMANCE MANAGEMENT AND REPORTING - MTID 07	PERFORMANCE REPORTING	MTID07-02	Compilation and submission of the Annual Performance Report 2025/2026 (s46) to the Auditor General of South Africa (AGSA) by 31 August 2026	2024-2025 Annual Performance Report (s46) to the Auditor General of South Africa (AGSA)	2025/2026 Annual Performance Report compiled and submitted to AG	Municipal Manager	Annual Performance Report compiled	Structured and Improved Planning, Monitoring and Evaluation	2025/2026 Annual Performance Report (S46) compiled and submitted to AG	Not a target in Q2	Not a target in Q3	Not a target in Q4	Proof of submission to the Provincial AG and relevant treasuries	Municipal Manager
			MTID07-03	Compilation of the Annual Report for 2025/2026 by 31 March 2027	2024-2025 Annual Report	2025/2026 Annual Report compiled and approved	Municipal Manager	Annual Report compiled	Structured and Improved Planning, Monitoring and Evaluation	Not a target in Q1	Not a target in Q2	1. Annual Report submitted for tabling by Council, 2. Notice publicising the Annual Report. 3. Final Annual Report approved by Council	Not a target in Q4	1. Council Resolution Approving the tabled Annual Report. 2. Notice publicising the tabled Annual Report. 3. Council Resolution approving the Final Annual Report.	Municipal Manager
		OVERSIGHT REPORT	MTID07-04	Compilation of the 2025/2026 Oversight report by 31 March 2027	2025-2026 Oversight Report	2025/2026 Oversight report compiled by 31 March 2027	Municipal Manager	Oversight report compiled	Structured and Improved Public accountability	Not a target in Q1	Not a target in Q2	1. Public participation 2. 2024/2025 Oversight report compiled and approved by 31 March 2026. 3. Notice publicising the approved Oversight report	Not a target in Q4	1. Council Resolution Approving the Oversight Report. 2. Notice publicising the tabled Oversight Report. 3. Attendance Registers.	Municipal Manager
		PERFORMANCE MANAGEMENT	MTID07-05	Development and Tabling of the 2027-2028 Service Delivery and Budget Implementation Plan by 30 June 2027	Service Delivery and Budget Implementation Plan for the 2026-2027 Financial Year	2027/2028 SDBIP developed and approved by the Mayor within 28 days after the approval of the budget	Municipal Manager	SDBIP Compiled	Structured and Improved Planning, Monitoring and Evaluation	Not a target in Q1	Not a target in Q2	Draft SDBIP Developed and Submitted to Council, Provincial and National Treasury	SDBIP Developed and Approved by the Mayor	1. Council Resolution Approving the Draft, 2. Approved SDBIP by the Mayor	Municipal Manager
To ensure participatory integrated planning and budgeting	INTEGRATED DEVELOPMENT PLANNING MTID 09	IDP	MTID09-01	Reviewal of the new 5 year (Integrated Development Plan) IDP for 2027/28 by 30 June 2027	2026-2027 Reviewed IDP	Reviewal of 5 year IDP	Municipal Manager / Director Development and Town Planning Services	IDP reviewed	Improved Planning of Municipal Programmes	Not a target in Q1	Not a target in Q2	Draft IDP adoption by council	Final IDP adoption by Council	1. Council Resolution adopting the process plan. 2. Council Resolution adopting the draft IDP, 3. Council Resolution adopting the final IDP	Director Development and Town Planning Services

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
Implementation of risk management and fraud prevention plans	RISK AND FRAUD PREVENTION GGPP01	Risk and Fraud prevention	GGPP01-01	% of Risk Management Plan implemented by 30 June 2027	2025-2026 Risk Registers submitted to management	100% implementation of Risk Management Plan	Municipal Manager	Risk Management Plan implemented	Minimisation of Municipal risks	25% of Implementation of Risk Management Plan	50% of Implementation of Risk Management Plan	75% of Implementation of Risk Management Plan	100% Implementation of Risk Management Plan	Risk Management Plan, Quarterly progress reports	Municipal Manager
			GGPP01-02	% of staff members and Councillors by 30 signed Declaration of Interest, verification and consequence management by 30 June 2027	100% Declarations of Interest	100% of staff members and Councillors signed and verified Declaration of Interest	Municipal Manager	Declarations of Interest signed by all staff members and Councillors	Transparency and accountability enhanced	100% of Declaration of Interest signed by all staff members and Councillors by 30 August 2025	Verification	Not a target in Q3	Not a target in Q4	Declarations of Interest Register.	Municipal Manager
Implementation of the Compliance Register	COMPLIANCE GGPP02	COMPLIANCE	GGPP02-01	% of Implementation of Compliance Assessment Plan by 30 June 2027	2025-2026 Quarterly progress reports	100% Implementation of the Compliance Assessment Plan	Municipal Manager	Legally Compliant Institution	Improved Compliance and ethical corporate culture in the institution	25% of Compliance Assessment Plan implemented	50% of Compliance Assessment Plan implemented	75% of Compliance Assessment Plan implemented	100% of Compliance Assessment Plan implemented	Compliance Assessment Plan, Quarterly progress reports	Municipal Manager
Increase in compliance	OVERSIGHT - GGPP03	AUDIT COMMITTEE	GGPP03-01	% Implementation of the Audit Committee Resolutions by 30 June 2027	2025-2026 Quarterly Resolution Register	100% of tracked Audit Committee resolutions implemented	Municipal Manager	Audit Committee Meetings held	Improved Oversight and Governance	100% of tracked Audit Committee resolutions implemented	100% of tracked Audit Committee resolutions implemented	100% of tracked Audit Committee resolutions implemented	100% of tracked Audit Committee resolutions implemented	Updated Quarterly Resolution Register	Municipal Manager
			GGPP03-02	% implementation of the Audit Action Plan by 30 June 2027	2025-2026 quarterly progress Reports	100% of issues resolved on the audit action plan	Municipal Manager	Audit Action Plan Implemented	Improved Audit Outcome	25% Audit Action Plan issues resolved	50% Audit Action Plan issues resolved	75% Audit Action Plan issues resolved	100% Audit Action Plan issues resolved	Audit Action Plan, quarterly progress Reports on issues in the Audit Action Plan resolved	Municipal Manager
	MPAC		GGPP03-03	Number of MPAC meetings held by 30 June 2027	3	4 MPAC meeting to be held	MM/ Manager in the Office of the Speaker	4 MPAC meetings held	Enhanced oversight over Municipal functioning	1 MPAC meetings held	1 MPAC meetings held	1 MPAC meetings held	1 MPAC meetings held	1. four MPAC minutes signed by the Chairman 2. Notices convening the meetings. 3. 4 Attendance registers of the quarterly meetings	Municipal Manager

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
Increase in compliance	OVERSIGHT - GGPP03	MPAC	GGPP03-04	% of MPAC Quarterly Meetings Resolutions implemented by 30 June 2027	0	100% of MPAC Resolutions disseminated within 7 days and tracked	MM/ Manager in the Office of the Speaker	MPAC Resolutions disseminated within 7 days and tracked	Enhanced oversight over Municipal functioning	100% MPAC Resolutions implemented for (2025-2026 Quarter 4) meeting	100% MPAC Resolutions implemented for Quarter 1	100% MPAC Resolutions implemented for Quarter 2	100% MPAC Resolutions implemented for Quarter 3	MPAC Resolutions registers 4 Quarterly Reports on resolutions of MPAC implemented	Municipal Manager
		EXCO	GGPP03-05	% of Council and Executive Committee resolutions disseminated within 7 days and tracked by 30 June 2027	2025-2026 Resolution registers	100% Council and Exco resolutions disseminated within 7 days and tracked	Municipal Manager and Director Corporate Services	Council/Exco resolutions tracked	Improved implementation of Council Resolutions	100% of Council and EXCO Resolutions implemented for Quarter 4		100% of Council and EXCO Resolutions implemented for Quarter 2	100% of Council and EXCO Resolutions implemented for Quarter 3	1.Council and Exco resolutions register, 2 Quarterly Reports on implemented resolutions of Council and EXCO	Director Corporate Services
		INTERNAL AUDIT	GGPP03-06	% Implementation of the Internal Audit Plan for 2026/2027 by 30 June 2027	2025-2026 Approved Internal Audit Plan and 4 Quarterly Implementation Reports submitted to the Audit Committee	100 % development and Implementation of the Internal Audit Plan	Municipal Manager	Internal Audit Plan	Improved governance, internal controls and risk management.	Development and 25% Implementation of the Internal Audit Plan	50% Implementation of Internal Audit Plan	75% Implementation of Internal Audit Plan	100% Implementation of Internal Audit Plan	Approved Internal Audit Plan and 4 Quarterly Implementation Reports submitted to the Audit Committee	Municipal Manager
TO INCREASE PUBLIC INVOLVEMENT IN MUNICIPAL AFFAIRS	COMMUNICATIONS, MARKETING, CUSTOMER CARE & PUBLIC PARTICIPATION GGPP04	COMMUNICATION	GGPP04-01	% Implementation of the 2026-2027 Communication Action Plan activities by 30 June 2027	2025-2026 report on the Implementation of the 2026-2027 Communication Action Plan activities	100% Implementation of the 2026-2027 Communication Action Plan activities	Municipal Manager	Communication action plan implemented	Improved capacity in communicating municipal information	25% of the 2026-2027 Communication Action Plan activities implemented	50% of 2026-2027 Communication Action Plan activities implemented	75% of 2026-2027 Communication Action Plan activities implemented	100% of 2026-2027 Communication Action Plan activities implemented	1. Approved Communication Action Plan 2. Quarterly Reports,	Municipal Manager
To ensure that the public are involved in municipal planning		WARDS	GGPP04-02	Number of Functional of Ward Committees(seating, number ward committee members per ward, ward committee quarterly reports) and the number of Ward Committee meetings held by 30 June 2027.	2025-2026 Report on the number of functional Ward Committees and the number of Ward Committee meetings held.	4 Quarterly Reports on the Number of Functional Ward Committees and the number of Ward Committee meetings held	Municipal Manager and Director Corporate Services	4 Quarterly Ward Committee meetings held per Ward (17Wards) held.	Community participation in Municipality's Programmes	1 Report on the Number of Functional Ward Committees and the number of Ward Committee meetings held	1 Report on the Number of Functional Ward Committees and the number of Ward Committee meetings held	1 Report on the Number of Functional Ward Committees and the number of Ward Committee meetings held	1 Report on the Number of Functional Ward Committees and the number of Ward Committee meetings held	4 Quarterly Reports on the Number of Functional Ward Committees signed by the Director Corporates Services and submitted to the Standing Committee. 2. Attendance registers. 3 Minutes of Ward Committee meetings held	Director Corporate Services
To improve service delivery		COMPLAINTS SYSTEM	GGPP04-03	% of customer care related complaints and Presidential Hotline complaints received and resolved in line with the approved service level standards within 7 days reported by 30 June 2027	4 Reports on 100% Customer care related complaints resolved within 7 days	100% of customer care related complaints and presidential hotline issues received and resolved within 7 days and tracked from the Municipal Customer Care complaints register and checked after 7 working days dissemination	Municipal Manager and Director Corporate Services	1 Report on 100% Customer care related complaints resolved within 7 days	Improved customer satisfaction	1 Report on 100% Customer care related complaints resolved within 7 days	1 Report on 100% Customer care related complaints resolved within 7 days	1 Report on 100% Customer care related complaints and Presidential Hotline complaints received and resolved within 7 days	1 Report on 100% Customer care related complaints and Presidential Hotline complaints received and resolved within 7 days	4 Quarterly reports on 100% Customer care related complaints resolved within 7 days signed by the Director: Corporate Services and submitted to the Standing Committee.	Director Corporate Services

KPA 6: ENVIRONMENT & SPATIAL MANAGEMENT															
STRATEGY	IDP PROGRAMME NUMBER	FOCUS AREA	KPI NUMBER	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS				AUDIT EVIDENCE	RESPONSIBLE DIRECTORATE
										Q1	Q2	Q3	Q4		
To develop and maintain urban centres to attract and keep investors to the municipality	E & SM 02 Spatial Planning	SETTLEMENT DEVELOPMENT	E & SM02-01	Number of Sterkspruit villages formalised (Professional studies and townplanning applications and attaining Item 28(1) Certificate by June 2027	Memorandum Of Understanding (MOU) between Senqu and the Basotho Traditional Council	7 villages in Sterkspruit formalised (Professional studies and townplanning applications by attaining Item 28(1) Certificate)	Director Development and Town Planning Services/Town Planner	Formalised urban settlements	Improved land management	Project inception meeting with the Department of Public Works	No target in Q2	No target in Q3	1 Item 28(1) Certificate	1. Meeting attendance register. 2. Item 28 (1) certificate	Director Development and Town Planning Services
			E & SM02-02	No of land audit reports submitted to Council for approval in line with the provisions of the Land Acquisition Strategy by 30 June 2027	Land Acquisition Strategy	Land Audit report submitted	Director Development and Town Planning Services/Town Planner	Strategy Developed	Implementation of a Strategy	1. Data Collection and Analysis. 2. PSC meeting for Phase 2	1. Synthesis report. 2. PSC meeting for Phase 2	1. Proposals report. 2. PSC meeting for Phase 2	Council approved Land Audit report	1. Analysis report and PSC meeting attendance register. 2. Synthesis report and PSC meeting attendance register. 3. Proposals report and PSC attendance register. 4. Council resolution	Director Development and Town Planning Services
Improved land tenure	Housing E&SM 07	TITLEDIED TRANSFER	E & SM07-02	Development of the Draft Land Use Scheme for public participation by 30 June 2027.	New	Inception report, Research analysis and land use survey report, Draft land use scheme regulations, land use scheme (zoning) maps, policies and procedures report, Public participation and stakeholder engagements	Director Development and Town Planning Services/Town Planner	Updated land Use Scheme of Senqu Municipality	Improved administration of land	Project inception	1. Research analysis and land use survey report. 2. PSC meeting	1. Draft land use scheme regulations, land use scheme (zoning) maps, policies and procedures report. 2. PSC meeting	Public participation and stakeholder engagements	1. Inception report. 2. Research analysis report and PSC meeting attendance register. 3. Draft Land Use Scheme report and PSC meeting attendance register. 4. Public participation report	Director Development and Town Planning Services
		SPLUMA	E & SM07-03	Implementation of the Housing Sector Plan by 30 June 2027. .	2025-2026 Housing sector plan	Approved Township Establishment application for the upgrading of the informal settlements in Lady Grey by the Joe Gqabi MPT or municipal Authorised Official	Director Development and Town Planning Services/Town Planner	Updates Housing Sector Plan 2020	Improved Land Use Management	Advertise land use application for public participation	Technical assessment report	Final approval by the Authorised Official or Joe Gqabi MPT	No Target in Q4	1. Newspaper notice. 2. Technical assesment report. 3. Decision notice	Director Development and Town Planning Services

PART 4

EC142 Senqu - Supporting Table SA36 Detailed capital budget

R thousand								2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
	Function	Project Description	Project Number	Type	Asset Class	Asset Sub-Class	Ward Location	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Parent municipality:																
List all capital projects grouped by Function																
	Executive & Council	Furniture & Office Equipment		New	Other assets	Furniture and Office Equipment	Administrative or Head Office	129	67	88	69	469	469	35	35	35
	Executive & Council	Vehicles, Plant & Equipment		New	Other assets	Transport Assets	Whole of the Municipality	646	—	—	—	—	—	—	—	—
	Executive & Council	Communication Equipment		New	Other assets	Machinery and Equipment	Administrative or Head Office	—	142	112	—	—	—	100	40	16
	Corporate Services	Furniture & Office Equipment		New	Other assets	Furniture and Office Equipment	Administrative or Head Office	133	112	99	—	20	20	19	17	17
	Corporate Services	Vehicles, Plant & Equipment		New	Other assets	Transport Assets	Whole of the Municipality	—	788	739	—	—	—	—	—	—
	Corporate Services	Power Backup System		New	Other assets	Machinery and Equipment	Administrative or Head Office	—	—	—	514	364	364	257	—	—
	Corporate Services	Construction of Change rooms - Lady Grey		Upgrading	Other assets	Municipal Offices	Ward 14	—	—	944	—	—	—	—	—	—
	Corporate Services	Electric Fencing		New	Other assets	Municipal Offices	Administrative or Head Office	462	—	—	—	—	—	—	—	—
	Corporate Services	Construction of Fleet Bay -Sterkspruit		New	Other assets	Municipal Offices	Ward 10	—	—	—	1,500	350	350	2,000	—	—
	Corporate Services	Automation of HR Processes		New	Other assets	Machinery and Equipment	Administrative or Head Office	—	—	—	—	250	250	250	—	—
	Corporate Services	Audio Visual System		New	Other assets	Computer Equipment	Administrative or Head Office	—	—	—	1,757	1,757	1,757	—	—	—
	Corporate Services	Renovation of the Mayoral House		Renewal	Other assets	Staff Housing	Ward 14	—	—	—	3,071	—	—	—	—	—
	Corporate Services	Renovation of the MM's House		Renewal	Other assets	Staff Housing	Ward 14	—	—	—	400	—	—	—	—	—
	Corporate Services	Purchase of Mayoral House		New	Other assets	Staff Housing	Ward 14	—	—	199	—	3,071	3,071	—	—	—
	Budget & Treasury Office	Furniture & Office Equipment		New	Other assets	Furniture and Office Equipment	Whole of the Municipality	29	117	37	57	57	57	31	15	—
	Budget & Treasury Office	Computers - software & programming		New	Intangible Assets	Computer Software and Applications	Administrative or Head Office	—	—	—	697	—	—	—	—	—
	Budget & Treasury Office	Computer Equipment		New	Other assets	Computer Equipment	Administrative or Head Office	1,016	1,658	1,498	415	1,715	1,715	1,750	830	857
	Budget & Treasury Office	Vehicles, Plant & Equipment		New	Other assets	Transport Assets	Whole of the Municipality	—	—	—	500	500	500	—	—	—
	Road Transport	Furniture & Office Equipment		New	Other assets	Furniture and Office Equipment	Whole of the Municipality	—	204	—	—	—	—	—	—	—
	Road Transport	Fleet - GFS Roads (Plant)		New	Other assets	Transport Assets	Whole of the Municipality	—	—	18,152	2,808	1,908	1,908	—	—	—
	Road Transport	Yellow Fleet		New	Other assets	Machinery and Equipment	Whole of the Municipality	—	—	—	—	—	—	20,000	—	—
	Road Transport	Driving Licence and Testing Centre Sterkspruit		New	Other assets	Municipal Offices	Ward 10	2,862	13,602	15,968	4,445	17,153	17,153	4,800	—	—
	Road Transport	New Rest Construction - Paving		Upgrading	Infrastructure	Roads	Ward 8	3,003	—	—	8,357	250	250	21,061	10,000	2,182
	Road Transport	Construction of interlock paved streets in Khewzi Naledi (Steve Tswete) W 14		New	Infrastructure	Roads	Ward 14	3,450	13,136	19,080	4,998	7,635	7,635	—	—	—
	Road Transport	Transwylger Bridge		Renewal	Infrastructure	Road Structures	Ward 14	1,334	—	—	—	—	—	—	—	—
	Road Transport	Reconstruction of Roads in Ward 3 - Upper Tele, Mabele and Makhumsha Roads		Renewal	Infrastructure	Roads	Ward 3	—	2,957	—	—	—	—	—	—	—
	Road Transport	Reconstruction of Roads in Ward 9 - Lepota Village		Renewal	Infrastructure	Roads	Ward 9	—	4,174	—	—	—	—	—	—	—
	Road Transport	Rehabilitation of Roads & Stormwater in Mokhesi Ward 8		Renewal	Infrastructure	Roads	Ward 10	—	1,486	18,560	15,280	16,614	16,614	3,249	—	—
	Road Transport	Rehabilitation of Roads & Stormwater in Ward 10		Renewal	Infrastructure	Roads	Ward 10	—	1,464	3,375	16,304	23,327	23,327	5,500	—	—
	Road Transport	Rehabilitation of Roads & Stormwater in Lady Grey Ward 14		Renewal	Infrastructure	Roads	Ward 14	—	1,662	95	16,304	3,304	3,304	9,500	23,073	—
	Road Transport	Rehabilitation of Roads & Stormwater in Barkly East Ward 15 & 16		Renewal	Infrastructure	Roads	Ward 16	—	1,617	14,554	15,280	11,583	11,583	7,689	—	—
	Road Transport	Reconstruction of 4,5 km gravel roads and stormwater channels in Zava, Mdlokovana and Thaba Koloi (Ward 13)		Renewal	Infrastructure	Roads	Ward 13	—	—	3,683	—	—	—	—	—	—
	Road Transport	Reconstruction of Roads_KwaNtsoyi, Zwelitsha - Ward 12		Renewal	Infrastructure	Roads	Ward 12	—	1,139	3,064	—	—	—	—	—	—
	Road Transport	Reconstruction of Roads_Nabamhlophe - Ward 05		Renewal	Infrastructure	Roads	Ward 5	—	1,545	3,700	—	—	—	—	—	—
	Road Transport	Repairing of 5.2 km gravel roads and stormwater channels in Ward 1: Ndofela, Bikizana and Mboho		Renewal	Infrastructure	Roads	Ward 1	—	209	—	4,516	5,351	5,351	—	—	—
	Road Transport	Repairing of 6 km gravel roads and stormwater channels in Ward 17: Sunduza, Bensonville, Jozana nek		Renewal	Infrastructure	Roads	Ward 17	—	—	222	4,901	6,143	6,143	—	—	—
	Road Transport	Repairing of 4,5 km gravel roads and stormwater channels in Ward 9: Joveleni, Hinana and Voyizana		Renewal	Infrastructure	Roads	Ward 9	—	—	192	4,209	4,917	4,917	—	—	—
	Road Transport	Construction of 3km Paved Road with Motorway Bridge Esilindini to Frans Ward 12		New	Infrastructure	Roads	Ward 12	—	—	—	—	—	—	800	5,581	11,927
	Road Transport	Tienbank, Access to Property (180 Properties)		New	Infrastructure	Roads	Ward 10	—	—	—	244	244	244	—	—	—
	Waste Water Management	Lining, fencing and upgrading of primary storm water channel through Khwezi Naledi and upgrade of two motor bridges..		New	Infrastructure	Storm water Conveyance	Ward 14	771	2,503	—	8,090	216	216	1,833	8,000	10,000
	Community Services	Traffic Equipment (VTS Cameras)		New	Other assets	Machinery and Equipment	Whole of the Municipality	—	—	170	78	318	318	—	—	—
	Community Services	Furniture & Office Equipment		New	Other assets	Furniture and Office Equipment	Whole of the Municipality	—	—	—	70	70	70	49	39	28
	Community Services	Herschel Community Hall		New	Community	Halls	Ward 13	1,194	—	3,210	4,491	5,863	5,863	—	—	—
	Community Services	Renovations (Barkly East Town Hall)		Renewal	Community	Halls	Ward 16	3,022	3,618	1,256	—	2,256	2,256	4,500	—	—
	Community Services	Construction of New Cemetery in Barkly East		New	Community	Cemeteries/Crematoria	Ward 16	4,816	—	—	—	—	—	—	—	—
	Community Services	Fencing of existing cemeteries at Joveleni, Hinana and Voyizana		New	Community	Cemeteries/Crematoria	Ward 17	—	—	—	800	800	800	—	—	—
	Community Services	Lady Grey and Herschel Cemetery Layout Plans (EIA) (W13 & 14)		New	Community	Cemeteries/Crematoria	Whole of the Municipality	—	216	—	—	—	—	—	—	—
	Community Services	Lady Grey and Herschel Cemeteries		New	Community	Cemeteries/Crematoria	Whole of the Municipality	—	—	4,854	—	—	—	—	—	7,500
	Sport and recreation	Construction of Blue-Gums Sportsfield		New	Community	Outdoor Facilities	Ward 8	310	6,905	19,373	3,700	9,135	9,135	6,000	9,000	—
	Public Safety	Barkly East & Lady Grey Boundary Fence		New	Community	Public Open Space	Whole of the Municipality	197	1,026	345	279	279	279	167	84	—
	Public Safety	Purchase of Grazing Land		New	Land	Land	Ward 16	—	—	—	3,000	3,000	3,000	—	—	—
	Electricity	Tools & Equipment		New	Other assets	Machinery and Equipment	Whole of the Municipality	—	34	—	—	—	—	—	—	—
	Electricity	Pre-Paid Electricity Meters		New	Infrastructure	LV Networks	Whole of the Municipality	130	957	1,375	2,269	1,974	1,974	3,000	3,000	3,000
	Electricity	Ward 16 Reroute of LV Overhead Line with Street Lights for Lumala Location		New	Infrastructure	LV Networks	Ward 16	—	—	—	500	300	300	—	—	—
	Electricity	Solar Street Light		New	Infrastructure	LV Networks	Ward 14	—	—	—	—	55	55	—	—	—
	Electricity	Installation of 2 High Mast Lights in Ward 10 (Zwelitsha & Mountain View)		New	Infrastructure	LV Networks	Ward 10	—	—	—	—	—	—	2,216	—	—
	Electricity	Installation of 2 High Mast Lights in Ward 13 - Herschel		New	Infrastructure	LV Networks	Ward 13	—	—	—	—	—	—	2,216	—	—
	Electricity	Installation of 2 High Mast Lights in Ward 15 - Rhodes		New	Infrastructure	LV Networks	Ward 15	—	—	—	—	—	—	2,216	—	—
	Electricity	Installation of 3 High Mast Lights in Ward 16 (Boysi Nondala & Rossouw)		New	Infrastructure	LV Networks	Ward 16	—	—	—	—	—	—	3,314	—	—
	Electricity	Installation of 3 High Mast Lights in Ward 8 (New Rest & Mokhesi)		New	Infrastructure	LV Networks	Ward 8	—	—	—	—	—	—	3,314	—	—
	Electricity	Electrification of Households at Mountain View Ward 10		New	Infrastructure	MV Networks	Ward 10	—	1,103	—	1,522	1,832	1,832	—	—	—
	Electricity	Electrification of Households at Lumala Village Ward 16		New	Infrastructure	MV Networks	Ward 16	—	—	—	—	—	—	—	4,527	4,732
	Waste Management	Tools & Equipment		New	Other assets	Machinery and Equipment	Whole of the Municipality	147	—	362	259	20	20	239	—	—
	Waste Management	Specialised Vehicles		New	Other assets	Machinery and Equipment	Whole of the Municipality	—	17,314	—	—	639	639	3,234	3,300	3,300
	Waste Management	Receptacles		New	Other assets	Machinery and Equipment	Whole of the Municipality	—	—	—	—	—	—	—	—	—
	Waste Management	Furniture & Office Equipment		New	Other assets	Furniture and Office Equipment	Whole of the Municipality	—	—	6	22	32	32	12	12	—
	Waste Management	Construction of Sterkspruit Solid Waste Site		New	Infrastructure	Landfill Sites	Ward 10	—	—	—	—	—	—	800	7,700	10,000
	Waste Management	Electrification of Rossouw Solid Waste Site		New	Infrastructure	Landfill Sites	Ward 5	—	—	—	—	—	—	3,200	—	—
	Waste Management	Construction of Transfer Station in Rhodes		New	Infrastructure	Waste Transfer Stations	Ward 15	—	—	—	—	—	—	1,500	2,500	—
	Waste Management	Solid Waste Site - Herschel		New	Infrastructure	Landfill Sites	Ward 13	1,668	—	—	—	—	—	—	—	—
	Waste Management	Solid Waste Site - Rossouw		New	Infrastructure	Landfill Sites	Ward 5	5,543	—	—	—	—	—	—	—	—
	Waste Management	Upgrading of Existing Solid Waste Site in Lady Grey		Upgrading	Infrastructure	Landfill Sites	Ward 14	4,015	4,076	—	—	—	—	—	—	—
Parent Capital expenditure								35,317	82,519	131,769	135,991	133,770	133,770	117,961	77,836	53,676
Entities:																
List all capital projects grouped by Entity																
Entity A																
Water project A																
Entity B																
Electricity project B																
Entity Capital expenditure								—	—	—	—	—	—	—	—	—
Total Capital expenditure								35,317	82,519	131,769	135,991	133,770	133,770	117,961	77,836	53,676

References

Must reconcile with Budgeted Capital Expenditure

Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by Function

Asset class as per table A9 and asset sub-class as per table SA34

GPS coordinates correct to seconds. Provide a logical starting point on new orked infrastructure.

Distinguish projects approved in terms of MFMA section 19(1)(b) and MRRR Regulation 13

Project Number consists of MSCOA Project Longcode and seq No (sample PC00100206002_00002)

PART 5

CONCLUSION:

In conclusion this plan should be utilised to monitor the effective and efficient utilisation of municipal resources. The municipality's departments will also be monitored for their performance against the same to document for both legislative compliance and meeting set targets thus meeting the municipality's goals without compromising the quality of services to be delivered by deviating from this management tool.